

<b>Project Approved Form</b>	
<b>1. Project identification</b>	
Project Change n°	1
Date of approval by the Monitoring Committee	2017-05-05
1.0 Code number	EAPA_362/2016
<b>1.1 Acronym</b>	
1.1.1 Acronym	MMIAH
1.1.2 Project email address	
<b>1.2 Programme Priority</b>	
1.2.1 Programme priority	4. Enhancing biodiversity and the natural and cultural assets
1.2.2 Programme specific objective	4.2. Enhancing natural and cultural assets to stimulate economic development
1.2.3 Fields of intervention	Protection (4000) , development and promotion of public tourism assets (4000) , Protection (2000) , development and promotion of public cultural and heritage assets, Development and promotion of public cultural and heritage services
<b>1.3 Total budget</b>	
1.3.1 ERDF	2,466,074.55€
1.3.2 Partners contribution	822,024.85€
1.3.3 Eligibles costs	3,288,099.40€
1.3.4 Total costs	3,288,099.40€
1.4 Title	<p><b>EN:</b> RECOVER AND VALORIZATION OF MARITIME, MILITARY AND INDUSTRIAL HERITAGE OF THE AA COAST</p> <p><b>ES:</b> RECUPERACIÓN Y VALORIZACIÓN DEL PATRIMONIO MARÍTIMO, MILITAR, INDUSTRIAL DEL LITORAL DEL EA</p> <p><b>FR:</b> RECUPERATION ET VALORISATION DU PATRIMOINE MARITIME, MILITAIRE ET INDUSTRIEL DE LA COTIERE DE L'EA</p> <p><b>PT:</b> RECUPERAÇÃO E VALORIZAÇÃO DO PATRIMÓNIO MARÍTIMO, MILITAR E INDUSTRIAL DO LITORAL DO EA</p>
<b>1.5 Project duration</b>	
1.5.1 Start date	2017-07-01
1.5.2 End date	2020-06-30
1.5.3 Project duration in months	36
<b>1.6 Project background</b>	
1.6.0 Project has started	0
1.6.1 Project based on previous AA projects?	0

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1.6.2 If the project is based on previous AA projects, please detail how it builds on from results of such previous projects	<b>EN:</b> <b>ES:</b> <b>FR:</b> <b>PT:</b>
1.6.3 Project based on other programmes/policies results?	0
1.6.4 If the project is based on other programmes/policies results, please detail	<b>EN:</b> <b>ES:</b> <b>FR:</b> <b>PT:</b>
1.6.5 Have you applied for the same project for another EU funding programmes?	0
1.6.6 If yes, explain which programmes	<b>EN:</b> <b>ES:</b> <b>FR:</b> <b>PT:</b>
1.6.7 Have you ever been beneficiaries of the Atlantic Area Programme?	0
1.6.8 If yes, explain which projects	<b>EN:</b> <b>ES:</b> <b>FR:</b> <b>PT:</b>
1.7 MONITORING COMMITTEE STAGE 2 recommendations if any	<b>EN:</b> INNOVATIVE ASPECTS. The project seeks to recover these patrimonial elements that belong to the cities' historical heritage through their social appropriation, giving them new uses and recovering a function in their respective communities, which will guarantee their survival and, thereby, prevent the loss of identity of the territories to which they belong PARTNERSHIP. The project's partnership consists exclusively of local public entities, since they are the ones that gather the necessary heritage, tourism and culture competencies that guarantee the correct implementation of the project and the sustainability of the actions. Other sectors of activity, such as the tourist sector, will be incorporated into the project through the WP7 actions PROJECT BUDGET. With regard to infrastructure budgets, it should be clarified that under no circumstances is the project intended to address the construction of new infrastructures; instead, this budget is exclusively aimed at the rehabilitation, recovery and/or adaptation for new uses of existing infrastructures. Regarding the method used for calculating the expenses included in this typology, each partner has considered which infrastructures they would like to act on and how much it could cost. With respect to the budget for external experts' expenses, it has been calculated on the basis of the different entities' previous experience in contracting activities with similar characteristics, or by requesting approximate budgets to companies <b>ES:</b> <b>FR:</b> <b>PT:</b>

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1.8 MONITORING COMMITTEE STAGE  
2 Conditions for approval if any

**EN:**  
Following the instructions of the Management Authority and since the contribution of each partner for the preparation of the application is not verifiable; the preparation costs have been reduced. The lump sum for preparation costs is now fixed at 16 000 euros. The reduction was applied to the Lead Partner, consequently the total budget, the ERDF and co-financing was reduced. The affected tables are: 6.1, 6.3, 6.4 and 6.5.  
**ES:**  
**FR:**  
**PT:**

### 1.9 Project documents

1.9.1 Subsidy contract

1.9.1.1 Contract date

1.9.1.2 Contract file

1.9.2 Partnership agreement

1.9.2.1 Partnership agreement date

1.9.2.2 Partnership agreement file

1.9.3 Project start declaration

1.9.3.1 Project start declaration date

2017-07-01

1.9.3.2 Project start declaration file

Anx\_23158/2017

1.9.4 Proof of Solvability To be provided only by the lead partner (in case of public authority is enough a document justifying the legal status of the entity)

1.9.4.1 Date

2012-09-25

1.9.4.2 Solvability documents

Anx\_27380/2017

1.9.5 Written agreement with Countries outside the Interreg AA eligible area

1.9.5.1 Document date

1.9.5.2 Agreement

### 2. Project partnership

Partner number	Entity	Position	Country	Region	New partner	Suspended
1	Ayuntamiento de Ferrol	1	Spain	Galicia	No	No
2	Plymouth City Council	2	United Kingdom	Devon	No	No
3	Pôle métropolitain Caen Normandie métropole	2	France	Basse Normandie	No	No
4	Câmara Municipal de Ílhavo	2	Portugal	Centro	No	No

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Partner number	Entity	Position	Country	Region	New partner	Suspended
5	Ayuntamiento de Cádiz	2	Spain	Andalucia (Huelva, Cádiz and Sevilla)	No	No
6	Limerick City and County Council	2	Ireland	Southern and Eastern	No	No
7	Ville de La Rochelle	2	France	Poitou-Charentes	Yes	No
8	Comhairle Cathrach Chorcai	2	Ireland	Southern and Eastern	Yes	No
9	Liverpool City Region Local Enterprise Partnership Destination Management Organisation	2	United Kingdom	Merseyside	Yes	No

2.0 Partner number 1

2.1 Position in the partnership Lead partner

### 2.2 Entity

2.2.1 Organization acronym when applicable Ayuntamiento Ferrol

2.2.2 Organization name Ayuntamiento de Ferrol

2.2.3 Organization name in English Ferrol City Council

2.2.4 Department Concellería de Urbanismo, Medio ambiente e Servizos

2.2.5 Type of organization Local public organisations

2.2.6 Legal status Public body

2.2.7 Tax ID P-15003700-E

2.2.7.1 VAT recovery 0

2.2.7.2 If YES explain how?  
**EN:**  
**ES:**  
**FR:**  
**PT:**

2.2.7.3 VAT statement Anx\_34706/2017

2.2.8 Website www.ferrol.es

2.2.9 Size of the organization (employees) 491

### 2.3 Location

2.3.1 Country Spain

2.3.2 Sub-Region (NUTS3) Galicia

2.3.3 City Ferrol

2.3.4 Address Praza de Armas s/n - 15402 Ferrol

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### 2.4 Partner profile

#### 2.4.1 Partner skills

**EN:**

Ferrol City Council is the public entity of local government with competences, among others, in matters of tourism, culture and heritage conservation. The city has an important maritime and military infrastructure currently underutilized.

**ES:****FR:****PT:**

#### 2.4.2 Transnational experience

**EN:**

It is member of Eixo Atlántico, an european organization that works in areas such as sustainable growth, innovative growth, and inclusive growth to promote actions linked to touristic and cultural issues. Also it has been involved in Ágora Virtual Project (Interreg IIC) as a partner.

**ES:****FR:****PT:**

#### 2.4.3 Role in the project

**EN:**

Ferrol City Council is the project's driver and lead partner. Due to its competences in this topic, it will be responsible for the coordination, dissemination and capitalisation of the project's results, working closely with all partners.

**ES:****FR:****PT:**

#### 2.4.4 Describe the activities that your organisation is going to implement in the project

**EN:**

It will be involved in all the WP, having a protagonist role in WP1, WP2, WP3: In WP1, it will be responsible for global technical management and the project's administrative and economic coordination, in close collaboration with all partners. It will be responsible for the project's communication (WP2), coordinating all the actions. It will also organize the project launching event. It will lead the capitalization of the project's results (WP3), and will coordinate the work plan with other projects and networks and also the participation in fairs and events specialized in tourism, like FITUR in Madrid. Regarding thematic WPs, it leads WP4 and it will be actively involved in the definition of the methodology for the development of the evolutionary study. Regarding WP5, it will be in charge of the analysis and compilation of good practices on abandoned heritage new uses and management. It will also participate, in collaboration with other partners, in WP6 and WP7.

**ES:****FR:****PT:**

### 2.5 Contact person

#### 2.5.1 Name

María Luz Fernández Lemos

#### 2.5.2 Email

lemos@ferrol.es

#### 2.5.3 Phone

+34981944062

#### 2.5.4 Address

Praza de Armas s/n

<b>Project Approved Form</b>	
2.5.5 Post code	15402
2.5.6 City	Ferrol
2.5.7 Country	Spain
<b>2.6 Legal representative</b>	
2.6.1 Name	Jorge Juan Suárez Fernández
2.6.2 Email	jsuarez@ferrol.es
2.6.3 Phone	+34981944062
2.6.4 Address	Praza de Armas s/n
2.6.5 Post code	15402
2.6.6 City	Ferrol
2.6.7 Country	Spain
2.6.8 Date of entering into functions	2015-06-13
2.6.9 Probative document of the Legal representative	Anx_23159/2017
<b>2.7 Bank account</b>	
2.7.1 IBAN	ES9120800200413110000327
2.7.2 SWIFT	CAGLESMMXXX
2.7.3 Bank	ABANCA CORPORACIÓN BANCARIA S.A.
2.7.4 Bank Account Owner	AYUNTAMIENTO DE FERROL
2.7.5 Bank Account Country	Spain
2.7.6 DTCC Code	
2.7.7 Bank Statement	Anx_27379/2017
<b>2.8 Co-financing declaration</b>	
2.8.1 Document date	2017-09-27
2.8.2 Co-financing declaration	Anx_26117/2017
<b>2.9 State aid declaration</b>	
2.9.1 Date	2017-09-27
2.9.2 State Aid Declaration	Anx_23156/2017
2.0 Partner number	2
2.1 Position in the partnership	Partner
<b>2.2 Entity</b>	
2.2.1 Organization acronym when applicable	PCC
2.2.2 Organization name	Plymouth City Council
2.2.3 Organization name in English	Plymouth City Council
2.2.4 Department	Economic Development
2.2.5 Type of organization	Local public organisations

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2.2.6 Legal status	Public body
2.2.7 Tax ID	GB144 6758 45
2.2.7.1 VAT recovery	1
2.2.7.2 If YES explain how?	<b>EN:</b> It is able to recover 100% VAT <b>ES:</b> <b>FR:</b> <b>PT:</b>
2.2.7.3 VAT statement	Anx_21276/2017
2.2.8 Website	<a href="http://www.plymouth.gov.uk/">http://www.plymouth.gov.uk/</a>
2.2.9 Size of the organization (employees)	2843
<b>2.3 Location</b>	
2.3.1 Country	United Kingdom
2.3.2 Sub-Region (NUTS3)	Devon
2.3.3 City	Plymouth
2.3.4 Address	Ballard House, West Hoe Road; Plymouth
<b>2.4 Partner profile</b>	
2.4.1 Partner skills	<b>EN:</b> Plymouth City Council is the unitary authority for Plymouth. It has extensive experience in the following matters, among others: tourism development, project management, event management, ERDF contract management, Urban regeneration projects. <b>ES:</b> <b>FR:</b> <b>PT:</b>
2.4.2 Transnational experience	<b>EN:</b> It has previously delivered ERDF funded programmes and hence has experience in financial management and audit requirements. To date it is partner in the following INTERREG projects: Climate Active Neighbourhoods & HeatNet NWE (Interreg NWE), FINERPOL (Interreg Europe); Water Resilient Cities (2Seas) <b>ES:</b> <b>FR:</b> <b>PT:</b>
2.4.3 Role in the project	<b>EN:</b> PCC participates as partner 2 in the project and in particular it will coordinate the actions related to the development of a joint touristic project. They have competences in tourism matters and also in project management and coordination. <b>ES:</b> <b>FR:</b> <b>PT:</b>

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2.4.4 Describe the activities that your organisation is going to implement in the project	<p><b>EN:</b> It will participate in all the WP, especially: In WP3, it will contribute to organize the project participation in one fair or event specialized in tourism, like the World Travel Market in London. In WP4 and 5 it will work intensively on the elaboration of the evolutionary study of the town through their maritime and military heritage and on the design and development of a master and management plan for the maritime heritage recovering and valorization. In WP6 it will develop a pilot intervention to secure the long term future of their figureheads collection by undertaking a conservation programme and to significantly widen public access and understanding of both their actual and symbolic importance to Plymouth's naval heritage. PCC will lead WP7 whose propose is to reach the tourism positioning of the maritime, military and industrial heritage of the coastal edge of the Atlantic Area. It should coordinate the development of a common touristic product.</p> <p><b>ES:</b> <b>FR:</b> <b>PT:</b></p>
<b>2.5 Contact person</b>	
2.5.1 Name	Julia Blaschke
2.5.2 Email	julia.blaschke@plymouth.gov.uk
2.5.3 Phone	+441752308981
2.5.4 Address	Ballard House, West Hoe Road
2.5.5 Post code	PL1 3BJ
2.5.6 City	Plymouth
2.5.7 Country	United Kingdom
<b>2.6 Legal representative</b>	
2.6.1 Name	David Draffan
2.6.2 Email	David.draffan@plymouth.gov.uk
2.6.3 Phone	+441752304462
2.6.4 Address	Ballard House West Hoe Road
2.6.5 Post code	PL1 3BJ
2.6.6 City	Plymouth
2.6.7 Country	United Kingdom
2.6.8 Date of entering into functions	2009-10-01
2.6.9 Probative document of the Legal representative	Anx_21271/2017
<b>2.7 Bank account</b>	
2.7.1 IBAN	GB55BARC20305423129195
2.7.2 SWIFT	BARCGB22XXX
2.7.3 Bank	BARCLAYS BANK PL
2.7.4 Bank Account Owner	PCC MISC

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2.7.5 Bank Account Country	United Kingdom
2.7.6 DTCC Code	
2.7.7 Bank Statement	Anx_27135/2017
<b>2.8 Co-financing declaration</b>	
2.8.1 Document date	2017-09-20
2.8.2 Co-financing declaration	Anx_21288/2017
<b>2.9 State aid declaration</b>	
2.9.1 Date	2017-09-21
2.9.2 State Aid Declaration	Anx_21291/2017
2.0 Partner number	3
2.1 Position in the partnership	Partner
<b>2.2 Entity</b>	
2.2.1 Organization acronym when applicable	CNMD
2.2.2 Organization name	Pôle métropolitain Caen Normandie métropole
2.2.3 Organization name in English	Caen Normandy Metropolitan District
2.2.4 Department	European programmes
2.2.5 Type of organization	Local public organisations
2.2.6 Legal status	Public body
2.2.7 Tax ID	FR11200051183
2.2.7.1 VAT recovery	0
2.2.7.2 If YES explain how?	<b>EN:</b> <b>ES:</b> <b>FR:</b> <b>PT:</b>
2.2.7.3 VAT statement	Anx_21284/2017
2.2.8 Website	www.caen-metropole.fr
2.2.9 Size of the organization (employees)	12
<b>2.3 Location</b>	
2.3.1 Country	France
2.3.2 Sub-Region (NUTS3)	Basse Normandie
2.3.3 City	Caen
2.3.4 Address	19 avenue Pierre Mendès-France - 14000 Caen
<b>2.4 Partner profile</b>	
2.4.1 Partner skills	<b>EN:</b> Public institution of intermunicipal cooperation for actions of metropolitan interest. It has competences in economic development, promotion of

