

Project Approved Form	
1. Project identification	
Project Change n°	2
Date of approval by the Monitoring Committee	
1.0 Code number	EAPA_631/2016
1.1 Acronym	
1.1.1 Acronym	AtlaSWH
1.1.2 Project email address	dmfp@cm-porto.pt
1.2 Programme Priority	
1.2.1 Programme priority	Biodiversity, natural and cultural assets
1.2.2 Programme specific objective	4.2. Enhancing natural and cultural assets to stimulate economic development
1.2.3 Fields of intervention	(2500) , (2500) , (2500) , (2500)
1.3 Total budget	
1.3.1 ERDF	1,366,998.75€
1.3.2 Partners contribution	455,666.25€
1.3.3 Eligibles costs	1,822,665.00€
1.3.4 Total costs	1,822,665.00€
1.4 Title	<p>EN: Heritage in the Atlantic Area: Sustainability of the Urban World Heritage Sites</p> <p>ES: Patrimonio en el Espacio Atlántico: La Sostenibilidad de los Sitios Urbanos Patrimonio Mundial</p> <p>FR: Patrimoine dans l'Espace Atlantique: la Durabilité des Sites Urbains Patrimoine Mondial</p> <p>PT: Património no Espaço Atlântico: Sustentabilidade dos Sítios Urbanos Património Mundial</p>
1.5 Project duration	
1.5.1 Start date	2017-12-01
1.5.2 End date	2020-11-30
1.5.3 Project duration in months	36
1.6 Project background	
1.6.0 Project has started	0
1.6.1 Project based on previous AA projects?	0
1.6.2 If the project is based on previous AA projects, please detail how it builds on from results of such previous projects	<p>EN:</p> <p>ES:</p> <p>FR:</p> <p>PT:</p>

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1.6.3 Project based on other programmes/policies results?	0
1.6.4 If the project is based on other programmes/policies results, please detail	EN: ES: FR: PT:
1.6.5 Have you applied for the same project for another EU funding programmes?	0
1.6.6 If yes, explain which programmes	EN: ES: FR: PT:
1.6.7 Have you ever been beneficiaries of the Atlantic Area Programme?	0
1.6.8 If yes, explain which projects	EN: ES: FR: PT:
1.7 MONITORING COMMITTEE STAGE 2 recommendations if any	<p>EN:</p> <p>The 5 recommendations are developed in the following spaces: 1. The project needs to provide clarifications on the additionality of Interreg AA to World Heritage Fund. The project must justify why these activities are not funded through other funding streams i.e. Heritage fund: -One of the benefits of globalization is based on the exchange of experiences that allow the sustained and uniform growth of more countries united by the same objectives. The World Heritage Fund applies to the protection and conservation of assets inscribed on the World Heritage List. Recalling point 4 of its Funding Regulation, the Fund has been used in emergencies and conservation matters of Classified Sites, always in direct pursuit of the objectives of the Convention for the Protection of the World Cultural and Natural Heritage. The Interreg AA Transnational Program, adds the exchange of transnational experiences, between countries and realities contextualized in a common history and development. The characteristics of our application, finds in this Program the ideal medium for the inclusion of problems associated with the enjoyment and management of WH sites, in addition to the most direct issues of emergency or conservation. Heritage management does not have an obvious 'home' in terms of policy and this project can potentially address this issue. Depending on a country heritage management falls under planning authorities, cultural management or tourism.</p> <p>ES:</p> <p>Recommendation n.º 2. The consortium needs to explain and justify why Edinburgh and Italian partners need to receive over 1/3 of the project budget; The distribution of the budget was made on a conjoint basis taking into account the responsibilities and work packages each partner will be responsible for. Bearing this in mind all partners identified the specific needs for the deployment of the project considering all eligible costs. As Porto is the LP and responsible for more than one WP its budget is the highest. Florence and Santiago have similar percentage of the budget and Edinburgh and</p>

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Bordeaux have similar percentage of budgets as well, considering the activities to be carried out and the internal/external resources and effort needed. Edinburgh and Florence have been included within the project to enhance the partnership and to improve the AA WHS management, considering their years-long experience in the management of World Heritage Sites. Edinburgh and Florence will bring a practical experience in the WH management to the partnership. In both cases the implementation of the WH heritage activities have been devolved by authorities. EWH as a champion of the WH status in Edinburgh has a unique setting and mission when it comes to implementation of the World Heritage Convention. From the EWH's perspective participation in this project elevates the existing international programme to another level, which requires a positive structural change within the organisation.