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	<p>innovation, research, higher education, culture and tourism as well as in project management and coordination of actions among its members</p> <p><b>ES:</b></p> <p><b>FR:</b></p> <p><b>PT:</b></p>
2.4.2 Transnational experience	<p><b>EN:</b> CNMD is involved as a partner in the following projects: Interreg VA FCE ITED and H2N, Interreg VB NEW SI3P and Interreg VB Atlantic Area NATURATLANTIC.</p> <p><b>ES:</b></p> <p><b>FR:</b></p> <p><b>PT:</b></p>
2.4.3 Role in the project	<p><b>EN:</b> CMD participates as a partner in the project and, in particular, it will be responsible for organizing in France the presentation of the White Paper to the interested local entities. They also contribute with their experience in building local partnerships.</p> <p><b>ES:</b></p> <p><b>FR:</b></p> <p><b>PT:</b></p>
2.4.4 Describe the activities that your organisation is going to implement in the project	<p><b>EN:</b> As project partner it will participate in all the activities, especially: In WP2, it will be responsible to elaborate one of the newsletters. In WP3, it will organize the regional presentation event of the white paper. In WP4 and 5, in collaboration with the other partners it will work intensively on the elaboration of the evolutionary study and on the design and development of a master and management plan for their maritime heritage recovering and valorization. They contribute to the master plan methodology with their experience in building local partnerships. In WP6 it will develop three pilots (rehabilitation/ valorization, virtual recovering) and one cultural intervention whose includes a Sherman tank which has been involved in the 1944 Normandy Campaign and a ruined Calcination Furnace (industrial mining heritage). In WP7 will participate in reaching the tourism positioning of the MMI heritage of the coastal edge of the AA by organizing one of the fam trips.</p> <p><b>ES:</b></p> <p><b>FR:</b></p> <p><b>PT:</b></p>
<b>2.5 Contact person</b>	
2.5.1 Name	Mr Yann RIVOALLAN
2.5.2 Email	yann.rivoallan@caen-metropole.fr
2.5.3 Phone	+33231869188
2.5.4 Address	19 avenue Pierre Mendès-France
2.5.5 Post code	14000
2.5.6 City	Caen
2.5.7 Country	France
<b>2.6 Legal representative</b>	

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2.6.1 Name	Sonia DE LA PROVÔTÉ
2.6.2 Email	contact@caen-metropole.fr
2.6.3 Phone	+33 2 31 86 69 00
2.6.4 Address	19 avenue Pierre Mendès-France
2.6.5 Post code	14000
2.6.6 City	Caen
2.6.7 Country	France
2.6.8 Date of entering into functions	2017-03-03
2.6.9 Probative document of the Legal representative	Anx_21280/2017
<b>2.7 Bank account</b>	
2.7.1 IBAN	FR793000100244C140000000093
2.7.2 SWIFT	BDFEFRPPCC
2.7.3 Bank	BANQUE DE FRANCE
2.7.4 Bank Account Owner	PÔLE MÉTROPOLITAIN CAEN NORMANDIE MÉTROPOLE
2.7.5 Bank Account Country	France
2.7.6 DTCC Code	
2.7.7 Bank Statement	Anx_21277/2017
<b>2.8 Co-financing declaration</b>	
2.8.1 Document date	2017-09-14
2.8.2 Co-financing declaration	Anx_21285/2017
<b>2.9 State aid declaration</b>	
2.9.1 Date	2017-09-13
2.9.2 State Aid Declaration	Anx_33005/2017
2.0 Partner number	4
2.1 Position in the partnership	Partner
<b>2.2 Entity</b>	
2.2.1 Organization acronym when applicable	CMI
2.2.2 Organization name	Câmara Municipal de Ílhavo
2.2.3 Organization name in English	Ilhavo City Council
2.2.4 Department	Mayor's Office / General Administration Department
2.2.5 Type of organization	Local public organisations
2.2.6 Legal status	Public body
2.2.7 Tax ID	PT 506 920 887
2.2.7.1 VAT recovery	0
2.2.7.2 If YES explain how?	<b>EN:</b>

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	<b>ES:</b> <b>FR:</b> <b>PT:</b>
2.2.7.3 VAT statement	Anx_21282/2017
2.2.8 Website	www.cm-ilhavo.pt
2.2.9 Size of the organization (employees)	205
<b>2.3 Location</b>	
2.3.1 Country	Portugal
2.3.2 Sub-Region (NUTS3)	Centro
2.3.3 City	Ílhavo
2.3.4 Address	Av. 25 de Abril – Ílhavo
<b>2.4 Partner profile</b>	
2.4.1 Partner skills	<b>EN:</b> It's the public entity of local government with competences in tourism and culture. It leads the development of Ílhavo which is home of the 5th largest Portuguese maritime harbor. It has a formal partnership with the largest ICT operator in Portugal for "smart cities" and "smart tourism" development <b>ES:</b> <b>FR:</b> <b>PT:</b>
2.4.2 Transnational experience	<b>EN:</b> Being involved in several bids and projects for EU funded projects. It is subscriber of the European Covenant of Mayors for Climate & Energy. It has been involved with many countries concerning fishing heritage, namely cod fish related heritage. <b>ES:</b> <b>FR:</b> <b>PT:</b>
2.4.3 Role in the project	<b>EN:</b> Ílhavo City Council will participate as partner and particularly it will coordinate the actions related to develop the smart tourism in the project area. <b>ES:</b> <b>FR:</b> <b>PT:</b>
2.4.4 Describe the activities that your organisation is going to implement in the project	<b>EN:</b> As project partner it will participate in all the activities, especially in the following: In WP2, "communication", it will be responsible to elaborate one of the newsletters. In WP3, "capitalization", it will organize the regional presentation event of the white paper In WP4 and 5, in collaboration with the other partners it will work on the elaboration of the evolutionary study and on the design and development of a master and management plan for their maritime heritage recovering and valorization. In WP6 it will contribute to the implementation of alternative uses and touristic and cultural valorization of assets by the development of pilot interventions. In WP7 it should coordinate the development of an app for smart phones and tablets which contributes

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	to the touristic and cultural valorization of the maritime, military and industrial heritage of the area. Also, it will organize one of the press trips. <b>ES:</b> <b>FR:</b> <b>PT:</b>
<b>2.5 Contact person</b>	
2.5.1 Name	António Leandro
2.5.2 Email	antonio.leandro@cm-ilhavo.pt
2.5.3 Phone	+351910119780
2.5.4 Address	Av. 25 de Abril
2.5.5 Post code	3830-044
2.5.6 City	Ílhavo
2.5.7 Country	Portugal
<b>2.6 Legal representative</b>	
2.6.1 Name	Fernando Fidalgo Caçoilo
2.6.2 Email	presidente.cmi@cm-ilhavo.pt
2.6.3 Phone	+351234329600
2.6.4 Address	Av. 25 de Abril
2.6.5 Post code	3830-044
2.6.6 City	Ílhavo
2.6.7 Country	Portugal
2.6.8 Date of entering into functions	2013-10-22
2.6.9 Probative document of the Legal representative	Anx_21270/2017
<b>2.7 Bank account</b>	
2.7.1 IBAN	PT50003503720002107113033
2.7.2 SWIFT	CGDIPTPL
2.7.3 Bank	CAIXA GERAL DE DEPÓSITOS S.A
2.7.4 Bank Account Owner	MUNICIPIO ILHAVO
2.7.5 Bank Account Country	Portugal
2.7.6 DTCC Code	Ílhavo
2.7.7 Bank Statement	Anx_27136/2017
<b>2.8 Co-financing declaration</b>	
2.8.1 Document date	2017-09-14
2.8.2 Co-financing declaration	Anx_21273/2017
<b>2.9 State aid declaration</b>	
2.9.1 Date	2017-09-18
2.9.2 State Aid Declaration	Anx_23186/2017

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2.0 Partner number	5
2.1 Position in the partnership	Partner
<b>2.2 Entity</b>	
2.2.1 Organization acronym when applicable	Ayuntamiento Cádiz
2.2.2 Organization name	Ayuntamiento de Cádiz
2.2.3 Organization name in English	Cadiz City Council
2.2.4 Department	Alcaldía
2.2.5 Type of organization	Local public organisations
2.2.6 Legal status	Public body
2.2.7 Tax ID	P1101200B
2.2.7.1 VAT recovery	0
2.2.7.2 If YES explain how?	<b>EN:</b> <b>ES:</b> <b>FR:</b> <b>PT:</b>
2.2.7.3 VAT statement	Anx_21275/2017
2.2.8 Website	www.cadiz.es
2.2.9 Size of the organization (employees)	932
<b>2.3 Location</b>	
2.3.1 Country	Spain
2.3.2 Sub-Region (NUTS3)	Andalucia (Huelva, Cádiz and Sevilla)
2.3.3 City	Cádiz
2.3.4 Address	Plaza San Juan de Dios s/n
<b>2.4 Partner profile</b>	
2.4.1 Partner skills	<b>EN:</b> Cádiz City Council is the public entity of local government with competences, among others, in matters of tourism, culture and heritage conservation. <b>ES:</b> <b>FR:</b> <b>PT:</b>
2.4.2 Transnational experience	<b>EN:</b> The City of Cádiz is currently involved in several European projects and programmes, such as Erasmus+, Interreg, GROW-EIP-GEN (2014-2020), ENT-EIP-GEN. <b>ES:</b> <b>FR:</b> <b>PT:</b>
2.4.3 Role in the project	<b>EN:</b> Cádiz City Council will participate as partner in the project and in particular it will be responsible for the project monitoring and evaluation.

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	<b>ES:</b> <b>FR:</b> <b>PT:</b>
2.4.4 Describe the activities that your organisation is going to implement in the project	<b>EN:</b> It will participate in all the WP, especially: In WP1, it will be in charge of project monitoring and evaluation. In WP2, it will be responsible to elaborate one of the newsletters. In WP3, it will contribute to organize the project participation in one fair or event specialized in tourism, like FITUR in Madrid. Also they will organize the regional presentation event of the white paper. In WP4 and 5, in collaboration with the other partners it will work on the elaboration of the evolutionary study and on the design and development of a master and management plan for their military and maritime heritage recovering and valorization. In WP6 it will contribute to the implementation of alternative uses and touristic and cultural valorization of assets by the development of pilot interventions. In WP7 it will participate in reaching the tourism positioning of the MMI heritage of the coastal edge of the AA by organizing one of the fam trips. <b>ES:</b> <b>FR:</b> <b>PT:</b>
<b>2.5 Contact person</b>	
2.5.1 Name	José Vicente Barcia
2.5.2 Email	jvbarcia@yahoo.es
2.5.3 Phone	+34658654993
2.5.4 Address	Plaza San Juan de Dios s/n
2.5.5 Post code	11004
2.5.6 City	Cádiz
2.5.7 Country	Spain
<b>2.6 Legal representative</b>	
2.6.1 Name	José María González Santos
2.6.2 Email	patrimonio.ayuntamiento@cadiz.es
2.6.3 Phone	+34956241031
2.6.4 Address	Plaza San Juan de Dios s/n
2.6.5 Post code	11004
2.6.6 City	Cádiz
2.6.7 Country	Spain
2.6.8 Date of entering into functions	2015-06-13
2.6.9 Probative document of the Legal representative	Anx_21269/2017
<b>2.7 Bank account</b>	
2.7.1 IBAN	ES9721002628220210027717
2.7.2 SWIFT	CAIXESBBXXX

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2.7.3 Bank	CAIXABANK S.A
2.7.4 Bank Account Owner	INSTITUTO DE FOMENTO, EMPLEO Y FORMACIÓN DE CÁDIZ
2.7.5 Bank Account Country	Spain
2.7.6 DTCC Code	
2.7.7 Bank Statement	Anx_21286/2017
<b>2.8 Co-financing declaration</b>	
2.8.1 Document date	2017-09-19
2.8.2 Co-financing declaration	Anx_21287/2017
<b>2.9 State aid declaration</b>	
2.9.1 Date	2017-09-19
2.9.2 State Aid Declaration	Anx_21272/2017
2.0 Partner number	6
2.1 Position in the partnership	Partner
<b>2.2 Entity</b>	
2.2.1 Organization acronym when applicable	Limerick Council
2.2.2 Organization name	Limerick City and County Council
2.2.3 Organization name in English	Limerick City and County Council
2.2.4 Department	Economic Development
2.2.5 Type of organization	Local public organisations
2.2.6 Legal status	Public body
2.2.7 Tax ID	3267368TH
2.2.7.1 VAT recovery	0
2.2.7.2 If YES explain how?	<b>EN:</b> <b>ES:</b> <b>FR:</b> <b>PT:</b>
2.2.7.3 VAT statement	Anx_27134/2017
2.2.8 Website	www.limerick.ie
2.2.9 Size of the organization (employees)	1,700 plus employees
<b>2.3 Location</b>	
2.3.1 Country	Ireland
2.3.2 Sub-Region (NUTS3)	Southern and Eastern
2.3.3 City	Limerick
2.3.4 Address	7-8 Patrick Street, Limerick
<b>2.4 Partner profile</b>	
2.4.1 Partner skills	<b>EN:</b>

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	<p>LCCC is the authority responsible for local government in the City of Limerick and County Limerick in Ireland. LCCC have a dedicated EU Projects Team with project management, administration and financial management experience</p> <p><b>ES:</b> <b>FR:</b> <b>PT:</b></p>
2.4.2 Transnational experience	<p><b>EN:</b> LCCC have experience of building sound working relationships with transnational partners across Europe. LCCC staff have project management experience across a range of project programmes (Interreg, FP7, Urbact) and project themes. Staff have been LP under a number of EU funding programmes.</p> <p><b>ES:</b> <b>FR:</b> <b>PT:</b></p>
2.4.3 Role in the project	<p><b>EN:</b> Limerick City &amp; County Council will actively participate in all working groups; especially, due their experience, they should contribute developing a model of cultural product based on the history of the town and its heritage, that could be adapted and implemented by the other partners.</p> <p><b>ES:</b> <b>FR:</b> <b>PT:</b></p>
2.4.4 Describe the activities that your organisation is going to implement in the project	<p><b>EN:</b> As project partner it will participate in all the WP especially: In WP2, it will be responsible to elaborate one of the newsletters. In WP3, it will organize the regional presentation event of the white paper. In WP4 in collaboration with the other partners it will work on the elaboration of the evolutionary study of the town. In WP5, it will be developed a master and management plan for MMII heritage recovering and their touristic valorization. In WP6 it will contribute to the implementation of alternative uses and touristic and cultural valorization of assets by the development of pilot interventions, such as Cleeves Building. They also lead the development of a model of cultural product aimed to valorize the MMI heritage that could be adapted and implemented by the other partners. In WP7 it will participate in reaching the tourism positioning of the MMI heritage of the coastal edge of the AA by organizing one of the fam trips.</p> <p><b>ES:</b> <b>FR:</b> <b>PT:</b></p>
<b>2.5 Contact person</b>	
2.5.1 Name	Mihai Bilauca
2.5.2 Email	mihai.bilauca@limerick.ie
2.5.3 Phone	+35361407142
2.5.4 Address	7-8 Patrick Street, Limerick.
2.5.5 Post code	V94 XF67
2.5.6 City	Limerick

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2.5.7 Country	Ireland
<b>2.6 Legal representative</b>	
2.6.1 Name	Mr. Pat Daly
2.6.2 Email	Pat.daly@limerick.ie
2.6.3 Phone	+ 35361407394
2.6.4 Address	7-8 Patrick Street
2.6.5 Post code	V94 XF67
2.6.6 City	Limerick
2.6.7 Country	Ireland
2.6.8 Date of entering into functions	2017-01-09
2.6.9 Probative document of the Legal representative	Anx_29673/2017
<b>2.7 Bank account</b>	
2.7.1 IBAN	IE93AIBK93524787042040
2.7.2 SWIFT	AIBKIE2D
2.7.3 Bank	Allied Irish Banks
2.7.4 Bank Account Owner	Limerick City & County Council
2.7.5 Bank Account Country	Ireland
2.7.6 DTCC Code	
2.7.7 Bank Statement	Anx_29672/2017
<b>2.8 Co-financing declaration</b>	
2.8.1 Document date	2017-10-31
2.8.2 Co-financing declaration	Anx_26560/2017
<b>2.9 State aid declaration</b>	
2.9.1 Date	2017-10-31
2.9.2 State Aid Declaration	Anx_26559/2017
2.0 Partner number	7
2.1 Position in the partnership	Partner
<b>2.2 Entity</b>	
2.2.1 Organization acronym when applicable	VLR
2.2.2 Organization name	Ville de La Rochelle
2.2.3 Organization name in English	City of La Rochelle
2.2.4 Department	Culture and heritage Directorate and Maritime Museum
2.2.5 Type of organization	Local public organisations
2.2.6 Legal status	Public body
2.2.7 Tax ID	N° SIRET 21170300400013

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2.2.7.1 VAT recovery	0
2.2.7.2 If YES explain how?	<b>EN:</b> <b>ES:</b> <b>FR:</b> <b>PT:</b>
2.2.7.3 VAT statement	Anx_21283/2017
2.2.8 Website	ville-larochelle.fr
2.2.9 Size of the organization (employees)	1750 employees
<b>2.3 Location</b>	
2.3.1 Country	France
2.3.2 Sub-Region (NUTS3)	Poitou-Charentes
2.3.3 City	La Rochelle
2.3.4 Address	Hôtel de Ville – BP 1541
<b>2.4 Partner profile</b>	
2.4.1 Partner skills	<b>EN:</b> The competencies of the City of La Rochelle encompass – amongst many other things – culture (heritage, museums) and tourism which will allow, as a project partner, an optimal integration. <b>ES:</b> <b>FR:</b> <b>PT:</b>
2.4.2 Transnational experience	<b>EN:</b> The City of La Rochelle is currently involved in several European projects (Interreg Sudoe ClimACT, Life Living Streets, FP7-SMARTCITIES Sinfonia) and just finished the FP7 CityMobil2 project. <b>ES:</b> <b>FR:</b> <b>PT:</b>
2.4.3 Role in the project	<b>EN:</b> It will actively participate in all working groups, involving local stakeholders (linked to the Maritime Museum) and citizens. As a member of Atlantic Arc Cities it will have an important role in setting up a network with other projects and networks of cities that work in tourism and heritage issues <b>ES:</b> <b>FR:</b> <b>PT:</b>
2.4.4 Describe the activities that your organisation is going to implement in the project	<b>EN:</b> It will participate in all the WP, especially: In WP3, it will organize the project participation in one fair or event specialized in tourism, like Les Salon du Tourisme en Paris. Also, it will contribute to set up a network with other projects that work in tourism issues. In WP4 and 5, in collaboration with the other partners it will work on the elaboration of the evolutionary study and on the design and development of a master and management plan for their military and maritime heritage recovering and valorization. In WP6 it will contribute to the implementation of alternative uses and touristic and cultural

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	valorization of assets by the development of pilot interventions: (1) the Slipway, built under the authority of the German occupation troops (2) the "France I", the last French frigate that played the role of a stationary vessel. In WP7 it will participate in reaching the tourism positioning of the MMI heritage by organizing one of the press trips. <b>ES:</b> <b>FR:</b> <b>PT:</b>
<b>2.5 Contact person</b>	
2.5.1 Name	Emmanuel DE FONTAINIEU
2.5.2 Email	emmanuel.de-fontainieu@ville-laroche.fr
2.5.3 Phone	+330546515151
2.5.4 Address	Hôtel de Ville – BP 1541
2.5.5 Post code	17086
2.5.6 City	La Rochelle Cedex 02
2.5.7 Country	France
<b>2.6 Legal representative</b>	
2.6.1 Name	Arnaud JAULIN
2.6.2 Email	arnaud.jaulin@ville-laroche.fr
2.6.3 Phone	+ 33 (0)546515151
2.6.4 Address	Hôtel de Ville – BP 1541
2.6.5 Post code	17086
2.6.6 City	La Rochelle Cedex 02
2.6.7 Country	France
2.6.8 Date of entering into functions	2014-04-28
2.6.9 Probative document of the Legal representative	Anx_21268/2017
<b>2.7 Bank account</b>	
2.7.1 IBAN	FR433000100695C170000000068
2.7.2 SWIFT	BDFEFRPPCCT
2.7.3 Bank	BANQUE DE FRANCE
2.7.4 Bank Account Owner	TRESORERIE LA ROCHELLE MUNICIPALE
2.7.5 Bank Account Country	France
2.7.6 DTCC Code	
2.7.7 Bank Statement	Anx_27132/2017
<b>2.8 Co-financing declaration</b>	
2.8.1 Document date	2017-09-20
2.8.2 Co-financing declaration	Anx_22738/2017
<b>2.9 State aid declaration</b>	

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2.9.1 Date	2017-09-20
2.9.2 State Aid Declaration	Anx_22739/2017
2.0 Partner number	8
2.1 Position in the partnership	Partner
<b>2.2 Entity</b>	
2.2.1 Organization acronym when applicable	CCC
2.2.2 Organization name	Comhairle Cathrach Chorcaí
2.2.3 Organization name in English	Cork City Council
2.2.4 Department	Strategic Planning & Economic Development
2.2.5 Type of organization	Local public organisations
2.2.6 Legal status	Public body
2.2.7 Tax ID	0005426M
2.2.7.1 VAT recovery	0
2.2.7.2 If YES explain how?	<b>EN:</b> <b>ES:</b> <b>FR:</b> <b>PT:</b>
2.2.7.3 VAT statement	Anx_21290/2017
2.2.8 Website	www.corkcity.ie
2.2.9 Size of the organization (employees)	1,400 employees
<b>2.3 Location</b>	
2.3.1 Country	Ireland
2.3.2 Sub-Region (NUTS3)	Southern and Eastern
2.3.3 City	Cork
2.3.4 Address	Angelsea Street, Cork
<b>2.4 Partner profile</b>	
2.4.1 Partner skills	<b>EN:</b> It is the public entity of local government. The departments involved are responsible for the strategic development of the city, focusing on supports business development and economic growth all the while respecting the need to protect, and reinvigorate our cultural heritage assets. <b>ES:</b> <b>FR:</b> <b>PT:</b>
2.4.2 Transnational experience	<b>EN:</b> Members of Conference of Atlantic Arc Cities, Staff have previous EU project experience in INTERREG Europe, Intelligent Energy Europe programme, FP7. Current partners in INTERREG EUROPE, and 2 H2020 Projects (GrowSmarter and SmartRes).

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	<b>ES:</b> <b>FR:</b> <b>PT:</b>
2.4.3 Role in the project	<b>EN:</b> It will actively participate in all working groups. As a member of Atlantic Arc Cities it will have an important role in setting up a network with other projects and networks of cities that work in tourism and heritage issues. <b>ES:</b> <b>FR:</b> <b>PT:</b>
2.4.4 Describe the activities that your organisation is going to implement in the project	<b>EN:</b> As project partner it will participate in all the WP, especially : In WP2, "communication", it will be responsible to elaborate one of the newsletters. In WP4 and 5, in collaboration with the other partners it will work on the elaboration of the evolutionary study and on the design and development of a master and management plan for their maritime, military and industrial heritage recovering and valorization. In WP6 it will contribute to the implementation of alternative uses and touristic and cultural valorization of assets by the development of pilot interventions, concretely on the Elizabeth Fort and the Butter market. In WP7 it will participate in reaching the tourism positioning of the MMI heritage of the coastal edge of the AA by organizing one of the press trips. <b>ES:</b> <b>FR:</b> <b>PT:</b>
<b>2.5 Contact person</b>	
2.5.1 Name	Josephine Gazely
2.5.2 Email	josephine-gazely@corkcity.ie
2.5.3 Phone	+353214924352
2.5.4 Address	Corporate and External Affairs Directorate, City Hall, Angelsea Street
2.5.5 Post code	T12 T997
2.5.6 City	Cork
2.5.7 Country	Ireland
<b>2.6 Legal representative</b>	
2.6.1 Name	Ms. Ann Doherty
2.6.2 Email	Ann_doherty@corkcity.ie
2.6.3 Phone	+3532147854212
2.6.4 Address	Corporate and External Affairs Directorate, City Hall, Angelsea Street
2.6.5 Post code	T12 T997
2.6.6 City	Cork
2.6.7 Country	Ireland
2.6.8 Date of entering into functions	2014-09-08

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2.6.9 Probative document of the Legal representative	Anx_21279/2017
<b>2.7 Bank account</b>	
2.7.1 IBAN	IE30AIBK93417880908086
2.7.2 SWIFT	AIBKIE2D
2.7.3 Bank	ALLIED IRISH BANKS
2.7.4 Bank Account Owner	CORK CITY COUNCIL
2.7.5 Bank Account Country	Ireland
2.7.6 DTCC Code	
2.7.7 Bank Statement	Anx_27137/2017
<b>2.8 Co-financing declaration</b>	
2.8.1 Document date	2017-09-19
2.8.2 Co-financing declaration	Anx_21281/2017
<b>2.9 State aid declaration</b>	
2.9.1 Date	2017-09-21
2.9.2 State Aid Declaration	Anx_21289/2017
2.0 Partner number	9
2.1 Position in the partnership	Partner
<b>2.2 Entity</b>	
2.2.1 Organization acronym when applicable	LCR LEP DMO
2.2.2 Organization name	Liverpool City Region Local Enterprise Partnership Destination Management Organisation
2.2.3 Organization name in English	Liverpool City Region Local Enterprise Partnership Destination Management Organisation
2.2.4 Department	Visitor Economy
2.2.5 Type of organization	Local public organisations
2.2.6 Legal status	Public body
2.2.7 Tax ID	Company Registration Number - 2753023
2.2.7.1 VAT recovery	1
2.2.7.2 If YES explain how?	<b>EN:</b> The LCR LEP is VAT Registered with the UK Government. Registration Number 618 5781 12 <b>ES:</b> <b>FR:</b> <b>PT:</b>
2.2.7.3 VAT statement	Anx_34707/2017
2.2.8 Website	www.liverpoollep.org

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2.2.9 Size of the organization (employees)	40 employees
<b>2.3 Location</b>	
2.3.1 Country	United Kingdom
2.3.2 Sub-Region (NUTS3)	Merseyside
2.3.3 City	Liverpool
2.3.4 Address	12 Princes Parade
<b>2.4 Partner profile</b>	
2.4.1 Partner skills	<b>EN:</b> Tourism, culture and strategic research <b>ES:</b> <b>FR:</b> <b>PT:</b>
2.4.2 Transnational experience	<b>EN:</b> LCR LEP DMO, Merseytravel, has significant experience of Interreg projects connected to sustainable transport. We do have good partnership links with several Irish Cities including Limerick and have also worked on major cultural and maritime events with the French Atlantic cities Nantes and St.Malo. <b>ES:</b> <b>FR:</b> <b>PT:</b>
2.4.3 Role in the project	<b>EN:</b> LCR LEP DMO will participate in all WP; especially, due their experience leading to European Capital of Culture and the history of Albert Dock, they will lead the development of a masterplan or "toolkit" by each partner in terms of how to revitalize former docks, industrial spaces and maritime areas <b>ES:</b> <b>FR:</b> <b>PT:</b>
2.4.4 Describe the activities that your organisation is going to implement in the project	<b>EN:</b> As project partner it will participate in all the WP, especially: In WP3, based on its previous experience and on Masterplan work, it will lead the development of the White Paper. Also it will organize a regional presentation of it to other coastal cities. In WP4 in collaboration with the other partners it will work on the elaboration of the evolutionary study of the territory. It will lead WP5, in which they should coordinate the design and development by each partner of a master plan for MMI heritage recovering and touristic valorization. In WP6 it will contribute to the implementation of alternative uses and touristic and cultural valorization of assets by the development of pilot interventions. Specially it should develop a model of cultural product aimed to valorize the MMI heritage. In WP7 will participate in reaching the tourism positioning of the MMI heritage of the coastal edge of the AA by organizing one of the press trips. <b>ES:</b> <b>FR:</b> <b>PT:</b>
<b>2.5 Contact person</b>	

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2.5.1 Name	Peter Sandman
2.5.2 Email	peter.sandman@liverpoollep.org
2.5.3 Phone	+44512373916
2.5.4 Address	12 Princes Parade
2.5.5 Post code	L3 1BG
2.5.6 City	Liverpool
2.5.7 Country	United Kingdom
<b>2.6 Legal representative</b>	
2.6.1 Name	Mark Basnett
2.6.2 Email	mark.basnett@liverpoollep.org
2.6.3 Phone	+44151 227 2727
2.6.4 Address	12 Princes Parade
2.6.5 Post code	L3 1BG
2.6.6 City	Liverpool
2.6.7 Country	United Kingdom
2.6.8 Date of entering into functions	2016-09-16
2.6.9 Probative document of the Legal representative	Anx_23611/2017 Anx_23609/2017
<b>2.7 Bank account</b>	
2.7.1 IBAN	GB80NWBK60131941488598
2.7.2 SWIFT	NWBKGB2L
2.7.3 Bank	National Westminster Bank
2.7.4 Bank Account Owner	LIVERPOOL CITY REGION LEP
2.7.5 Bank Account Country	United Kingdom
2.7.6 DTCC Code	
2.7.7 Bank Statement	Anx_27381/2017
<b>2.8 Co-financing declaration</b>	
2.8.1 Document date	2017-10-10
2.8.2 Co-financing declaration	Anx_23505/2017
<b>2.9 State aid declaration</b>	
2.9.1 Date	2017-10-10
2.9.2 State Aid Declaration	Anx_23506/2017
<b>3. Brief Summary</b>	
3.1 Brief Summary	<b>EN:</b> MMIAH will help to preserve the identity and enhance the image of the coastal edge of the Atlantic Area, through the recovery and valorization of disused maritime, military and industrial heritage. A joint working methodology will be developed to ensure the recovery of the cities' historical memory around these

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heritage sites, the provision of new uses through their social appropriation and the joint promotion of cultural tourism.

**ES:**

MMIAH contribuirá a preservar la identidad y valorizar la imagen del borde litoral del Espacio Atlántico, a través de la recuperación y valorización del patrimonio marítimo, militar e industrial en desuso. Se desarrollará una metodología de trabajo conjunta para garantizar la recuperación de la memoria histórica de las ciudades en torno a dichos elementos patrimoniales, la dotación de nuevos usos a través de la apropiación social de los mismos y el impulso conjunto del turismo cultural.

**FR:**

MMIAH contribuera à préserver l'identité et valoriser l'image de la bande côtière de l'espace atlantique, à travers la récupération et valorisation du patrimoine maritime, militaire et industriel hors d'usage. On développera une méthodologie de travail conjointe pour garantir la récupération de la mémoire historique des villes autour de ces éléments patrimoniaux, la dotation de nouveaux usages par son appropriation sociale et l'élan conjoint du tourisme culturel.

**PT:**

MMIAH contribuirá para preservar a identidade e valorizar a imagem da zona litoral do Espaço Atlântico, através da recuperação e valorização do património marítimo, militar e industrial em desuso. Será desenvolvida uma metodologia de trabalho conjunta para garantir a recuperação da memória histórica das cidades arredor destes elementos patrimoniais, a dotação de novos usos através da apropriação social dos mesmos e o impulso conjunto do turismo cultural.

3.2 Explain eventual modifications in relation to the submitted EOI

**EN:**

Not modified

**ES:**

**FR:**

**PT:**

## 4. Project Description

4.1 Overall objective

**EN:**

The project is committed to the value enhancement of the urban coastal edge of the Atlantic Area through the recovery of disused asset associated with the military, maritime and industrial heritage of coastal cities, facilitating their social use and generating value added activities around them in order to promote cultural tourism as a factor of economic sustainability. The project is thus part of the Action Plan for a maritime strategy in the Atlantic region, particularly in priority 4, directly contributing to the goal of "Preserving and promoting Atlantic cultural heritage." Specific goals: • Recover the historical memory of Atlantic cities, their growth and development linked to its maritime, industrial and military heritage. • Recover these heritage sites which have been abandoned for public use. • Establish a joint model of sustainable management and use planning of the mentioned heritage translatable to other cities of the Atlantic Area. • Promote the participation of civil society in the "ownership" of the new uses of maritime, military and industrial heritage. • Develop cultural tourism through historical reenactment, promoting the Atlantic identity around these abandoned assets in the coastal edge. • Encourage the economic sustainability of these spaces including them as an essential part of the cultural and tourism offer of the cities.

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**ES:**

El proyecto apuesta por la puesta en valor del borde litoral urbano del Espacio Atlántico a través de la recuperación de bienes en desuso asociados al patrimonio militar, marítimo e industrial de las ciudades costeras, facilitar el uso social de los mismos y generar actividades de valor añadido en torno a ellos con el fin de promover el turismo cultural como factor de sostenibilidad económica. El proyecto se enmarca así en el Plan de acción para una estrategia marítima en la región atlántica, en concreto en la prioridad 4, contribuyendo de forma directa al objetivo de “Preservar y promover el patrimonio cultural atlántico”. Objetivos específicos: • Recuperar la memoria histórica de las ciudades atlánticas, su crecimiento y evolución vinculados a su patrimonio marítimo, industrial y militar. • Recuperar para uso público y ciudadano estos espacios patrimoniales en estado de abandono. • Establecer un modelo conjunto de gestión sostenible y planificación de usos del patrimonio mencionado trasladable a otras ciudades del EA. • Fomentar la participación de la sociedad civil en la «apropiación» de los nuevos usos del patrimonio marítimo, militar e industrial. • Desarrollar el turismo cultural, a través del recreacionismo histórico, promocionando la identidad atlántica en torno a estos elementos patrimoniales abandonados en el borde litoral. • Facilitar la sostenibilidad económica de estos espacios incluyéndolos como imprescindibles de la oferta cultural y turística de las ciudades.