FR:

Reply to recommendation 2: A success in delivering the WP3 will depend on a wider organisational effort, which is reflected by the budgetary allocation based on real costs. The capitalisation activities (WP3) reflect the ambition of the partnership to make the ATLAS.WH a flagship project in the area of heritage management within the Atlantic Area and beyond it. The quality of associated activities and projects will have to meet international expectations, needs of the partnership while ensuring a high visibility of the project and its long term impacts. Finally the WP3 should be understood a programme of projects rather than a single project within a wider framework. Recommendation n.º

3: The project must explain the strategy to influence and change regulatory frameworks; The strategy is deployed into five stages: 1. Cross-revision of the main legal regulations - heritage, tourism, environment, safety -, national and local, to search for overlapping rules or gaps in the legislation, and eventual weaknesses of implementation procedures, namely the enforcement of law. The cross-revision will be made by specialized teams. 2. Proposal of changes/improvements in the current regulations following precedent conclusions of the cross-revision, checked out by institutions, administrative services, technical and professional organizations, and stakeholders and interests.

PT:

Reply to recommendation 3: Public diffusion of the proposed changes in regulation, locally backing up/supporting the concerned institutions from public hearings to procedures of approval, namely local and regional authorities of several areas (management, tourism, economic activities...). 4. Public dissemination of the achievements and of the local procedures to put in practice, envisaging implementation and compliance, through dedicated and specialized meetings (namely with national and regional tourism agencies, economic agencies), electronic publications, instruction manuals and leaflets to all those interested on the matters. 5. Periodic monitoring and feedback of the local implementation. However, there will be different approaches, since the partnership involves municipalities and organizations responsible for WH management in their cities. The former will be in a strong position to enforce project results in terms of policy formulation, while the latter will have to involve its local stakeholders to influence policy. EWH is a non-statutory consultant when it comes to planning and asset management issues in Edinburgh, so that influence happens anyway. Real value comes with these two perspectives, which will hopefully develop standards / tools that will appeal to others.

1.8 MONITORING COMMITTEE STAGE
2 Conditions for approval if any

EN:
FOR THE CAUSE OF CHARACTERS, WE CONTINUE TO ANSWER THE RECOMMENDATIONS IN THE FOLLOWING SPACES: Recommendation

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n.º 4: The communication plan is inconsistent with the activities and not well structured. The risk management plan is not structured: The communication plan for the project aims to provide stakeholders with information and will formally define who should be given specific information, when that information should be delivered and what communication channels will be used to deliver the information. The overall plan will aim to centralize the communication effort, increase teamwork and the visibility for the project and in the end, influence on government, media, inhabitants, and other stakeholders. Therefore, all the audiences that the project might contact, attempt to influence, or serve, will be listed and tools to accomplish the stated goals will be identified. Communications will include all written, spoken, and electronic interaction with association audiences. The first action to be carried out in the project in what concerns communication is the designing and definition of the communication plan that will have the objectives and the target audiences identified. In this plan key messages will be designed and the communication methods will be selected. A plan for two-way communication and a time frame will be established. Also it will include a budget and the implementation program and the monitoring of results and ways to improve.

ES:

Reply to recommendation 4: There is a specific workpackage for project communication in which the first action is to design the communication plan. The other actions refer to methods and channels that will be used throughout the project. Considering the plan itself we can consider the following actions: -Definition of objectives ; Creation of a logo; Identification of target groups; Definition of key messages and methods (including digital communication, merchandising, publications); Two-way communication (including transnational and national knowledge transfer, local awareness raising for schools, training for professionals, weeks of the WH sites of the AA, formal network); Definition of the budget; Time-frame for implementations; Monitoring and evaluations of the plan. In what concerns the risk management plan we propose the following: WP1 Project Coordination: -Different management structures and different procedures of the WHS - consequences may be entropies in work rhythms, delays, deviances from the planned activities and outcomes – these risks will be addressed by a clear and effective definition of the projects' structure, responsibilities and procedures as well as a monitoring system allowing periodic reporting and evaluation. Change of governance priorities, resulting from local elections – consequences may be entropies in work rhythms, delays, deviances from the planned activities and outcomes .

FR:

Reply to recommendation n.º 4-Changes in teams constitution - consequences may be changes of people involved in the project and communication problems - these risks will be addressed by a clear definition on goals and required outcomes, role assignment and definition of replacements.- Involvement of different teams in various projects - consequences may be entropies in work rhythms, delays, deviances from the planned activities and outcomes – these risks will be addressed by a clear and effective definition of the projects' structure, responsibilities and procedures as well as a monitoring system allowing periodic reporting and evaluation. New legislation or regulation regarding WHS - consequences may be the need to adjust or even modify planned actions - these risks will be addressed by a permanent follow up on these legal and regulatory issues in order to have an attentive and proactive attitude that will not endanger the project's achievement.