**FR:****PT:**

### 4.2 Common Challenge

#### 4.2.1 Common Challenge

**EN:**

One of the main features of the Atlantic Area is its maritime dimension, which gives this territorial area a strong cultural identity. Also, the proximity to the sea has led to a common development pattern, both economic and urban, in coastal cities, closely linked to the sea and the maritime industry, and even military settlements, by the geostrategic position of many of these cities. The crisis of industrial activity linked to the sea and the reduction of military presence have led to the degradation of many of these facilities, which have fallen into disuse and generated in their surroundings an urban landscape of environmental and heritage degeneration. These assets linked to maritime and military activity are part of the essence of many of the cities in the Atlantic Area; they are equipment which was created in response to a social demand, at a particular time and in a particular territory, with specific shapes that give them their originality, but that also charge them of individual and collective content. Since they no longer respond to this social need, and do not belong to society, they are doomed to extinction. The consequence is the loss of a distinguishing mark. This common heritage gives the Atlantic area its unique and unmistakable character and is thus an essential asset that must be promoted, linking it to tourism potential in order to achieve a sustainable economic development and to improve the quality of life of people.

**ES:**

Una de las características principales del EA es su dimensión marítima, que proporciona a esta área territorial una fuerte identidad cultural. Asimismo, la proximidad al mar ha acarreado un patrón común de desarrollo, tanto económico como urbano, en las ciudades costeras, muy vinculado al mar y a la industria marítima, e incluso a los asentamientos militares, por la posición geoestratégica de muchas de dichas ciudades. La crisis de la

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	<p>actividad industrial vinculada al mar y la disminución de la presencia militar han propiciado la degradación de muchas de estas instalaciones, que han quedado en desuso y en cuyo entorno se ha generado un paisaje urbano de degeneración ambiental y patrimonial. Estos bienes ligados a la actividad marítima y militar forman parte de la esencia de muchas de las ciudades del EA; se trata de equipamientos que se crearon en respuesta a una demanda social, en un tiempo y un territorio determinado, con formas específicas que les dan su originalidad, pero que les cargan también de contenido individual y colectivo. Cuando ya no responden a esa necesidad social, ya no pertenecen a la sociedad, y están abocados a la desaparición. La consecuencia es la pérdida de una seña de identidad. Este acervo común da a la zona del Atlántico su carácter único e inconfundible y es, así, un activo esencial que hay que potenciar, vinculándolo al potencial turístico, en aras de conseguir un desarrollo económico sostenible y la mejora de la calidad de vida de las personas.</p> <p><b>FR:</b> <b>PT:</b></p>
4.2.2 Explain modifications in relation to the submitted EOI	<p><b>EN:</b> N/A</p> <p><b>ES:</b> <b>FR:</b> <b>PT:</b></p>
<b>4.3 What is new?</b>	
4.3.1 What is new?	<p><b>EN:</b> Although there have been other tourism and/or heritage projects co-financed under the Atlantic Area programme, such as Atlanterra or CruiseAtlanticEurope, MMIAH addresses an issue that had not been treated previously, which is the loss of identity of the coastal towns of the Atlantic Area as a result of neglect and degradation of industrial and military maritime installations which have fallen into disuse leading to their progressive disappearance. MMIAH is also innovative in the way the project addresses the above issue. On the one hand, through the social appropriation of these assets belonging to the historical heritage of cities, to provide them with new uses, thus regaining a role in their communities and ensuring their survival. On the other hand, recovering the "historical memory" that these facilities preserve, disseminating it through historical re-enactment, which will allow for the valorisation of the uniqueness, relevance and attraction that these assets give their cities. Lastly, MMIAH is innovative because it will implement a common strategy, based on citizen participation and the exchange of experiences and knowledge between the partners, to turn the cities' MMI heritage elements into tourist attractions, thus increasing the number of assets of the territory and, therefore, its tourist value, not only individually in each of the participating cities but also in the entire AA.</p> <p><b>ES:</b> Aunque ha habido otros proyectos de turismo y/o patrimonio cofinanciados en el marco del programa Atlantic Area, tales como Atlanterra o CruiseAtlanticEurope, MMIAH aborda una problemática aún no tratada, que es la pérdida de identidad de las ciudades costeras del EA como consecuencia del abandono y la degradación de las instalaciones MMI en desuso, que conlleva su progresiva desaparición. MMIAH es innovador también en la forma de abordar la problemática anterior. Por un lado, a través de la apropiación</p>

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	<p>social de estos elementos patrimoniales, pertenecientes al acervo histórico de las ciudades, para dotarlos de nuevos usos, recuperando así una función en sus respectivas comunidades, lo que garantizará su supervivencia. Por otro lado, recuperando la “memoria histórica” que conservan estas instalaciones, divulgándola a través del recreacionismo histórico, que permitirá poner en valor el carácter singular, la relevancia y el atractivo turístico que a estas ciudades le confieren estos elementos patrimoniales. Por último, MMIAH es innovador porque pondrá en marcha una estrategia común, basada en la participación ciudadana y el intercambio de experiencias y conocimientos de los socios, para convertir en un atractivo turístico aquellos elementos del patrimonio MMI de las ciudades, incrementando así el número de activos del territorio y, por lo tanto, el valor turístico del mismo, no sólo de forma individual en cada una de las ciudades participantes sino también de todo el EA.</p> <p><b>FR:</b> <b>PT:</b></p>
4.3.2 Explain modifications in relation to the submitted EOI	<p><b>EN:</b> The modification that has been carried out with respect to the EOI has been made in the light of the recommendations made by the Joint Secretariat and the Member States. This amendment seeks to highlight the extent to which the project aims to implement an innovative strategy to address the challenge of enhancing the cultural and heritage assets of the Atlantic Area to stimulate economic development through the promotion of tourism. In this case, this strategy is based on transnational cooperation, the recovery of the historical memory of maritime, military and industrial goods, the exchange of knowledge and experiences between the partners and citizen participation, in order to touristically and culturally recover and valorise those patrimonial elements that, to this day, were in disuse or abandoned.</p> <p><b>ES:</b> La modificación que se ha llevado a cabo con respecto a la EOI se ha realizado a la luz de las recomendaciones realizadas por el Secretariado Conjunto y los Estados Miembro. Con esta modificación se trata de evidenciar en qué medida el proyecto pretende poner en marcha una estrategia innovadora para abordar el reto de poner en valor los activos culturales y patrimoniales del Espacio Atlántico para estimular el desarrollo económico a través del impulso del turismo. En este caso, dicha estrategia se basa en la cooperación transnacional, la recuperación de la memoria histórica de los bienes marítimos, militares e industriales, el intercambio de conocimientos y experiencias entre los socios y la participación ciudadana, para conseguir recuperar y valorizar turística y culturalmente aquellos elementos patrimoniales que, a día de hoy, estaban en situación de desuso u abandono.</p> <p><b>FR:</b> <b>PT:</b></p>
<b>4.4 Transnational approach</b>	
4.4.1 Transnational approach	<p><b>EN:</b> The need to provide a transnational approach to the project's theme is given by the following aspects: - It allows to approach with homogeneous criteria the conservation and valorisation of the goods in disuse of the MMI heritage of the Atlantic coast, which will result in the improvement of their common identity. - The cooperation between different AA territories will allow a common strategy to be put in place, based on the knowledge and experience of those partners</p>

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who have already worked successfully in the recovery and valorisation of disused infrastructures and those who have developed participatory processes in public management, which will guarantee a greater probability of success than if it were addressed individually. - In the field of tourism, transnational cooperation brings value to the created tourist product from two points of view. On the one hand, it is a unique tourist product that includes several destinations that complement each other, with the same essence, from five countries of the AA. On the other hand, the cooperation between several territories that contribute their own tourist agents will also generate a greater critical mass of potential visitors to the area that is put in value. - The Atlantic coast is the maritime gateway to Europe, and coastal cities represent its accesses, so the conservation and valorization of their coastal heritage with homogeneous criteria will lead to an improvement of their image and common identity.

### **ES:**

La necesidad de dotar de un enfoque transnacional a la temática del proyecto viene dada por los siguientes aspectos: - Permite abordar con criterios homogéneos la conservación y valorización de los bienes en desuso del patrimonio MMI del litoral atlántico lo que redundará en la mejora de la identidad común. - La cooperación entre distintos territorios del EA permitirá poner en marcha una estrategia común sobre la base de los conocimientos y experiencias de aquellos socios que ya hayan trabajado con éxito en la recuperación y valorización de infraestructuras en desuso y de aquellos que hayan desarrollado procesos participativos en la gestión pública, lo que garantizará una mayor probabilidad de éxito que si se aborda de forma individual. - En materia de turismo, la cooperación transnacional aporta valor al producto turístico creado desde dos puntos de vista; por un lado, se trata de un producto turístico único que incluye varios destinos que se complementan, con una misma esencia, de cinco países del EA. Por otro lado, la cooperación entre varios territorios que aportan sus propios agentes turísticos generará también una mayor masa crítica de potenciales visitantes al área que se pone en valor. -La costa atlántica representa la puerta marítima de entrada a Europa, de la que las ciudades costeras representan sus accesos, por lo que la conservación y valorización de su patrimonio litoral con criterios homogéneos redundará en la mejora de la imagen y la identidad común.

### **FR:**

### **PT:**

4.4.2 Explain modifications in relation to the submitted EOI

### **EN:**

The modification that has been carried out with respect to the EOI has been made in the light of the recommendations made by the Joint Secretariat and the Member States. This amendment seeks to explain more clearly and precisely the need and advantages of jointly addressing a problem that is also common to the coastline of the AA territory. These advantages are particularly evident if one considers that one of the aims of the project is the tourist development of the cities of the AA through the valorisation of its disused maritime, military and industrial heritage, for which the role played by the experience of certain territories both in the recovery and reconversion of heritage as in citizen participation, as well as the critical mass of potential clients that generates the participation of several cities from different regions of the AA, is of great importance.

### **ES:**

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La modificación que se ha llevado a cabo con respecto a la EOI se ha realizado a la luz de las recomendaciones realizadas por el Secretariado Conjunto and the Member States. Con esta modificación se trata de explicar de forma más clara y precisa la necesidad y las ventajas de abordar de forma conjunta una problemática que también es común al litoral del territorio del EA. Estas ventajas se evidencian, sobre todo, si se tiene en cuenta que uno de los fines del proyecto es el desarrollo turístico de las ciudades del EA a través de la puesta en valor de su patrimonio marítimo, militar e industrial en desuso, para lo que es de gran trascendencia el papel que juega la experiencia de determinados territorios tanto en recuperación y reconversión de patrimonio como en participación ciudadana, así como la masa crítica de potenciales clientes que genera la participación de varias ciudades de diferentes regiones del EA.

**FR:**

**PT:**

### 4.5 Cooperation intensity

#### 4.5.1 Joint development (mandatory)

**EN:**

The joint development of the project has already been taking place since the initial stage of EOI submission, which, starting from an initial proposal by LP, over several weeks, all partners have been profiling, both regarding the project's general and specific objectives, and its main activities and results. In a second phase, with the participation of all partners, the actions, products and results were specified, as well as the budget.

**ES:**

El desarrollo conjunto del proyecto ya se viene produciendo desde la fase inicial de la presentación de la EOI en la que, partiendo de una propuesta inicial del LP, a lo largo de varias semanas, todos los socios han ido perfilando tanto los objetivos general y específicos del proyecto, como las principales actividades y resultados del mismo. En una segunda fase, con la participación de todos los socios se fueron concretando las acciones, productos y resultados, además del presupuesto.

**FR:**

**PT:**

#### 4.5.2 Joint implementation (mandatory)

**EN:**

Throughout the project's implementation period, the joint development of the work methodology and actions will continue through the planned management structures, in which all partners will participate. In addition, the planned implementation of WPs, with one entity responsible for each and the development of joint products show that the project is unique and implemented jointly and not as a sum of individual projects.

**ES:**

A lo largo del período de ejecución del proyecto, el desarrollo conjunto de la metodología de trabajo y las actuaciones continuarán a través de las estructuras de gestión que están previstas en el mismo, participadas por todos los miembros del partenariado. Asimismo, la ejecución prevista de los WP, con una entidad responsable por cada uno y la elaboración de productos conjuntos evidencia que el proyecto es único y se implementa de forma conjunta y no como una suma de proyectos individuales.

**FR:**

**PT:**

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### 4.5.3 Joint staffing (mandatory)

**EN:**

The MMIAH project will have its own human team, necessary to guarantee the implementation of each and every one of its actions. All persons that will carry out work within the framework of the project will be made available by each of the members of the partnership, either by dedicating the working time of their hired staff, or through any new hires that may be necessary.

**ES:**

El proyecto MMIAH contará con un equipo humano propio, necesario para garantizar la ejecución de todas y cada una de las acciones del mismo; todas las personas que desarrollen su trabajo en el marco del proyecto serán puestas a disposición del mismo por parte de cada uno de los miembros del partenariado, ya sea dedicando tiempo de trabajo de su personal contratado, como a través de las nuevas contrataciones de personal que pudieran ser necesarias.

**FR:****PT:**

### 4.5.4 Joint financing (mandatory)

**EN:**

The MMIAH project has its own budget, unique and with the economic resources necessary for its execution. The project budget will be financed both by ERDF, through the Interreg VB Atlantic Area Programme, and by the entities that make up the partnership. These will be the first to jointly finance the implementation of project activities. Therefore, there will be joint project financing.

**ES:**

El proyecto MMIAH cuenta con un presupuesto propio, único y con los recursos económicos necesarios para la ejecución del mismo. El presupuesto del proyecto estará financiado tanto por el FEDER, a través del Programa Interreg VB Atlantic Area, como por las entidades que conforman el partenariado. Estas serán las que primera instancia tendrán que financiar conjuntamente la ejecución de las actividades del proyecto. Por tanto, existirá financiación conjunta del proyecto.

**FR:****PT:**

### 4.5.5 Joint capitalization

**EN:**

The project's capitalisation of results will also be joint, through the elaboration of a white paper for the management and valorisation of heritage, and its presentation to managers of other cities of similar characteristics, the creation of a network and collaboration with other networks working in the field of tourism and heritage and joint participation in fairs and events specialised in tourism.

**ES:**

La capitalización de resultados del Proyecto se hará también de forma conjunta, a través de la elaboración de un libro blanco de gestión y valorización de patrimonio y la presentación del mismo a los responsables de otras ciudades de características similares, la creación de una red y colaboración con otras redes que trabajen en el ámbito de turismo y patrimonio y la participación conjunta en ferias y eventos especializados en turismo.

**FR:****PT:**

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### 4.5.6 Joint enabling of long term effect

**EN:**

Long-term effects will also be achieved jointly through the commercialisation of the tourist product, the incorporation of more cities to the network and the application of the white paper, both to heritage management in the participating cities and to other cities in the Atlantic coastal edge with similar characteristics.

**ES:**

Los efectos a largo plazo se conseguirán también de forma conjunta a través de la comercialización del producto turístico, la incorporación de más ciudades a la red y la aplicación del libro blanco, tanto a la gestión del patrimonio de las ciudades participantes como en otras ciudades del borde litoral atlántico con características similares.

**FR:****PT:**

### 4.5.7 Others

**EN:**

N/A

**ES:****FR:****PT:**

## 4.6 Partnership consistency

### 4.6.1 Partnership consistency

**EN:**

MMIAH Project presents a partnership made up of local public entities, with responsibilities in tourism, culture and heritage in their respective territories. These entities are appropriate mechanisms to coordinate the participation of civil society, with the main social actors in each territory in the search for solutions and new uses for the abandoned maritime, military and industrial heritage. The complexity of the performance on the coastal edge, where in many cases the competences of different entities and levels of government concur, requires finding a participatory and inclusive solution, which can only be articulated from their own local administrations with the force that the transnational character of a network of entities can give to it. The partnership of the project is balanced on a territorial level because local authorities of all member states that make up the Atlantic region participate in it, which will allow for a more effective capitalization of results. Liverpool City Region, which is incorporated in this second stage, brings great value to the partnership for its successful experience leading to European Capital of Culture and the regeneration of Albert Dock. Another city that has been incorporated in this phase is the city of Cork, which in addition to providing value for its important military and maritime heritage, is a member of Arc Atlantic Cities network, with which MMIAH can have many synergies.

**ES:**

El Proyecto MMIAH presenta un partenariado conformado por entidades públicas locales, con competencias en materia de turismo, cultura y patrimonio en sus respectivos ámbitos territoriales. Estas entidades son las apropiadas para articular mecanismos de participación de la sociedad civil, con los principales agentes sociales de cada territorio, en la búsqueda de soluciones y nuevos usos para el patrimonio marítimo, militar e industrial abandonado. La complejidad de la actuación en el borde litoral, donde en muchos casos concurren competencias de distintas entidades y niveles de la administración, requiere de la búsqueda de una solución participativa e integradora, que sólo

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puede articularse desde las propias administraciones locales con la fuerza que le confiere el carácter transnacional de una red de entidades. El partenariado del proyecto es equilibrado a nivel territorial, ya que en él participan entidades locales de todos los estados miembros que conforman la región atlántica, lo que facilitará una capitalización de resultados más efectiva. Liverpool City Region, que se incorpora en esta fase 2, aporta un gran valor al partenariado por su exitosa experiencia liderando la Capital europea de la Cultura y la regeneración del Albert Dock. Otra ciudad que se incorpora en esta fase es la ciudad de Cork, que además de aportar valor por su importante patrimonio militar y marítimo, es miembro de la red de ciudades del Arco Atlántico, con la que MMIAH puede tener muchas sinergias.

**FR:**

**PT:**

4.6.2 Explain modifications in relation to the submitted EOI

**EN:**

Liverpool City Region Local Enterprise Partnership Destination Management Organisation and Cork City Council join the partnership, bringing great value to the project, the first for its experience leading to European Capital of Culture and the regeneration of Albert Dock and the second for its important industrial and maritime heritage and its participation as membership in the Arc Atlantic Cities network with which MMIAH can have many synergies. Finally, the partner Communauté d'Agglomération de La Rochelle, in agreement with La Rochelle City, has decided to give up his position in the latter part, which, due to its skills, experience and heritage, has a better fit in the project. La Rochelle City it is also a member of the network of Atlantic Arc cities, which is important for the project capitalization strategy.

**ES:**

Las entidades Liverpool City Region Local Enterprise Partnership Destination Management Organisation (LCR LEP DMO) y Cork City Council (CCC) se incorporan al partenariado, aportando un gran valor al proyecto, la primera por su experiencia liderando la Capital europea de la Cultura y la regeneración del Albert Dock y la segunda por su importante patrimonio industrial y marítimo y su pertenencia a la red de ciudades del Arco Atlántico la que MMIAH puede tener muchas sinergias. Por último, el socio Communauté d'Agglomération de La Rochelle, de común acuerdo con La Rochelle City, ha decidido ceder su puesto en el partenariado a esta última, que por sus competencias, experiencia y patrimonio, tiene mejor encaje en el proyecto. La Rochelle City es también miembro de la red de ciudades del Arco Atlántico, lo que es importante para la estrategia de capitalización del proyecto.

**FR:**

**PT:**

## 4.7 Main outputs, results in line with the work plan. Synthesis of the work packages. Target groups

4.7.1 Main outputs and results

**EN:**

-1 evolutionary study of the cities through its MMI heritage and their influence on urban and social development  
-1 joint methodology for the preparation of Master Plans for the management of disused heritage in the cities of the Atlantic Area  
-1 participatory Master Plan for each territory  
- 3 cultural products created based on historical recreation and 9 demonstration actions on the importance of the heritage, using techniques such as the dramatization of historical events that occurred around these spaces  
-Intervention in an element of heritage in each city to valorize it with sustainability criteria and incorporate it into the tourist offer.  
-8 MMI infrastructures which have

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	<p>disappeared or are in ruins recovered through modelling -1 app and/or on-line site with tourist guidance for the enhancement of maritime, industrial and military heritage of the coastal edge of the Atlantic Area and aimed at developing heritage routes through the Atlantic coastal edge. -9,000 download and/or visit in its first year of operation. -1 joint tourist product to valorize the Atlantic coastal edge -Increase in the tourist offer of the Atlantic coastal edge. -Increase in the number of tourists in the participating territories by 45.000. -4 fam trip organized with at least 5 tour operators from the five countries involved in each one -5 press trips organised with at least 10 media organizations and prescribers invited to each press trip from the five countries.</p> <p><b>ES:</b></p> <p>-1 estudio evolutivo de las ciudades a través de su patrimonio MMI y su influencia en el desarrollo urbano y social -1 metodología conjunta para la elaboración de Planes Directores para la gestión del patrimonio en desuso de las ciudades del EA -1 Plan Estratégico participativo por cada territorio - 3 productos culturales creados basados en el recreacionismo histórico y 9 acciones de demostración de la relevancia del patrimonio, empleando técnicas como la teatralización de eventos históricos sucedidos en torno a dichos espacios -Intervención en un elemento del patrimonio en cada ciudad para valorizarlo con criterios de sostenibilidad e incorporarlo a la oferta turística -8 infraestructuras MMI desaparecidas o en ruinas recuperadas a través de modelizaciones -1 app y/o espacio on-line con orientación turística para la puesta en valor del patrimonio marítimo, industrial y militar del borde litoral del EA y orientado a desarrollar rutas por el patrimonio del borde litoral atlántico -9.000 descargas y/o consultas en su primer año de funcionamiento. -1 producto turístico conjunto para poner en valor el borde litoral atlántico - Incremento de la oferta turística del borde litoral atlántico. -Incremento del número de turistas en los territorios participantes en 45.000. -4 fam trip organizados con al menos cinco tour operadores de los cinco países involucrados -5 press trip organizados con al menos 10 medios y prescriptores invitados a cada press trip de los cinco países.</p> <p><b>FR:</b></p> <p><b>PT:</b></p>
4.7.2 Explain modifications in relation to the submitted EOI	<p><b>EN:</b></p> <p>Following the indications of the Joint Secretariat and the Member States, the specific outputs and results to be achieved with the development of the thematic WPs of the project have been specified in greater detail, with particular emphasis on those results with the greatest impact on the increase of tourism on the intervention area.</p> <p><b>ES:</b></p> <p>Siguiendo las indicaciones del Secretariado Conjunto y los Estados Miembro, se han especificado con mayor detalle los productos y resultados concretos a alcanzar con el desarrollo de los WP temáticos del proyecto, haciendo especial hincapié en aquellos resultados con mayor impacto en el incremento del turismo en el área de intervención.</p> <p><b>FR:</b></p> <p><b>PT:</b></p>
4.7.3 Who will use the main outputs?	Regional public organisations, Local public organisations
4.7.4 Involvement of target groups	<p><b>EN:</b></p> <p>The specific target group to which the Project is addressed are the local and regional public entities. The project partnership itself involves this type of</p>

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entities, but moreover specific actions are also planned to transfer its results to other Atlantic Area local and regional entities, such as capitalization of results and communication actions – specially the White Paper elaboration and its presentation (action 3.1). With regard to stakeholders, the project will involve two types of stakeholders. A group of stakeholders linked to the MMI heritage recovery in order to provide it with new uses, which will be directly involved in the implementation of the Master Plans (action 5.2). The second group of stakeholders is formed by tour operators, specialized press and prescribers: these will be directly involved through fam trips and press trips (actions 7.3 and 7.4).

### ES:

El target group específico al que se dirige el Proyecto son las entidades públicas de carácter local y regional. El propio partneriado del proyecto involucra a este tipo de entidades, pero además están previstas acciones específicas orientadas a transferir los resultados del mismo a otras entidades locales y regionales del EA, tales como las acciones de comunicación y capitalización de resultados, expresamente la elaboración del Libro Blanco y la presentación del mismo (acción 3.1). Con respecto a los stakeholders, en el proyecto se implicará a dos tipos de partes interesadas. Un grupo de stakeholders vinculado a la recuperación del patrimonio MMI para dotarlo de nuevos usos, que se involucrará directamente en la realización de los Planes Directores (acción 5.2). El segundo grupo de stakeholders lo conforman los touroperadores y la prensa especializada y prescriptores; estos serán involucrados directamente a través de los fam trip y presstrip (acciones 7.3 y 7.4).

### FR:

### PT:

## 4.8 Long-term effects

### 4.8.1 Long-term effects

### EN:

The long-term effects of the implementation of the MMIAH project are:

- Increased economic development of coastal edge cities of the Atlantic Area through the promotion of cultural tourism.
- Recovery of the "historical memory" that the goods and equipment that make up the maritime, industrial and military heritage of the cities of the Atlantic Area keep.
- Strengthening of the Atlantic identity of coastal cities that are part of Atlantic Area
- Recovery and valorization of abandoned maritime, military and industrial heritage with sustainability criteria, respecting their essence, with a common and homogeneous pattern in the coastal cities of the Atlantic Area.
- Urban regeneration of the areas of the cities where these abandoned assets are.
- Extension of the innovative solutions for the valorization of military and industrial heritage through historical reenactment and cultural tourism of all elements of that heritage.
- Improve the public's perception of the maritime, military and industrial heritage.
- Incorporation of other cities of the Atlantic Area in the route of the maritime, industrial and military heritage of the cities of the Atlantic area.
- Commitment of the participating public authorities on the extent of the recovery model for abandoned assets through the implementation of the designed master plans. In short, improving the image of the maritime gateway to Europe.

### ES:

Los efectos a largo plazo de la ejecución del proyecto MMIAH son: - Incremento del desarrollo económico de las ciudades del borde litoral del

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	<p>EA a través del impulso del turismo cultural. - Recuperación de la “memoria histórica” que guardan los bienes y equipamientos que conforman el patrimonio marítimo, industrial y militar de las ciudades del EA. - Refuerzo de la identidad atlántica de las ciudades costeras que forman parte del EA - Recuperación y puesta en valor del patrimonio marítimo, militar e industrial abandonado con criterios de sostenibilidad, respetando su esencia, con un patrón común y homogéneo en las ciudades costeras del EA. - Regeneración urbana de las zonas de las ciudades en las que se encuentran estos equipamientos abandonados. - Extensión de las soluciones innovadoras para la puesta en valor del patrimonio militar e industrial a través del recreacionismo histórico y el turismo cultural a todos los elementos de dicho patrimonio. - Mejora de la percepción del patrimonio marítimo, militar e industrial por parte de la ciudadanía. - Incorporación de otras ciudades del Espacio Atlántico a la ruta por el patrimonio marítimo, industrial y militar de las ciudades del espacio Atlántico. - Compromiso de las autoridades públicas participantes en la extensión del modelo de recuperación de elementos patrimoniales abandonados a través de la implementación de los planes directores diseñados. En definitiva, mejora de la imagen de la puerta marítima de entrada a Europa.</p> <p><b>FR:</b> <b>PT:</b></p>
4.8.2 Explain modifications in relation to the submitted EOI	<p><b>EN:</b> Not modified</p> <p><b>ES:</b> <b>FR:</b> <b>PT:</b></p>
4.8.3 The effects are expected for the next 5 or 10 years?	<p><b>EN:</b> Some of them are expected for the next 5 years and the other for the next 10 years.</p> <p><b>ES:</b> <b>FR:</b> <b>PT:</b></p>
<b>4.9 Horizontal principles</b>	
<b>4.9.1 Sustainable development (Concrete and real measures to contribute to sustainable development and environment.)</b>	
4.9.1.1 Sustainable development effects	2
4.9.1.2 Description of expected effects	<p><b>EN:</b> The positive effects of the project on the environment are indubitable, since it will contribute to regenerate not only the disused assets, but also their environment, generating quality public spaces around them. The local working groups that will participate in the elaboration of the strategic management plans will include environmental associations.</p> <p><b>ES:</b> Los efectos positivos del proyecto para el medioambiente son indudables, toda vez que contribuirá a regenerar no sólo los bienes patrimoniales en desuso, sino el entorno de los mismos, generando en torno a ellos espacios públicos de calidad. Los grupos de trabajo locales que participarán en la elaboración de los planes estratégicos de gestión contarán con representación de asociaciones medioambientales.</p>

<b>Project Approved Form</b>	
	FR: PT:
<b>4.9.2 Equal opportunities and non-discrimination (Specific actions foreseen to avoid discrimination and promote equal opportunities)</b>	
4.9.2.1 Equal opportunities effects	2
4.9.2.2 Description of expected effects	<p><b>EN:</b> The local working groups that will participate in the elaboration of strategic management plans will include associations of people with functional diversity to ensure the incorporation of the necessary criteria to ensure accessibility and participation of these people in all areas.</p> <p><b>ES:</b> Los grupos de trabajo locales que participarán en la elaboración de los planes estratégicos de gestión contarán con representación de asociaciones de personas con diversidad funcional para asegurar la incorporación a las políticas de gestión del patrimonio de las ciudades de los criterios necesarios para garantizar la accesibilidad y participación de estas personas en todos los ámbitos.</p> <p><b>FR:</b> <b>PT:</b></p>
<b>4.9.3 Gender equality (Specific actions to ensure equality between men and women)</b>	
4.9.3.1 Gender equality effects	2
4.9.3.2 Description of expected effects	<p><b>EN:</b> The local working groups that will participate in the elaboration of strategic management plans will include women's associations that will ensure that the gender perspective is incorporated into the cities' heritage management policies.</p> <p><b>ES:</b> Los grupos de trabajo locales que participarán en la elaboración de los planes estratégicos de gestión contarán con representación de asociaciones de mujeres que garanticen que se incorpora la perspectiva de género a las políticas de gestión del patrimonio de las ciudades.</p> <p><b>FR:</b> <b>PT:</b></p>
<b>4.10 Atlantic Strategy</b>	
4.10.1 Is the project based on one of the Atlantic strategy specific objectives?	1
4.10.2 If yes, please select one	9

Work page type number	Activity name	Start date	End date
WP Nr. 0 Project Preparation	Preparation	2016-04-26	2016-12-19
WP Nr. 1 Project coordination	Coordination	2017-04-01	2020-03-31
WP Nr. 2 Project Communication	Communication	2017-04-01	2016-03-31
WP Nr. 3 Project Capitalization	Capitalization	2019-04-01	2020-03-31
WP Nr. 4 Analysis and study of the evolution of the cities through their MMI heritage.	Analysis and study of the evolution of the cities through their MMI heritage.	2017-04-03	2018-03-30
WP Nr. 5 Elaboration of the director and management plan of the MMI heritage of the coastal edge of the AA	Elaboration of the director and management plan of the MMI heritage of the coastal edge of the AA	2017-10-02	2018-10-01
WP Nr. 6 Implementation of alternative uses and tourist and cultural valorisation of patrimonial elements	Implementation of alternative uses and tourist and cultural valorisation of patrimonial elements	2017-07-03	2019-12-31
WP Nr. 7 Tourist positioning of the MMI heritage of the coastal edge of the AA	Tourist positioning of the MMI heritage of the coastal edge of the AA	2018-09-03	2020-03-31

WP Nr. 0	Activity	Duration in months	Activity start year and month	Activity end year and month	Activity budget
	Project Preparation	8	2016-04-26	2016-12-19	16,000.00€
Partners' involvement					
	Partner responsible	1			
	Partner involved	1,2,3,4,5,6,7,8,9			

This WP includes the tasks for the preparation of the full proposal, including first and second stage. It includes the preparation of the documents about the work plan, objectives, results, and budget. The types of costs to be financed by the project are the external service contracted by the LP to search the partners, prepare all the work documents compiling the information from the partners and the elaboration of drafts and definitive forms for the application. Partners will finance personnel costs needed to attend the meetings by video conference and telephone with the LP and prepare all the information required by this.

WP Nr.1	Activity	Duration in months	Activity start year and month	Activity end year and month	Activity budget
	Project coordination	36	2017-04-01	2020-03-31	514,200.00€
Partners' involvement					
	Partner responsible	1			
	Partners involved	1,2,3,4,5,6,7,8,9			

The project's management structure is composed of a Steering Committee (SC), four working groups (WG), one for each of the thematic Work Packages (WP), a General Coordinator (GC), which will have a technical assistance, and a coordinator from each of the partner entities. The SP will be the project's highest decision-making body; the GC, with the support of the former, will be responsible for the management, coordination and monitoring of the project as a whole. The SC will meet every four months. The WG will coordinate the implementation of their respective WP. The WGs will meet once every two months during the implementation period of the activities. Each of those responsible will present a WP implementation report at the SP meetings. The GG will hold a monthly meeting, either face-to-face or via videoconference, with each WG manager to detect possible problems that may arise in the implementation of the activities and articulate within a reasonable period of time their solutions. The GC will be responsible for the project's financial & economic management, for carrying out biannual joint execution reports and annual requests for payment; each partner will be responsible for the implementation reports and certifications of individual expenses as well as the management and implementation of their own budget. The management structure is oriented to the achievement of results and it makes the early detection of problems and the articulation of solutions possible. The GC will implement a risk management plan for the correct execution of the project. In it, degrees of risk and probability indices will be defined, so that combining the two impact levels can be established. After identifying the potential risks, they will be assessed and prioritised taking into account their potential impact on the project and preventive and/or corrective measures will be established. An external evaluation of the project will also be carried out.