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Recommendation n.º 5: The project needs to provide more information on how to involve in the project the surrounding areas of the consortium and other Atlantic Area: In order to fulfill the objectives of this application, during the 3 years of its execution the partners will work with several local agents – public or private organizations- that are focused and working on the Historical Centres. They will be involved, in the various themes that will be fundamental for the development of planning and management strategies.

PT:

Reply to recommendation n.º 5. During the meetings that will happen in different cities, local authorities will be given the opportunity to participate and know the best practices of the international partners and of the experts involved in the project. It is also very important that on the project with schools special attention will be given to stimulate the knowledge of the Historical Centres, and raise awareness, also among younger generations, of their importance, preservation and enhancement. The specific sessions for professionals will be also done in every city in order to share knowledge and raise awareness. Once the project Atlas_WH is finished, the management and sustainability plans that were build and published, need to be implemented in the Historical Centre of the cities. The Atlas_WH partnership will continue to be networked in order to share results and best practices and to follow the obtained results and impacts. The capitalization activities will place a strong emphasis on integration of the existing international networks within the Atlantic Area to share and disseminate the project's outcomes. In order to promote a sustainable management and tourism, collaboration with other cities/places surrounding Porto, Santiago and Bordeaux will be reinforced aiming at a higher impact at the Atlantic Area. The WP3 will also set standards for engagement with schools as well as professionals involved with heritage management.

1.9 Project documents

1.9.1 Subsidy contract	
1.9.1.1 Contract date	
1.9.1.2 Contract file	
1.9.2 Partnership agreement	
1.9.2.1 Partnership agreement date	
1.9.2.2 Partnership agreement file	
1.9.3 Project start declaration	
1.9.3.1 Project start declaration date	2017-12-01
1.9.3.2 Project start declaration file	Anx_707/2018 Anx_23633/2017
1.9.4 Proof of Solvability To be provided only by the lead partner (in case of public authority is enough a document justifying the legal status of the entity)	
1.9.4.1 Date	1986-01-01
1.9.4.2 Solvability documents	Anx_23634/2017 Anx_706/2018
1.9.5 Written agreement with Countries outside the Interreg AA eligible area	

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1.9.5.1 Document date			2017-12-14				
1.9.5.2 Agreement			Anx_9016/2018				
2. Project partnership							
Partner number	Entity	Position	Country	Region	New partner	Suspended	
1	Município do Porto	1	Portugal	Norte	No	No	
2	Comune di Firenze	2	Italy	Tuscany	No	No	
3	Bordeaux Métropole	2	France	Aquitaine	No	No	
4	Edinburgh World Heritage	2	United Kingdom	Lothian	No	No	
5	Consortio de la Ciudad de Santiago de Compostela	2	Spain	Galicia	No	No	
2.0 Partner number			1				
2.1 Position in the partnership			Lead partner				
2.2 Entity							
2.2.1 Organization acronym when applicable			MP				
2.2.2 Organization name			Município do Porto				
2.2.3 Organization name in English			Municipality of Porto				
2.2.4 Department			Municipal Directorate of Finance and Heritage				
2.2.5 Type of organization			Local public organisations				
2.2.6 Legal status			Public body				
2.2.7 Tax ID			501306099				
2.2.7.1 VAT recovery			0				
2.2.7.2 If YES explain how?			EN: ES: FR: PT:				
2.2.7.3 VAT statement			Anx_23521/2017 Anx_712/2018				
2.2.8 Website			www.cm-porto.pt				
2.2.9 Size of the organization (employees)			2893				
2.3 Location							
2.3.1 Country			Portugal				
2.3.2 Sub-Region (NUTS3)			Norte				
2.3.3 City			Located in northern Portugal – population of 250.000 inh – was inscribed in UNESCO's WH list in 1996.				
2.3.4 Address			Praça General Humberto Delgado, 4049-001 Porto				