Ayuntamiento de Ferrol	Internal staff	1
	Jobs to be created	0
	External staff (outsourcing)	5
Plymouth City Council	Technical resources involved	All technical resources which be necessary for the execution of the project will be available
	Internal staff	0.6
	Jobs to be created	0
Pôle métropolitain Caen Normandie métropole	External staff (outsourcing)	2
	Technical resources involved	All technical resources which be necessary for the execution of the project will be availablen of the project will be made available
	Internal staff	0.25
Câmara Municipal de Ílhavo	Jobs to be created	1
	External staff (outsourcing)	3
	Technical resources involved	All technical resources which be necessary for the execution of the project will be available
Ayuntamiento de Cádiz	Internal staff	0.6
	Jobs to be created	0
	External staff (outsourcing)	3
Ayuntamiento de Cádiz	Technical resources involved	All technical resources which be necessary for the execution of the project will be available
	Internal staff	0.5

	Jobs to be created	0
	External staff (outsourcing)	3
	Technical resources involved	All technical resources which be necessary for the execution of the project will be available
Limerick City and County Council	Internal staff	0.7
	Jobs to be created	0
	External staff (outsourcing)	3
	Technical resources involved	All technical resources which be necessary for the execution of the project will be available
Ville de La Rochelle	Internal staff	0.6
	Jobs to be created	0
	External staff (outsourcing)	2
	Technical resources involved	All technical resources which be necessary for the execution of the project will be available
Comhairle Cathrach Chorcaí	Internal staff	0.6
	Jobs to be created	0
	External staff (outsourcing)	2
	Technical resources involved	All technical resources which be necessary for the execution of the project will be available
Liverpool City Region Local Enterprise Partnership Destination Management Organisation	Internal staff	0.6
	Jobs to be created	0
	External staff (outsourcing)	3
	Technical resources involved	All technical resources which be necessary for the execution of the project will be available

**Please describe actions (max. 6) and deliverables within the Activity (the system must allow create a maximum of 6 actions).**

Action nr. 1	Action title: Creation and start-up of the Steering Committee (SC)		Start date: 04-2017	End date: 03-2020
	Action description: The project's SC is the project's highest governing body. Integrated by a representative of each partner entity with decision-making capacity and by those responsible for each WG, it will be chaired by the General Coordinator (GC) and will meet once every four months. These will make the project's strategic decisions, which must be approved unanimously by all members. The GC will be responsible for the management, coordination and monitoring of the project.			
Deliverables	Outputs title: 9 meetings of the Steering Committee	Outputs description: The face-to-face meetings will take place every four months and will be held on a rotating basis in the cities where partners are located.	Indicators: OA1#9	Target:
	Expected results title: 9 Steering Committee minutes of meetings approved	Expected results description: As a result of each meeting, a minutes of meeting will be drawn up which will include the agreements reached, which will be approved by SC members at the next meeting.		
Action nr. 2	Action title: Creation of the WP Working Groups		Start date: 04-2017	End date: 03-2020
	Action description: A Working Group for each WP will be created which will report directly to the SC. As manager of each WG, one of the participating partners will be responsible for directing, supervising, planning and ensuring the execution of the activity and the achievement of the objectives set out in it. WG members will meet once every two months, either in person or by telephone, and will submit a follow-up report on the implementation of their WP at each meeting of the SC.			
Deliverables	Outputs title: 1 bimonthly meeting of each WG	Outputs description: During the WP implementation period, a meeting of its members will be held every two months, either in person or via videoconference.	Indicators: OA1#18	Target:
	Expected results title: 9 Informes de seguimiento de cada GT	Expected results description: The manager of each WG will present a follow-up report of their WP at each of the SC meetings		
Action nr. 3	Action title: General Coordination of the MMIAH project		Start date: 04-2017	End date: 03-2020
	Action description: The GC, a representative of the PL, will be responsible for the day-to-day management of the project as a whole. She/he will be in permanent contact with the partners through telephone, Skype, email, and in person when necessary. She/he will be responsible for preparing implementation reports and joint payment requests. She/he will also be responsible for channelling communications with the JS and the Managing Authority. It will have external technical support.			
Deliverables	Outputs title: 6 implementation reports	Outputs description: The GC will prepare a semi-annual project implementation report	Indicators: OA2#6	Target:
	Expected results title: Semi-annual information update on the project's physical implementation	Expected results description: The JS will have a semi-annual information update on the physical execution of the project.		
Action nr. 4	Action title: Financial & economic management of the project.		Start date: 05-2017	End date: 03-2020
	Action description: The GC will be in charge of the economic & financial management of the project as a whole. She/he will be responsible for organizing with the partners the financial circuit to ensure that they send their certifications of expenditure in time and form (audited) to submit the joint payment requests. She/he will keep a single differentiated accounting of the project's expenditure and will ensure that compliance with budget implementation.			
Deliverables	Outputs title: 3 joint payment requests	Outputs description: At least one annual joint payment request will be submitted	Indicators: OA2#3	Target:
	Expected results title: Annual information update on the project's financial execution.	Expected results description: The JS will have an annual information update on the project's financial execution.		
Action nr. 5	Action title: External evaluation of the project		Start date: 06-2018	End date: 03-2020
	Action description: In order to reinforce the management and follow-up work carried out by the GC and the SC, an external evaluation service will be hired. It will aim to increase the quality of the aid's effects through a systematic evaluation of the project's design, implementation, results and effects or impacts. The evaluation will be considered as a process that allows reflection on what is being done, in order to improve it.			
Deliverables	Outputs title: Intermediate and final project evaluation reports	Outputs description: The external evaluation service will prepare an intermediate evaluation report	Indicators: OA2#2	Target:

Please describe actions (max. 6) and deliverables within the Activity (the system must allow create a maximum of 6 actions).			
		of the project, which will make it possible to make a point of situation of it in relation to the initial forecast, and a final report.	
	Expected results title: Objective information about the degree of compliance with the project's results	Expected results description: The SC, the JS and the Managing Authority will have objective information about the effectiveness and efficiency in the implementation of the project and the degree of compliance with results.	

WP Nr.2	Activity	No	Duration in months	Activity start year and month	Activity end year and month	Activity budget
	Project Communication		-12	2017-04-01	2016-03-31	219,526.00€
Partners' involvement						
Partner responsible		1				
Partners involved		1,2,3,4,5,6,7,8,9				

The communication strategy has two fundamental objectives. The first is to publicise the project, its activities and results as well as the programme that co-finances it. The second is to serve as a reinforcement tool for the enhancement of the maritime, military and industrial heritage of the Atlantic coast with an image of unity. The target audience for the communication strategy is the general population of the regions of the Atlantic Area, all those public and private entities that work in the management and conservation of heritage in the territory of the AA, the main social agents of the project's participating cities and, lastly, the main tourism agents of the participating regions. To achieve the above objectives, the following tools will be used: a unique corporate image, logo and website of the project will be designed. Semiannual newsletters will be produced and distributed through large distribution lists in each of the participating regions. Profiles will be created on social networks (Facebook, Twitter, Instagram and YouTube) with content in all four partner languages. Project start-up and closing events will be held and, on a continuous basis throughout the implementation period, press releases will be produced. All partners will be involved in the communication strategy of the project.

Please describe actions (max. 6) and deliverables within the Activity (the system must allow create a maximum of 6 actions).			
Action nr. 1	Action title: Corporate image design, logo elaboration and design of materials	Start date: 05-2017	End date: 09-2017
	Action description: Within the framework of this action, the logo and corporate image of the project will be designed, which will serve as a basis for the preparation of all of the project's communication materials. In addition to the project logo, all of the project's materials and communication tools will include the logos of the Atlantic Area programme and the ERDF. The partner responsible for this action is Ferrol City Council.		
Deliverables	Outputs title: 1 logo of the MMIAH project & 1 corporate image manual	Outputs description: The LP will be responsible for the design of the logo and the joint image of the project, which will be the basis for the development of all communication materials	Indicators: PI04#2 Target:
	Expected results title: Use of the logo and corporate image in 100% of the project's communication materials and products	Expected results description: All of the project's communication materials, products and deliverables will include the project's logo and corporate image, which will also include the logos of the AA programme and the ERDF.	
Action nr. 2	Action title: Design and development of the project's website	Start date: 07-2017	End date: 04-2020
	Action description: The MMIAH project will have its own website which will have a triple purpose, on the one hand to make the project and the programme that co-finances it known, on the other, to serve as a tool for the exchange of information between partners and, finally, it will be the basis for the presentation and on-line dissemination of the project's tourism product. All partners will participate in updating the information on the web. It will be presented in the 4 languages of the project.		
Deliverables	Outputs title: 1 website	Outputs description: The MMIAH project will have its own website with information in the 4 languages of the project.	Indicators: PI04#1 PI05#12000 Target:
	Expected results title: 12,000 visits to the website	Expected results description: We estimate that the website could have a total of 12,000 visits in the 5 participating countries of the project	
Action nr. 3	Action title: Elaboration and distribution of newsletters	Start date: 11-2017	End date: 03-2020
	Action description: Semi-annual newsletters will be developed throughout the project's implementation period. Newsletters will be published on the project's website, sent to the JS for publication on the Atlantic Area website and sent via email to a group of interested parties in each of the territories (main social and tourism agents, etc.). Partners 1, 3, 4, 6, 7 and 8 will be responsible, although with the collaboration of all.		
Deliverables	Outputs title: 6 Newsletters	Outputs description: Newsletters with an extension of 3-4 pages in EN, ES, FR, PT. All partners will collaborate by providing information and translating, but each of them will be the responsibility of a single entity.	Indicators: OA3#6 PI05#1500 Target:
	Expected results title: The interested parties of each territory will be informed of the project's progress through the newsletters	Expected results description: Each partner will send the newsletters to a distribution list in order to inform stakeholders (tourism agents, entities responsible for heritage management, public entities, etc.) about the most relevant aspects of the project.	
Action nr. 4	Action title: Creation and management of social network profiles	Start date: 06-2017	End date: 03-2020
	Action description: In order to disseminate the project's content, actions and results more broadly, profiles will be created in the following social networks: Facebook, Twitter, Instagram and YouTube. A country profile for each of the networks will be created so that the dissemination of contents will be uniform but done in the language of each participating country to reach a wider public. The target will be citizenship in general as well as the main tourist agents and entities that manage heritage.		

Please describe actions (max. 6) and deliverables within the Activity (the system must allow create a maximum of 6 actions).					
Deliverables	Outputs title: 4 social networks profiles of the MMIAH project	Outputs description: A Facebook, Twitter, Instagram and YouTube profile will be created for each participating country. In them the contents of the project will be disseminated as well as photographs associated to the patrimonial assets and the towns covered by MMIAH	Indicators: PI04#4 PI05#10000	Target:	
	Expected results title: 10.000-Likes, seguidores, suscriptores	Expected results description: It is estimated that a minimum of 10,000 "likes", "followers" and "subscribers" will be reached by the end of the project			
Action nr. 5	Action title: Celebration of the project's launching event	Start date: 06-2017	End date: 10-2017		
	Action description: During the first semester the project's launching event will be held in Ferrol. In it, the objectives, activities and expected results of the project will be presented as well as some successful experiences of recovery of abandoned heritage in other cities and tourism-cultural products that have been generated by adding value to this type of infrastructures. Target: citizenship in general as well as the main social and tourism agents and entities that manage heritage.				
Deliverables	Outputs title: 1 project launching event held	Outputs description: The project's launching event will be held in Ferrol, which will be attended by around 150 participants.	Indicators: PI04#1 PI05#150	Target:	
	Expected results title: 150 attendees at the project's launching event	Expected results description: At least 150 people, including tourism agents, citizens, heritage managers and social agents, will attend the project's launching event.			
Action nr. 6	Action title: Celebration of the project's results presentation event	Start date: 01-2020	End date: 03-2020		
	Action description: During the last quarter of the project the project's result presentation event will be held. It will be in Limerick and will emphasise the presentation of the tourism product generated under the MMIAH project, as well as other tourism and cultural experiences linked to maritime, military and industrial heritage. Responsible entity: Limerick City & County Council. Target: citizenship in general as well as the main social and tourism agents and entities that manage heritage.				
Deliverables	Outputs title: 1 closing event of the project held	Outputs description: The project's closing event will be held in Limerick, which will be attended by around 150 participants	Indicators: PI04#1 PI05#150	Target:	
	Expected results title: 150 attendees at the project's closing event	Expected results description: At least 150 people, including tourism agents, citizens, heritage managers and social agents, will attend the project's closing event.			

WP Nr.3	Activity	No	Duration in months	Activity start year and month	Activity start end and month	Activity budget
	Capitalization		12	2019-04-01	2020-03-31	143,370.00€
Partners' involvement						
Partner responsible		1				
Partners involved		1,2,3,4,5,6,7,8,9				

**Describe how the capitalization strategy will be implemented during the project life-time including an explanation of how partners will be involved (who will do what).**

The capitalization strategy of the project is structured around 4 actions, each of which has one or several responsible for its implementation. Firstly, partner N9 will carry out action 1, aimed at consolidating and transferring the results of WP 4, 5 and 6, which consists of the elaboration of a White Paper on the management and valorization of heritage and its presentation to other local and regional entities, to be carried out by partners 3, 4, 5, 6 and 9. Action 2, the creation of the network, aimed at expanding the number of cities with MMI heritage interested in providing it with new uses and its touristic valorization will be the responsibility of partner 3 and, together with action 3, will transfer the results of all thematic WPs to other cities with similar characteristics. Action 3 consisting of the creation of a network with other projects and networks of cities will be implemented by the LP and partners 7 and 8. Finally, action n4 consisting of participation in fairs and events of the tourism sector will be carried out by the LP and partners 2, 5 and 7, in collaboration with the other partners. Thanks to it will transfer the results of WP7.

The capitalisation strategy of the MMIAH project focuses, on the one hand, on the consolidation of a participative local policy oriented towards the conservation, management and valorisation of those infrastructures that have been generated around the economic activity characteristic of each city (maritime, military and industrial activity in this case) and its possible extension to other cities with similar characteristics (ACTION 1). In the case of the project's partners, being the local public entities with competences in the matter of tourism and heritage management, they will be the ones who adopt this form of work and make it extendable to their field of action, thus achieving institutionalisation of a new management policy for disused assets. Through the presentation of the White Paper to other local and regional entities, they will be able to transfer the results of WPs 4, 5 and 6. On the other hand, the capitalisation strategy seeks to maintain over time the effort for the valorisation of the tourist attraction of the Atlantic coastline increasing the number of coastal cities working in the same line (ACTION 3) through the creation of the cities network, as well as increasing the number of promotional and dissemination channels of its tourist attraction (ACTIONS 4 and 5) so that the increase in visitors is larger and sustainable over time. Thanks to these actions the results of WP7 will be transferred.

**Please describe actions (max. 6) and deliverables within the Activity (the system must allow create a maximum of 6 actions).**

Action nr. 1	Action title: Development of the White Paper on the management and valorisation of heritage linked to the economic activity of coastal cities	Start date: 04-2019	End date: 03-2020		
	Action description: The city of Liverpool will be responsible for developing the white paper that will guide other cities with similar characteristics to implement the work methodology used in the project to generate new tourist assets from the abandoned heritage. In each participating region a partner will make a public presentation of the white paper to which it will invite the interested tourism and heritage leaders at local and regional level.				
Deliverables	Outputs title: White Paper on the management and valorisation of Heritage linked to the economic activity of coastal cities	Outputs description: The document will include the work methodology put into practice in the project so that other interested	Indicators: PI04#6 PI05#100	Target:	

Please describe actions (max. 6) and deliverables within the Activity (the system must allow create a maximum of 6 actions).					
		entities can implement it, thus having a positive impact on the joint image of the cities on the Atlantic coastline.			
	Expected results title: 5 white paper presentations to local and regional authorities	Expected results description: The white paper will be presented to local and regional entities, preferably coastal, in the 5 participating countries of the project.			
Action nr. 2	Action title: Creation of a NETWORK of CITIES on the Atlantic coastline, betting on the recovery and valorisation of the assets in disuse.		Start date: 11-2019		End date: 03-2016
	Action description: The meetings/events for the presentation of the white paper will be the basis for the creation of a network of cities on the Atlantic coastline that are committed to the valorisation of disused assets and their conversion into tourist assets of the territory. The network, whose members will be the tourism and heritage departments of local entities, will be born with a vocation of continuity and expansion, so it will meet once a year. They will have a rotating presidency.				
Deliverables	Outputs title: 1 network	Outputs description: 1 network of CITIES on the Atlantic coastline, which are committed to the recovery and valorisation of disused goods initially composed by the 9 project partners and it will be increased with other interested towns.	Indicators: PI04#1 PI05#14		Target:
	Expected results title: 5 cities incorporated to the network on its first year	Expected results description: It is expected that as a result of the white paper presentation events, 5 local entities will be incorporated to the network, one per country, on its first year of operation.			
Action nr. 3	Action title: Working network with other Projects and City Networks that work in matters of tourism and heritage.		Start date: 04-2019		End date: 03-2020
	Action description: A network will be set up with other projects, such as cruiseatlantiqueeurope, with which MMIAH can have important synergies, as well as with other networks of entities which are active in the fields of tourism and heritage, such as Atlantic Arc Cities, European Route of Industrial Heritage (ERIH), in order to ensure greater capitalisation of project's results.				
Deliverables	Outputs title: 1 meeting with at least 1 project and 2 city networks	Outputs description: At least 1 project that works on tourism and/or heritage in the Atlantic area will be contacted as well as at least 2 city networks working in this field in order to establish possible synergies.	Indicators: PI04#3		Target:
	Expected results title: Establishment of a collaboration system with at least 1 network or project	Expected results description: As a result of the meetings held, a collaboration system will be established with at least one of the networks or projects.			
Action nr. 4	Action title: Participation in major regional, national and/or international tourism and heritage trade fairs and events		Start date: 04-2019		End date: 03-2020
	Action description: The project's results, especially the joint tourism product, will be presented at three of the major tourism fairs held in the project's territorial area, such as World Travel Market in London, Le Salon du Tourisme in Paris and FITUR in Madrid. Participation will be through regional or national stands, although specific presentations of the project's tourism product will be made.				
Deliverables	Outputs title: Participation in 3 of the main tourism fairs at European level.	Outputs description: The project's tourist product will be presented in 3 of the sector's main European trade fairs. The partners responsible for organization will be those from the country in which the fair is organised.	Indicators: PI04#3 PI05#6		Target:
	Expected results title: Meetings with at least 2 tour operators in each of the trade fairs	Expected results description: The partners that participate in the trade fairs will seize the opportunity to establish meetings with at least 2 tour operators in each of them, in order to expand the possibilities of marketing the tourism product.			