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2.4 Partner profile	
2.4.1 Partner skills	<p>EN: World Heritage site management, Historic Urban Landscape expertise, building conservation, urban regeneration, heritage interpretation, learning, city management, economic development, town and spatial planning, urban design.</p> <p>ES:</p> <p>FR:</p> <p>PT:</p>
2.4.2 Transnational experience	<p>EN: Porto has been involved in several international projects and partnerships such as URBELAC, URBACT, INTERREG, 7.º FP, Horizon 2020 (H2020) and Intelligent Energy Europe (IEE).</p> <p>ES:</p> <p>FR:</p> <p>PT:</p>
2.4.3 Role in the project	<p>EN: Project management of AtlaS-WH in order to achieve the proposed goals and to ensure the communication process within the project, engaging all partners and stakeholders. To provide all partners with the framework for the construction of the methodology for the management and sustainability strategy.</p> <p>ES:</p> <p>FR:</p> <p>PT:</p>
2.4.4 Describe the activities that your organisation is going to implement in the project	<p>EN: Porto will lead the overall project management building up the network and defining the management framework for the project and the completion of the work packages, having responsibilities in project coordination. Also, it will ensure the definition of the communication strategy (internal and external) for the project, with the publicity measures planned for disseminating the project activities and results and the role of each partner in this process. In what concerns the intellectual contents of AtlaS-WH, Porto will set a common methodology for the strategic management of WHS in the AA, aiming to pursue a sustainable model of governance for all partners involved. As all the other partners, Porto will contribute with its data and expertise to the accomplishment of all WP's.</p> <p>ES:</p> <p>FR:</p> <p>PT:</p>
2.5 Contact person	
2.5.1 Name	Pedro Manuel Martins dos Santos
2.5.2 Email	dmfp@cm-porto.pt
2.5.3 Phone	+351222097067
2.5.4 Address	Praça General Humberto Delgado
2.5.5 Post code	4049-001 Porto
2.5.6 City	Porto

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2.5.7 Country	Portugal
2.6 Legal representative	
2.6.1 Name	Rui de Carvalho de Araújo Moreira
2.6.2 Email	presidencia@cm-porto.pt
2.6.3 Phone	+351222097000
2.6.4 Address	Praça General Humberto Delgado
2.6.5 Post code	4049-001 Porto
2.6.6 City	Porto
2.6.7 Country	Portugal
2.6.8 Date of entering into functions	2013-10-22
2.6.9 Probative document of the Legal representative	Anx_23523/2017 Anx_710/2018 Anx_711/2018
2.7 Bank account	
2.7.1 IBAN	PT50001800010020013056374
2.7.2 SWIFT	TOTAPTPL
2.7.3 Bank	SANTANDER
2.7.4 Bank Account Owner	CAMARA MUNICIPAL DO PORTO
2.7.5 Bank Account Country	Portugal
2.7.6 DTCC Code	Porto
2.7.7 Bank Statement	Anx_23524/2017
2.8 Co-financing declaration	
2.8.1 Document date	2017-09-19
2.8.2 Co-financing declaration	Anx_709/2018 Anx_23646/2017
2.9 State aid declaration	
2.9.1 Date	2017-10-10
2.9.2 State Aid Declaration	Anx_23647/2017
2.0 Partner number	2
2.1 Position in the partnership	Partner
2.2 Entity	
2.2.1 Organization acronym when applicable	CDF
2.2.2 Organization name	Comune di Firenze
2.2.3 Organization name in English	Municipality of Florence
2.2.4 Department	Department of Culture and Sport/Area di Coordinamento Amministrativa
2.2.5 Type of organization	Local public organisations
2.2.6 Legal status	Public body
2.2.7 Tax ID	01307110484

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2.2.7.1 VAT recovery	0
2.2.7.2 If YES explain how?	EN: ES: FR: PT:
2.2.7.3 VAT statement	Anx_23649/2017
2.2.8 Website	www.comune.fi.it
2.2.9 Size of the organization (employees)	4394
2.3 Location	
2.3.1 Country	Italy
2.3.2 Sub-Region (NUTS3)	Tuscany
2.3.3 City	Capital of Tuscany– population of 383,083 inh.– was inscribed in UNESCO's WH list in1982.
2.3.4 Address	Palazzo Vecchio, Piazza della Signoria, 50122, Firenze, Italy
2.4 Partner profile	
2.4.1 Partner skills	EN: Development of the Management Plan of the Historic Centre; drafting reports related to the state of conservation of the WH site; liaising with stakeholders; promotion of studies; strengthening transnational cooperation and collaborations between UNESCO WH properties and Florence's twin cities. ES: FR: PT:
2.4.2 Transnational experience	EN: Jordan-Italy project "Strengthen the institutional tourism system in Jordan by enhancing the capacities of the Ministry of Tourism and Antiquities"; "Estrategias de gestión sostenible y participada del Centro Histórico de León"; "Archeomedsites"- Program for the basin of the Mediter. Sea and others. ES: FR: PT:
2.4.3 Role in the project	EN: The role within the project is to be the partner outside the AA. Considering its important experience in researching the state and the challenges of World Heritage Sites, its main duty will be to undertake the WP5 on "Thematic Study on critical challenge". ES: FR: PT:
2.4.4 Describe the activities that your organisation is going to implement in the project	EN: The UNESCO Office of the Municipality of Florence will be involved mainly in the Development of a study of the critical common challenges, gathering information on law, regulation, management, international recommendations, and best practices, comparing all gathered information, producing a guide to

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	<p>serve as a tool for the sustainability plans and their implementation. Some other activities which will see the involvement of Florence are the organization of the second city meeting (WP1 - November 2018); organization of training and awareness-raising activities for students, teachers, professionals (WP3); the development of a specific Management and Sustainability Plan for Florence, and the Organization of training for the managers/stakeholders related to the Management and Sustainability Plan for Florence (WP7).</p> <p>ES: FR: PT:</p>
2.5 Contact person	
2.5.1 Name	Carlo Francini
2.5.2 Email	carlo.francini@comune.fi.it
2.5.3 Phone	+3932042413
2.5.4 Address	via Giuseppe Garibaldi, 7
2.5.5 Post code	50123
2.5.6 City	Firenze
2.5.7 Country	Italy
2.6 Legal representative	
2.6.1 Name	Dario Nardella/Lucia Bartoli
2.6.2 Email	sindaco@comune.fi.it
2.6.3 Phone	+390552768028
2.6.4 Address	Palazzo Vecchio, first floor, Piazza della Signoria,
2.6.5 Post code	50122
2.6.6 City	Firenze
2.6.7 Country	Italy
2.6.8 Date of entering into functions	2016-05-30
2.6.9 Probative document of the Legal representative	Anx_9313/2018 Anx_23652/2017
2.7 Bank account	
2.7.1 IBAN	IT94C0616002832000046057C01
2.7.2 SWIFT	CRFIIT3F859
2.7.3 Bank	BANCA CR FIRENZE
2.7.4 Bank Account Owner	COMUNE DI FIRENZE
2.7.5 Bank Account Country	Italy
2.7.6 DTCC Code	
2.7.7 Bank Statement	Anx_23655/2017
2.8 Co-financing declaration	
2.8.1 Document date	2017-10-10

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2.8.2 Co-financing declaration	Anx_23657/2017
2.9 State aid declaration	
2.9.1 Date	2017-10-09
2.9.2 State Aid Declaration	Anx_924/2018 Anx_23658/2017
2.0 Partner number	3
2.1 Position in the partnership	Partner
2.2 Entity	
2.2.1 Organization acronym when applicable	BM
2.2.2 Organization name	Bordeaux Métropole
2.2.3 Organization name in English	Bordeaux Metropole
2.2.4 Department	Urbanism heritage and landscape
2.2.5 Type of organization	Local public organisations
2.2.6 Legal status	Public body
2.2.7 Tax ID	FR 16 243300316
2.2.7.1 VAT recovery	0
2.2.7.2 If YES explain how?	EN: ES: FR: PT:
2.2.7.3 VAT statement	Anx_23661/2017
2.2.8 Website	www.bordeaux-metropole.fr et www.bordeaux2030.fr
2.2.9 Size of the organization (employees)	5200
2.3 Location	
2.3.1 Country	France
2.3.2 Sub-Region (NUTS3)	Aquitaine
2.3.3 City	Port city in the Gironde department-population of 243,626 inh.– inscribed UNESCO's WH list in 2007
2.3.4 Address	Esplanade Charles de Gaulle 33076 Bordeaux Cedex
2.4 Partner profile	
2.4.1 Partner skills	EN: The urbanism and heritage department has been in charge of the coordination of "Bordeaux, port of the moon" management plan since 2009. The team developed competencies in architecture, urbanism, history, art history as well as skills in urban inventories, public participation and urban regulations. ES: FR: PT:
2.4.2 Transnational experience	EN:

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	<p>The urbanism and heritage department is involved in the organization of world heritage cities (OWPC). Since 2016, the head of that department is participating to the Urbelac 3 network co financed by BID (inter American Development Bank) and European Commission.</p> <p>ES: FR: PT:</p>
2.4.3 Role in the project	<p>EN: Bordeaux Métropole has a special interest in the project because of its need to enlarge the WH site management to the buffer zone which has been reorganized. The department aims to develop and promote a vision of world heritage management that doesn't oppose preservation and development.</p> <p>ES: FR: PT:</p>
2.4.4 Describe the activities that your organisation is going to implement in the project	<p>EN: Bordeaux is in charge of the coordination of WP 7. Activities: Diagnosis: identifying the place of all kind of heritage in the development project and the current strategies of development and evaluation of the compatibility between the project and the conservation of heritage. Benchmarking: confrontation of the current strategies with the others types of strategies observed in other cases studies. Presentation to the members. Participative meetings with professionals on specific topics such as the revision of the urban regulation in the historic centre. Participative actions with schools and/or students. Redaction of the management plan to be published through a series of local and public partners meetings. Training for professionals and citizens through a series of presentation of the publications. The forms of the presentations have to be defined but could be videos and/or exhibitions and/or publications; All those activities are supposed to involve internal and external resources.</p> <p>ES: FR: PT:</p>
2.5 Contact person	
2.5.1 Name	Anne-Laure MONIOT
2.5.2 Email	almoniot@bordeaux-metropole.fr
2.5.3 Phone	+33620336088
2.5.4 Address	Esplanade Charles de Gaulle
2.5.5 Post code	33076 Bordeaux cedex
2.5.6 City	Bordeaux
2.5.7 Country	France
2.6 Legal representative	
2.6.1 Name	Alain Juppé
2.6.2 Email	omauret@bordeaux-metropole.fr
2.6.3 Phone	+33556468069

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2.6.4 Address	Esplanade Charles de Gaulle
2.6.5 Post code	33076 Bordeaux cedex
2.6.6 City	Bordeaux
2.6.7 Country	France
2.6.8 Date of entering into functions	2014-04-18
2.6.9 Probative document of the Legal representative	Anx_23662/2017
2.7 Bank account	
2.7.1 IBAN	FR543000100215C330000000082
2.7.2 SWIFT	BDFEFRPPCCT
2.7.3 Bank	BANQUE DE FRANCE
2.7.4 Bank Account Owner	BORDEAUX MUNICIPALE ET METROPOLE
2.7.5 Bank Account Country	France
2.7.6 DTCC Code	
2.7.7 Bank Statement	Anx_23669/2017 Anx_968/2018
2.8 Co-financing declaration	
2.8.1 Document date	2017-10-10
2.8.2 Co-financing declaration	Anx_23670/2017
2.9 State aid declaration	
2.9.1 Date	2017-10-05
2.9.2 State Aid Declaration	Anx_23784/2017
2.0 Partner number	4
2.1 Position in the partnership	Partner
2.2 Entity	
2.2.1 Organization acronym when applicable	EWH
2.2.2 Organization name	Edinburgh World Heritage
2.2.3 Organization name in English	Edinburgh World Heritage
2.2.4 Department	International Programme
2.2.5 Type of organization	Civil society and third sector organisations
2.2.6 Legal status	Not-for-profit private organization
2.2.7 Tax ID	CR 57061
2.2.7.1 VAT recovery	0
2.2.7.2 If YES explain how?	EN: ES: FR: PT:

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2.2.7.3 VAT statement	Anx_9019/2018 Anx_23673/2017
2.2.8 Website	www.ewht.org.uk
2.2.9 Size of the organization (employees)	13 employees
2.3 Location	
2.3.1 Country	United Kingdom
2.3.2 Sub-Region (NUTS3)	Lothian
2.3.3 City	Scotland's capital city – provides services to over 444,000 citizens– UNESCOs' WH list in 1995
2.3.4 Address	5 Bakehouse Close, 146 Canongate
2.4 Partner profile	
2.4.1 Partner skills	<p>EN: WH management, Historic Urban Landscape expertise, building conservation, heritage-led urban regeneration, heritage interpretation, learning, cultural diplomacy, European affairs, marketing and promotion, sustainability, city management, economic development, town & spatial planning, urban design.</p> <p>ES:</p> <p>FR:</p> <p>PT:</p>
2.4.2 Transnational experience	<p>EN: For over 4 EWH has been managing its International Programme through partnerships and projects such as the URBELAC II, SATURN, Added Value for Craft, REDIAPRO, APPROACH, ProPEACE with a total value of 714,832 Euro and partners from 33 countries.EWH participates in international campuses and forums.</p> <p>ES:</p> <p>FR:</p> <p>PT:</p>
2.4.3 Role in the project	<p>EN: To deliver the capitalization strategy plan for the partnership to achieve the best possible impact. It will involve building strong international and local networks around the partnership, mapping and engaging with the existing networks as well as disseminating AtlaS.WH philosophy and outputs.</p> <p>ES:</p> <p>FR:</p> <p>PT:</p>
2.4.4 Describe the activities that your organisation is going to implement in the project	<p>EN: EWH will lead implementation of the capitalization strategy plan. Transnational and national knowledge transfer will lay foundations for development of AtlaS.WH intellectual outputs. It will be achieved through engagement with the partnership's local and international stakeholders. 6 transnational and 5 national meetings will be organized. One of them will form an international Academy involving professionals and academics, identified and engaged by the founding partners. Capitalization activities will have a strong educational steer as local schools will participate in the project to raise awareness about</p>