WP Nr. 4	Activity	No	Duration in months	Activity start year and month	Activity end year and month	Activity budget
	Analysis and study of the evolution of the cities through their MMI heritage.		12	2017-04-03	2018-03-30	230,227.50€
Partners' involvement						

Partner responsible	1
Partners involved	1,2,3,4,5,6,7,8,9

The objective of this WP is to expand our knowledge of the cities, their history and their urban transformation through the study of their maritime, industrial and military heritage, taking into account both the assets already disappeared and ruined, those in disuse or those that are still being used. This study will also allow the subsequent recovery and rehabilitation works, the appreciation and value of emblematic buildings characteristic of the cities as heritage, not only of the cities themselves but of the entire Atlantic region and, finally, the assessment of the cities themselves and their location in the Atlantic region as tourism and economic development resources. To this end, a transnational group of experts will be formed to design the working methodology (ACTION 4.1.) to carry out the study. Subsequently, at city level, a multidisciplinary working group will be formed following the agreed methodology to carry out the evolutionary study of that particular city (ACTION 4.2). This study will provide the basic information necessary for the subsequent recovery of the heritage, as well as for its cultural and tourist valorisation. Responsible for the WP: LP. All partners implement actions. The LP will identify the potential risks of the WP, assess its possible impact on its implementation and establish the necessary preventive or corrective measures.

<b>Please describe actions (max. 4) and deliverables within the Activity (the system must allow create a maximum of 4 actions).</b>				
Action nr. 1	Action title: Design of the methodology for the analysis and evolutionary study of the cities		Start date: 04-2017	End date: 07-2017
	Action description: A working group will be formed with expert historians, documentalists and archaeologists from all of the project's participating cities, which will be responsible for designing the work methodology to develop an evolutionary study of cities through their maritime, industrial and military heritage. This methodology will be the work pattern that each of the cities will have to follow with their own team for the development of the study.			
Deliverables	Outputs title: Joint work methodology for the analysis and evolutionary study of atlantic cities	Outputs description: The methodology will serve as a guide so that each of the groups of experts that will be formed in the cities can follow the same work method, which will subsequently allow cultural and tourist valorization.	Indicators: PI02#1	Target:
	Expected results: 1 transnational and multidisciplinary group of experts . 9 local entities work with the same methodology	Expected results description: The experts participating in this group will direct the work that will be developed in each of the cities. 9 local entities work with the same methodology to know the evolution of their development.		
Action nr. 2	Action title: Development of the evolutionary study of cities		Start date: 07-2017	End date: 02-2018
	Action description: A multidisciplinary working group in each territory will carry out the study of the city and its development addressing the successive stages and its evolution as a consequence of maritime, military and industrial activity. From a historical and archaeological perspective, an approximation will be made to the current urban reality based on historical memory. Photographic samples and infographics of the assets and adjacent areas will be developed.			
Deliverables	Outputs title: 9 technical studies of the evolution and development of atlantic cities in light of their heritage	Outputs description: Each partner will analyse the evolution of the city from the perspective of its MMI heritage and will show how its main economic activity has influenced all areas of its development.	Indicators: PI02#1	Target:
	Expected results: 1 Inventory of assets MMI with potential patrimonial value	Expected results description: An inventory of disused maritime, military and industrial assets will be included in the studies, which will include graphic material that will facilitate their subsequent valorisation for information and tourism purposes.		

WP Nr. 5	Activity	No	Duration in months	Activity start year and month	Activity end year and month	Activity budget
	Elaboration of the director and management plan of the MMI heritage of the coastal edge of the AA		12	2017-10-02	2018-10-01	163,565.90€
<b>Partners' involvement</b>						
Partner responsible	9					
Partners involved	1,2,3,4,5,6,7,8,9					

Work will be undertaken to compile good practices on recovery, management and new uses of abandoned heritage assets (ACTION 5.1.). This, along with the evolutionary studies, will be the starting point for the elaboration of a strategic plan in each city for the management of MMI heritage (ACTION 5.2) that will respond to 3 basic characteristics: (1) They will be elaborated within a participatory, interdisciplinary process, which will allow to collect a complex knowledge of the goods to be recovered and transform that knowledge into concrete use solutions. (2) They will take into account the main values of the assets to be intervened, which will have been identified in the respective evolutionary studies and assess the impacts that the new uses/interventions can cause, planning measures to protect them. (3) They will incorporate their potential use as a tourist asset of the city. Finally, each partner will design a management plan for the process of conservation and reconversion of the MMI heritage of their city (ACTION 5.3.), which will include intervention proposals in the property and its surroundings as well as a maintenance plan. WP head: Partner n9. Partners involved: all. With regards to the risk plan, the partner responsible for the WP and the LP will identify the potential risks of the WP, assess its possible impact on its implementation and establish the necessary preventive or corrective measures.

<b>Please describe actions (max. 4) and deliverables within the Activity (the system must allow create a maximum of 4 actions).</b>				
Action nr. 1	Action title: Analysis and compilation of good practices on recovery, management and new uses of abandoned patrimonial assets		Start date: 10-2017	End date: 02-2018
	Action description: As a basic document for the implementation of the subsequent participatory process which will lead to the director plans and prior to it, an analysis of existing good practices will be carried out on recovery, management and redefinition of uses of abandoned patrimonial assets. This work will be developed by the PL, although for this it will count on the collaboration of all partners, especially when identifying possible information sources.			
Deliverables	Outputs title: 1 portfolio of good practices	Outputs description: 1 Portfolio of good practices on the recovery and management of abandoned assets	Indicators: PI02#1	Target:
	Expected results: 10 good practices identified	Expected results description: A minimum of 10 good practices will be identified which will constitute the portfolio with which all partners will work as a basis for the development of their director plans.		

Please describe actions (max. 4) and deliverables within the Activity (the system must allow create a maximum of 4 actions).					
Action nr. 2	Action title: Elaboration of the Director Plans for the conservation and reconversion of the maritime, military and industrial heritage of the coastal edge of the AA	Start date: 02-2018	End date: 07-2018		
	Action description: Each partner, based on common guidelines and taking as inputs both the portfolio of good practices and the evolutionary study of their city will develop a director plan for the conservation and redefinition of uses in each of the cities. The basic pillars for the development of the works are: the process has to be interdisciplinary and participatory, the maintenance of the main values and the identity of the assets in question will prevail, as well as their potential use as a tourist asset.				
Deliverables	Outputs title: Director plan for the conservation and reconversion of the maritime, military and industrial heritage of the coastal edge of the aa	Outputs description: The director plans for the management and reconversion of the MMI heritage will be the result of a process involving key stakeholders, including environmental, women and people with functional diversity associations	Indicators: PI03#9	Target:	
	Expected results: 9 local entities incorporate the vision of the main stakeholders to heritage management and reconversion	Expected results description: 9 local entities incorporate the vision of the main stakeholders to MMI heritage management and reconversion through their director plans, in which they have participated.			
Action nr. 3	Action title: Preparation of the Management Plan for the conservation and reconversion of the MMI heritage of each city	Start date: 07-2018	End date: 10-2018		
	Action description: Based on the director plan and taking into account the uses plan, each of the project's partners will develop a local management plan for the reconversion and conservation of the MMI heritage of its territory that will include the list of concrete goods that require intervention, intervention proposals for those assets and their surroundings, and a maintenance plan for each one of them.				
Deliverables	Outputs title: Local MMI Heritage Management Plans	Outputs description: The local MMI heritage management plans are documents that will incorporate specific intervention proposals on MMI heritage.	Indicators: PI03#9	Target:	
	Expected results: 9 local AA entities have specific management plans for the conservation and reconversion of their MMI assets	Expected results description: 9 local AA entities have specific management plans for the conservation and reconversion of their MMI assets, which will make possible that once the project is completed, in the medium term, all MMI assets are managed and reconverted in the same way.			

WP Nr. 6	Activity	No	Duration in months	Activity start year and month	Activity end year and month	Activity budget
	Implementation of alternative uses and tourist and cultural valorisation of patrimonial elements	30		2017-07-03	2019-12-31	1,410,260.00€
Partners' involvement						
Partner responsible		6				
Partners involved		1,2,3,4,5,6,7,8,9				

The objective of this WP is to ensure the survival and sustainability of the MMI heritage of the cities of the coastal edge of the AA approaching its rehabilitation and recovery from a double perspective. On the one hand, it will try to guarantee the social appropriation of said heritage, giving it new uses and thus giving back to society what is its own, as it is part of its historical and cultural heritage. On the other hand, it will try to valorise this heritage through its use as a cultural and tourist resource. To this end, three types of pilot actions will be carried out; on the one hand, rehabilitation interventions and/or adaptation to new uses of selected MMI goods in each territory (action 6.1). On the other hand, interventions to recover, virtually or through modelling, missing or ruined MMI assets (action 6.2). Finally, development of cultural interventions, based on historical recreation, for the valorisation of this heritage (action 6.3). Three "model" cultural interventions will be designed, adapted and developed in all territories. Partner responsible for the WP: partner n°7. Participating partners: all. Partners responsible for creating product 6.3: partners 1, 6 and 7. The partner responsible for the WP and the LP will identify the potential risks of the WP, assess their possible impact on its implementation and establish the necessary preventive or corrective measures.

Please describe actions (max. 4) and deliverables within the Activity (the system must allow create a maximum of 4 actions).					
Action nr. 1	Action title: Pilot interventions for the reconversion and adaptation to new uses of selected MMI heritage elements.	Start date: 07-2018	End date: 07-2019		
	Action description: Each of the local entities participating in the project will carry out at least one pilot intervention for the reconversion and/or adaptation of uses of the MMI assets in disuse, as well as to facilitate their treatment as a tourist asset of the territory. This action may include small works of rehabilitation of the goods, as well as the purchase of the necessary equipment to provide them with new uses.				
Deliverables	Outputs title: 9 heritage assets recovered	Outputs description: 9 disused infrastructures are recovered for public use and become tourist assets.	Indicators: PI01#9	Target:	
	Expected results: Increase in the number of tourist assets on the Atlantic coast	Expected results description: With the recovery of disused heritage assets, the number of tourist assets of cities of the Atlantic coastal edge will increase, while improving the image of cities.			
Action nr. 2	Action title: Interventions to recover, virtually or through modelling, missing or ruined MMI assets	Start date: 07-2018	End date: 07-2019		
	Action description: In the framework of this action, a series of pilot interventions will be carried out, consisting of the recovery of already disappeared and/or ruined MMI infrastructures that have had an emblematic character and played a relevant role in the development of cities. The restoration of the infrastructures will be done for informative, historical memory, and tourism purposes, through models, infographics or virtual recreations.				
Deliverables	Outputs title: 8 MMI infrastructures which have disappeared or are in ruins recovered through modelling	Outputs description: 8 infrastructures belonging to the historical and cultural heritage of cities that have already disappeared or are in ruinous state will be recovered through models, infographics or virtual recreations	Indicators: PI01#8	Target:	

Please describe actions (max. 4) and deliverables within the Activity (the system must allow create a maximum of 4 actions).				
	Expected results: Increase in the number of MMI heritage assets on the Atlantic coastal edge likely to be promoted. Recovery of lost or forgotten heritage of cities in the Atlantic coastal edge	Expected results description: It will allow the recovery of 8 MMI heritage elements of the AA cities for citizenship knowledge as well as for their dissemination for tourism and cultural purposes. It will also allow cities to recover part of their lost /forgotten heritage.		
Action nr. 3	Action title: Development of cultural interventions for the valorisation of MMI heritage	Start date: 01-2019	End date: 12-2019	
	Action description: Actions based on historical recreation will be developed to allow citizens to deepen their knowledge of the elements that conditioned the development of their city, its surroundings, history and culture and how these elements evidence the existence of a common culture in the cities of the Atlantic coastal edge. They will focus on recreating their own and shared history through theatrical performances, workshops, videos, exhibitions, documentaries, etc.			
Deliverables	Outputs title: 3 cultural products created based on historical recreation	Outputs description: 3 cultural products based on historical recreation in which the content will be adapted to the reality of each territory. At least one of them will be operational in each participating city.	Indicators: PI01#3	Target:
	Expected results: Increase in the cultural offer of cities linked to their history and heritage	Expected results description: The 9 local entities participating in the project will implement cultural interventions that will increase the cultural offer of cities, as well as the citizens' knowledge of the cities themselves, their Atlantic surroundings and their history.		

WP Nr. 7	Activity	No	Duration in months	Activity start year and month	Activity end year and month	Activity budget
	Tourist positioning of the MMI heritage of the coastal edge of the AA		19	2018-09-03	2020-03-31	590,950.00€
Partners' involvement						
Partner responsible		2				
Partners involved		1,2,3,4,5,6,7,8,9				

The ultimate objective of this WP is to contribute to increase the number of visitors and the tourist interest of the cities of the coastal edge of the AA, through the design and development of a joint and novel tourist product which has as its purpose the valorisation of maritime, military and industrial heritage (ACTION 7.1.). NICTs will be the tool that contributes to the development of a joint strategy for the tourist promotion of MMI heritage, bringing it closer to citizens and visitors through different means and tangible supports, which will increase the interest of visitors in the object of tourism promotion (ACTION 7.2.). Lastly, two actions will be implemented under this activity to achieve the distribution and marketing of the tourism product by the sector's main operators in the five participating countries (ACTIONS 3 and 4).

Partner 2 is responsible for this WP, although all other partners will be involved. Partner 2 will also coordinate the development of action 7.1. Action 7.2. will be coordinated by partner 4. Action 7.3. will be developed by the LP and partners 2, 5 and 7, and action 7.4 will be implemented by partners 3, 4, 8 and 9.

With regards to the risk plan, the partner responsible for the WP and the LP will identify the potential risks of the WP, assess its possible impact on its implementation and establish the necessary preventive or corrective measures.

Please describe actions (max. 4) and deliverables within the Activity (the system must allow create a maximum of 4 actions).				
Action nr. 1	Action title: Design and creation of a joint tourism product around the MMI heritage of the Atlantic coastal edge	Start date: 09-2018	End date: 09-2019	
	Action description: The objective of this action is the development of a tourism product around the maritime, military and industrial heritage of the Atlantic coastal edge. The product will be developed from a joint perspective and vision of the territory of the Atlantic coastal edge, but without losing sight of the diversity of options offered by each of the cities. To facilitate the dissemination of the tourist product a promotional video will be developed for the whole territory and its MMI heritage.			
Deliverables	Outputs title: 1 joint tourist product to valorize the Atlantic coastal edge	Outputs description: A specific tourism product will be developed around the MMI heritage of the Atlantic coastal edge.	Indicators: PI03#1	Target:
	Expected result: Increase in the tourist offer of the Atlantic coastal edge.	Expected result description: The coastal edge of the Atlantic area, and more specifically the territorial scope included in the project, will see its tourism offer increased thanks to the development of a new product.		
Action nr. 2	Action title: Development of Smart Tourism in the territory of the Atlantic coastal edge.	Start date: 09-2018	End date: 09-2019	
	Action description: The information previously collected in the evolutionary studies of cities with respect to the elements of their maritime, military and industrial heritage will be transferred to applications and/or web products that will function as support tools in their dissemination. The information that will be transferred to the multilingual app for mobile phones and tablets will be directly linked to the tourism product designed in action 7.1., for which it will act as a complement.			
Deliverables	Outputs title: At least 1 MMI heritage dissemination app for the Atlantic coastal edge	Outputs description: At least one app for mobile phones and tablets (Apple iOS, Android and Windows Phone) will be designed with historical information of the MMI heritage of the territories of the participating entities in the project.	Indicators: PI03#1	Target:
	Expected result: 9,000 downloads and/or visits in its first year of operation.	Expected result description: During its first year of operation we estimate that the app will be consulted by at least 1,000 people in each of the territories that participate in the project.		
Action nr. 3	Action title: Organization of promotional Fam Trips of the tourist product	Start date: 08-2019	End date: 03-2020	
	Action description: Once the tourist product is designed, fam trips will be organised for tour operators in order to present the product and so they can live the destinations it includes in first person. Four fam trips will be organised, one to include the three participating cities from SP and PT and in the case of the other three, one per country, FR, IRL, GB, where the respective cities will be visited. Tour operators of the five countries represented in the project will participate in the 4 fam trips.			
Deliverables	Outputs title: 4 fam trip organised	Outputs description: Given the breadth of the territory covered	Indicators: PI01#4 CO09#22500	Target:

Please describe actions (max. 4) and deliverables within the Activity (the system must allow create a maximum of 4 actions).				
		by the tourist product, 4 fam trips will be organised, one for each country to which the participating local entities belong, except those belonging to SP and PT which will be included in the same trip.		
	Expected result: At least 5 tour operators participate in the fam trip	Expected result description: It is expected that at least one tour operator from each AA country will participate in the fam trip, so that some or all of them decide to market the tourist product.		
Action nr. 4	Action title: Organization of a Press Trip with visits to each of the participating cities/regions.	Start date: 08-2019	End date: 03-2020	
	Action description: Once the tourist product has been designed, press trips will be organised for press and prescribers in order to present the product and reproduce the experiences on their journey in a direct and detailed way. Five press trips will be organised, one per country, each of which will include visits to the corresponding cities of the intervention territory of the project. At least one specialized medium and one prescriber from each of the countries will be invited to each press trip.			
Deliverables	Outputs title: 5 press trip organizados	Outputs description: Given the breadth of the territory covered by the tourist product, 5 press trips will be organised, one for each country to which the participating local entities belong	Indicators: PI01#5 CO09#22500	Target:
	Expected result: 10 media organizations and prescribers invited to each press trip	Expected result description: It is expected that at least one specialised medium and one prescriber from each AA country will participate in the press trip, so that once the experience is lived, they will recommend and prescribe the product.		
Please describe actions (max. 4) and deliverables within the Activity (the system must allow create a maximum of 4 actions).				

## 6. BUDGET

### 6.1 Financing Plan by Partner

Partners	Programme Funding			Partner Contribution	External Contribution		Total Budget	Total Budget %	Part of Budget spent outside Programme Area		Other Fundings				Total Costs
	ERDF	Co-Financing Rate	ERDF %		Public Contribution	Private Contribution			Budget	% of Total	European Investment Bank	Revenues generated by the project	Others	Total	
Partner n.º 1 - Ayuntamiento de Ferrol	416073.75€	75%		138691.25	0	0	554,765.00€		0	0.00%	0	0	0	0.00€	554,765.00€
Partner n.º 2 - Plymouth City Council	253449.75€	75%		84483.25	0	0	337,933.00€		0	0.00%	0	0	0	0.00€	337,933.00€
Partner n.º 3 - Pôle métropolitain Caen Normandie métropole	276246.30€	75%		92082.10	0	0	368,328.40€		0	0.00%	0	0	0	0.00€	368,328.40€
Partner n.º 4 - Câmara Municipal de Ílhavo	243172.50€	75%		81057.5	0	0	324,230.00€		0	0.00%	0	0	0	0.00€	324,230.00€
Partner n.º 5 - Ayuntamiento de Cádiz	245137.50€	75%		81712.5	0	0	326,850.00€		0	0.00%	0	0	0	0.00€	326,850.00€
Partner n.º 6 - Limerick City and County Council	274719.75€	75%		91573.25	0	0	366,293.00€		0	0.00%	0	0	0	0.00€	366,293.00€
Partner n.º 7 - Ville de La Rochelle	248088.75€	75%		82696.25	0	0	330,785.00€		0	0.00%	0	0	0	0.00€	330,785.00€
Partner n.º 8 - Comhairle Cathrach Chorcaí	230625.00€	75%		76875	0	0	307,500.00€		0	0.00%	0	0	0	0.00€	307,500.00€
Partner n.º 9 - Liverpool City Region Local Enterprise Partnership Destination Management Organisation	278561.25€	75%		92853.75	0	0	371,415.00€		0	0.00%	0	0	0	0.00€	371,415.00€
<b>Total</b>	<b>2,466,074.5€</b>	<b>75.00%</b>		<b>822,024.85€</b>	<b>0.00€</b>	<b>0.00€</b>	<b>3,288,099.40€</b>		<b>0.00€</b>	<b>0.00%</b>	<b>0.00€</b>	<b>0.00€</b>	<b>0.00€</b>	<b>0.00€</b>	<b>3,288,099.40€</b>

### 6.2 Budget explanation

6.2.1 Explain the budget preparation methodology (main assumptions and justifications)	The following methodology will be used for the elaboration of the budget: First, the project's activities will be subdivided in various tasks; at the same time, the expenditure concepts that the implementation of each task entails will be detailed, and, finally, the type of spending or budget lines –from those specific to the programme– that corresponds to each of these items of expenditure will be determined. In this way, the construction of the budget will be carried out from the base.
6.2.2 Explain the partners involvement in the preparation of the budget	The partners have provided particular information for the preparation of the budget: number of people, staff costs, and necessary equipment and investment for carrying out the activities, and cost estimates for external services. Initial draw up and final revision of each individual budget was made in collaboration with the LP as well as the final review of the overall budget to optimize project costs and achieve maximum effectiveness and efficiency.
6.2.3 If applicable, explain the investment budget (under budget lines: equipment/small infrastructures and works):	The investment that will be carried out within the framework of the project responds to the need to carry out the rehabilitation of assets or infrastructures of maritime, military and industrial heritage that are currently abandoned, in order to provide them with new uses and to put them in tourist value. These are small rehabilitation investments necessary for the implementation of the project, since these will be the pilot experiences that will be the object of the implementation of a new way of managing of the abandoned heritage of the cities, giving it new uses and returning it to the society. Moreover, these will be the pilot experiences on which will be developed cultural events and the enhancement of the tourist value of the participating territories. The maintenance of the investment at the end of the project is assured since the goods object of the same belong to the patrimony of the cities.
6.2.4 Explain how the value for money will be ensured, i.e. how do you will reach the most advantageous combination of cost, quality and sustainability to meet project achievements?	Value for money will be ensured considering each time the optimal use of resources to achieve the intended outcomes. The project will be regularly monitored and it will be part of the risk management, monitoring and control. The measures to obtain the best balance between the "three E's" are: Economy: the partners will try to spend less and competitive processes will be established in the project's procurement procedures, especially for subcontracting. Cost control will be mandatory. Effectiveness: ensuring that at all times, the project is really focused on the expected results and on the impact, which will be part of the monitoring and evaluation of the project. Efficiency: making sure the project is focused on outcomes ensuring synergies of partner's work, and making an optimal use of the resources assigned to the project.
6.2.5 Complementary information	The budget has increased slightly with respect to the Expression of Interest due to the incorporation of two new partners.

### 6.3 Budget Plan per Partner, Work Package and Year

Partners	Year														Total
	2017	%	2018	%	2019	%	2020	%	2021	%	2022	%	2023	%	
Partner n.º 1 - Ayuntamiento de Ferrol	59484	10.72%	209411	37.75%	217212	39.15%	68658	12.38%	0	0.00%	0	0.00%	0	0.00%	554,765.00€
Partner n.º 2 - Plymouth City Council	10977.75	3.25%	152714.75	45.19%	138897.5	41.10%	35343	10.46%	0	0.00%	0	0.00%	0	0.00%	337,933.00€
Partner n.º 3 - Pôle métropolitain Caen Normandie métropole	36333.93	9.86%	131386.97	35.67%	163501.25	44.39%	37106.25	10.07%	0	0.00%	0	0.00%	0	0.00%	368,328.40€
Partner n.º 4 - Câmara Municipal de Ilhavo	6135	1.89%	126150	38.91%	157045	48.44%	34900	10.76%	0	0.00%	0	0.00%	0	0.00%	324,230.00€
Partner n.º 5 - Ayuntamiento de Cádiz	32999	10.10%	106856	32.69%	151586	46.38%	35409	10.83%	0	0.00%	0	0.00%	0	0.00%	326,850.00€
Partner n.º 6 - Limerick City and County Council	33515.25	9.15%	129444.75	35.34%	167584.25	45.75%	35748.75	9.76%	0	0.00%	0	0.00%	0	0.00%	366,293.00€
Partner n.º 7 - Ville de La Rochelle	31474	9.51%	127746	38.62%	145702	44.05%	25863	7.82%	0	0.00%	0	0.00%	0	0.00%	330,785.00€

Partners	Year														Total
	2017	%	2018	%	2019	%	2020	%	2021	%	2022	%	2023	%	
Partner n.º 8 - Comhairle Cathrach Chorcai	31322.75	10.19%	108629.75	35.33%	137393.25	44.68%	30154.25	9.81%	0	0.00%	0	0.00%	0	0.00%	307,500.00€
Partner n.º 9 - Liverpool City Region Local Enterprise Partnership Destination Management Organisation	36938.75	9.95%	127353.75	34.29%	167378.75	45.07%	39743.75	10.70%	0	0.00%	0	0.00%	0	0.00%	371,415.00€
<b>Total</b>	<b>279,180.43€</b>	<b>8.49%</b>	<b>1,219,692.97€</b>	<b>37.09%</b>	<b>1,446,300.00€</b>	<b>43.99%</b>	<b>342,926.00€</b>	<b>10.43%</b>	<b>0.00€</b>	<b>0.00%</b>	<b>0.00€</b>	<b>0.00%</b>	<b>0.00€</b>	<b>0.00%</b>	<b>3,288,099.40€</b>

#### 6.4 Line Budget plan by partner and budget line

Partners	Budget Line														Total
	PREPARION COSTS	STAFF FLAT RATE	STAFF	%	OFFICE AND ADMINISTRATIVE	%	TRAVEL AND ACCOMODATION	%	EXTERNAL EXPERTISE AND SERVICES	%	EQUIPMENT	%	SMALL INFRASTRUCTURE AND WORKS	%	
Partner n.º 1 - Ayuntamiento de Ferrol	9600	0	115500	20.82%	17325	3.12%	16740	3.02%	295600	53.28%	0	0.00%	100000	18.03%	554,765.00€
Partner n.º 2 - Plymouth City Council	800	0	77350	22.89%	11602.5	3.43%	16180.5	4.79%	152000	44.98%	0	0.00%	80000	23.67%	337,933.00€
Partner n.º 3 - Pôle métropolitain Caen Normandie métropole	800	0	142416	38.67%	21362.4	5.80%	7000	1.90%	167250	45.41%	0	0.00%	29500	8.01%	368,328.40€
Partner n.º 4 - Câmara Municipal de Ilhavo	800	0	69400	21.40%	10410	3.21%	14620	4.51%	169000	52.12%	0	0.00%	60000	18.51%	324,230.00€
Partner n.º 5 - Ayuntamiento de Cádiz	800	0	68200	20.87%	10230	3.13%	14620	4.47%	163000	49.87%	0	0.00%	70000	21.42%	326,850.00€
Partner n.º 6 - Limerick City and County Council	800	0	82350	22.48%	12352.5	3.37%	14790.5	4.04%	196000	53.51%	0	0.00%	60000	16.38%	366,293.00€
Partner n.º 7 - Ville de La Rochelle	800	0	84700	25.61%	12705	3.84%	15580	4.71%	147000	44.44%	0	0.00%	70000	21.16%	330,785.00€
Partner n.º 8 - Comhairle Cathrach Chorcai	800	0	159920	52.01%	23988	7.80%	14460	4.70%	48332	15.72%	0	0.00%	60000	19.51%	307,500.00€
Partner n.º 9 - Liverpool City Region Local Enterprise Partnership Destination Management Organisation	800	0	84100	22.64%	12615	3.40%	12900	3.47%	181000	48.73%	0	0.00%	80000	21.54%	371,415.00€
<b>Total</b>	<b>16,000.00€</b>	<b>883,936.00€</b>	<b>883,936.00€</b>	<b>26.88%</b>	<b>132,590.40€</b>	<b>4.03%</b>	<b>126,891.00€</b>	<b>3.86%</b>	<b>1,519,182.00€</b>	<b>46.20%</b>	<b>0.00€</b>	<b>0.00%</b>	<b>609,500.00€</b>	<b>18.54%</b>	<b>3,288,099.40€</b>

#### 6.5 Budget plan by partner and workpackage

Partners	Work Package														Total
	WP0-Project Preparation	%	WP1-Project Coordination	%	WP2-Communication	%	WP3-Capitalization	%		%		%		%	
Partner n.º 1 - Ayuntamiento de Ferrol	9600	1.73%	136840	24.67%	66280	11.95%	18440	3.32%	28350	5.11%	25245	4.55%	208280	37.54%	554,765.00€
Partner n.º 2 - Plymouth City Council	800	0.24%	49240	14.57%	18965.5	5.61%	6160	1.82%	27757.5	8.21%	14945	4.42%	134140	39.69%	337,933.00€

Partners	Work Package																Total
	WP0-Project Preparation	%	WP1-Project Coordination	%	WP2-Communication	%	WP3-Capitalization	%		%		%		%		%	
Partner n.º 3 - Pôle métropolitain Caen Normandie métropole	800	0.22%	51200	13.90%	18025	4.89%	22450	6.10%	24700	6.71%	29388.4	7.98%	156440	42.47%	65325	17.74%	368,328.40€
Partner n.º 4 - Câmara Municipal de Ílhavo	800	0.25%	41340	12.75%	15860	4.89%	13450	4.15%	23745	7.32%	12070	3.72%	134140	41.37%	82825	25.55%	324,230.00€
Partner n.º 5 - Ayuntamiento de Cádiz	800	0.24%	60340	18.46%	15860	4.85%	13450	4.12%	23170	7.09%	12645	3.87%	134140	41.04%	66445	20.33%	326,850.00€
Partner n.º 6 - Limerick City and County Council	800	0.22%	39870	10.88%	33385.5	9.11%	17500	4.78%	23170	6.33%	14082.5	3.84%	176560	48.20%	60925	16.63%	366,293.00€
Partner n.º 7 - Ville de La Rochelle	800	0.24%	42340	12.80%	14940	4.52%	7860	2.38%	27420	8.29%	13220	4.00%	178280	53.90%	45925	13.88%	330,785.00€
Partner n.º 8 - Comhairle Cathrach Chorcai	800	0.26%	43790	14.24%	17245	5.61%	9035	2.94%	23170	7.53%	18395	5.98%	134140	43.62%	60925	19.81%	307,500.00€
Partner n.º 9 - Liverpool City Region Local Enterprise Partnership Destination Management Organisation	800	0.22%	49240	13.26%	18965	5.11%	35025	9.43%	28745	7.74%	23575	6.35%	154140	41.50%	60925	16.40%	371,415.00€
<b>Total</b>	<b>16,000.00€</b>	<b>0.49%</b>	<b>514,200.00€</b>	<b>15.64%</b>	<b>219,526.00€</b>	<b>6.68%</b>	<b>143,370.00€</b>	<b>4.36%</b>	<b>230,227.50€</b>	<b>7.00%</b>	<b>163,565.90€</b>	<b>4.97%</b>	<b>1,410,260.00€</b>	<b>42.90%</b>	<b>590,950.00€</b>	<b>17.98%</b>	<b>3,288,099.40€</b>

#### 6.6 Complementary information

6.6.1 In Kind Contribution			
Partners	Budget	% of Total Budget	Explanation
Partner n.º 1 - Ayuntamiento de Ferrol			
Partner n.º 2 - Plymouth City Council			
Partner n.º 3 - Pôle métropolitain Caen Normandie métropole			
Partner n.º 4 - Câmara Municipal de Ílhavo			
Partner n.º 5 - Ayuntamiento de Cádiz			
Partner n.º 6 - Limerick City and County Council			
Partner n.º 7 - Ville de La Rochelle			
Partner n.º 8 - Comhairle Cathrach Chorcai			
Partner n.º 9 - Liverpool City Region Local Enterprise Partnership Destination Management Organisation			

6.6.2 Physical Investment						
ID	Name of the organization	Investment Title	Investment Budget	Technical Description and justification	Investment requirements	Ownership and durability

#### Output Indicators

Outputs	Work Package
	Target value
Internal project meetings and events	27
Project reports	11
Number of actions for the dissemination and capitalisation of results	22
Number of participants in actions for the dissemination and capitalisation of results	23920
Project newsletters and other information documents	6
Number of technical and scientific publications produced	3
Number of policy, strategy and operational instruments produced	20
Number of case studies and pilot actions implemented	29
Increase in expected number of visits to supported sites of cultural and natural heritage and attractions	45000

#### Reports Delivering Chronogram

Year	Reports	With payment claim / Without payment claim	Date expected to be deliver	Total amount expected to be claim
2018	1° Half Report		2018-01-01	
2018	2° Half Report		2018-07-01	
2019	1° Half Report		2019-01-01	
2019	2° Half Report		2019-07-01	
2020	1° Half Report		2020-01-01	
2020	2° Half Report		2020-07-01	