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	<p>the key ideas. Also, we will set up a training programme for local professionals under a joint framework. In order to ensure a wider public engagement the partnership will organise the week of urban world heritage sites in the Atlantic area. Capitalization will be focused on delivering complementary outcomes to the planned programmes and events in all partner countries.</p> <p>ES: FR: PT:</p>
2.5 Contact person	
2.5.1 Name	Krzysztof Chuchra
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2.5.4 Address	5 Bakehouse Close, 146 Canongate
2.5.5 Post code	EH8 8DD
2.5.6 City	Edinburgh
2.5.7 Country	United Kingdom
2.6 Legal representative	
2.6.1 Name	Adam Wilkinson
2.6.2 Email	AdamWilkinson@ewht.org.uk
2.6.3 Phone	+4401312207725
2.6.4 Address	5 Bakehouse Close, 146 Canongate
2.6.5 Post code	EH8 8DD
2.6.6 City	Edinburgh
2.6.7 Country	United Kingdom
2.6.8 Date of entering into functions	2017-10-09
2.6.9 Probative document of the Legal representative	Anx_23677/2017
2.7 Bank account	
2.7.1 IBAN	GB64RBOS83757010073381
2.7.2 SWIFT	RBOSGB2L
2.7.3 Bank	ROYAL BANK OF SCOTLAND
2.7.4 Bank Account Owner	EDINBURGH WORLD HERITAGE
2.7.5 Bank Account Country	United Kingdom
2.7.6 DTCC Code	
2.7.7 Bank Statement	Anx_23681/2017 Anx_938/2018
2.8 Co-financing declaration	
2.8.1 Document date	2017-10-04
2.8.2 Co-financing declaration	Anx_23682/2017
2.9 State aid declaration	

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2.9.1 Date	2017-10-09
2.9.2 State Aid Declaration	Anx_23683/2017
2.0 Partner number	5
2.1 Position in the partnership	Partner
2.2 Entity	
2.2.1 Organization acronym when applicable	CSC
2.2.2 Organization name	Consortio de la Ciudad de Santiago de Compostela
2.2.3 Organization name in English	Consortium for the city of Santiago de Compostela
2.2.4 Department	Administration
2.2.5 Type of organization	Local public organisations
2.2.6 Legal status	Public body
2.2.7 Tax ID	V15392319
2.2.7.1 VAT recovery	0
2.2.7.2 If YES explain how?	EN: ES: FR: PT:
2.2.7.3 VAT statement	Anx_23684/2017 Anx_9315/2018
2.2.8 Website	www.consorciodesantiago.org
2.2.9 Size of the organization (employees)	76
2.3 Location	
2.3.1 Country	Spain
2.3.2 Sub-Region (NUTS3)	Galicia
2.3.3 City	Is the capital of Galicia– population of 95,671inh.– was inscribed in UNESCO's WH list in 1985
2.3.4 Address	Rúa do Vilar, 59; 15705 Santiago de Compostela; Spain
2.4 Partner profile	
2.4.1 Partner skills	EN: The Consortium was created to trigger a new Urban Project;it plans and boost initiatives and projects, from the design up to its materialization.The integration between urban fabric and territory is one of our skills necessary to develop a strategy on energy and resilience in a World Heritage town. ES: FR: PT:
2.4.2 Transnational experience	EN: 7FP, EFFESUS and FASUDIR PROJECTS, as case study. Both projects were focused on energy targets. ES:

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	FR: PT:
2.4.3 Role in the project	EN: Santiago will be responsible for the diagnosis study to be carried out to all partners involved in the AtlaS-WH project. It will involve building a solid diagnosis framework that will set the basis for the development of the project. ES: FR: PT:
2.4.4 Describe the activities that your organisation is going to implement in the project	EN: Consortio de Santiago will propose an initial diagnosis to all the partners that will cover aspects about the state of the art of each WH site, namely buildings conservation, public realm, inhabitants, economic activities, environment, tourism, management tools, governance model and sustainability. Partners will have to identify their main concerns, risks/opportunities, result of technological and economic development that might have positive/negative impacts in the future, affecting the WHS. After the necessary adjustments and setting upon the final common framework, each partner will provide its own diagnosis about their WHS. A final diagnosis report about the urban characterization of WH site will be produced by Santiago and will be one of the base items to develop and create the Methodology for the Sustainability and Governance Model of WH sites in the AA. ES: FR: PT:
2.5 Contact person	
2.5.1 Name	Belén Hernández and Idoia Camiruaga
2.5.2 Email	gerencia@consorciodesantiago.org
2.5.3 Phone	+34981574700
2.5.4 Address	Rúa do Vilar, 59
2.5.5 Post code	15705
2.5.6 City	Santiago de Compostela
2.5.7 Country	Spain
2.6 Legal representative	
2.6.1 Name	Belén Hernández Lafuente
2.6.2 Email	gerencia@consorciodesantiago.org
2.6.3 Phone	+34 981 574 700
2.6.4 Address	Rúa do Vilar, 59
2.6.5 Post code	15705
2.6.6 City	Santiago de Compostela
2.6.7 Country	Spain
2.6.8 Date of entering into functions	2014-12-23

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2.6.9 Probative document of the Legal representative	Anx_23687/2017
2.7 Bank account	
2.7.1 IBAN	ES3820800388213110000815
2.7.2 SWIFT	CAGLESMMXXX
2.7.3 Bank	ABANCA
2.7.4 Bank Account Owner	CONSORCIO CIUDAD SANTIAGO
2.7.5 Bank Account Country	Spain
2.7.6 DTCC Code	
2.7.7 Bank Statement	Anx_23688/2017 Anx_973/2018
2.8 Co-financing declaration	
2.8.1 Document date	2017-09-20
2.8.2 Co-financing declaration	Anx_23689/2017
2.9 State aid declaration	
2.9.1 Date	2017-10-05
2.9.2 State Aid Declaration	Anx_23690/2017
3. Brief Summary	
3.1 Brief Summary	<p>EN: AtlaS.WH intends to create a network of urban WHS, by addressing common challenges related to the protection of their identity, while enhancing their cultural assets, in order to stimulate heritage-led economic and cultural development. The main result will be the Sustainability Plans for each WHS, by implementing an integrated and participative management and monitoring model, which arises from the common construction of a methodology and the exchange of know-how and best practices.</p> <p>ES: AtlaS.WH tiene por objetivo crear una red de sitios urbanos PM, ocupándose de desafíos comunes de protección de su identidad, de valoración de su patrimonio cultural, con el fin del desarrollo cultural y económico impulsado por el patrimonio. El resultado principal será los Planes de Sostenibilidad de cada sitio, con la implantación de un modelo integrado y participativo de gestión y monitorización, la construcción común de una metodología y el intercambio de conocimientos y mejores prácticas.</p> <p>FR: AtlaS.WH vise à créer un réseau de SPM urbains qui abordera les défis communs liés à la protection de leur identité, en soulignant leurs biens culturels, afin de stimuler le développement culturel et économique, axée sur patrimoine. Le résultat principal seront les Plans de Durabilité pour chaque SPM, en implémentant une modèle de surveillance et de gestion intégré et participatif, qui résulte de la construction commune d'une méthodologie et l'échange de know-how et des meilleures pratiques.</p> <p>PT: AtlaS.WH visa criar uma rede de Sítios urbanos PM que tratará os desafios comuns relacionados com a proteção da sua identidade, valorizando os seus bens culturais, a fim de estimular um desenvolvimento cultural e</p>

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	<p>económico orientado pelo património. O principal resultado será os Planos de Sustentabilidade para cada Sítio, com a implementação de um modelo integrado e participativo de gestão e monitorização, a construção comum de uma metodologia e o intercâmbio de know-how e melhores práticas.</p>
3.2 Explain eventual modifications in relation to the submitted EOI	<p>EN: The overall structure of the project was redefined in what concerns the work packages and the balanced distribution of responsibilities within the partnership. Consequently, the budget was adjusted. Outputs and results were redefined and strengthened in order to better identify project deliverables as well as short and medium term impacts.</p> <p>ES: FR: PT:</p>
4. Project Description	
4.1 Overall objective	<p>EN: The urban World Heritage sites (WHS) represent an important cultural value in the context of the Atlantic Area (AA). AtlaS.WH will be an important step for their preservation, enhancement and sustainability. The main objectives are: 1. To address, within a common methodology, the main challenges that each WHS is facing, including tourism, gentrification, risk management, climate change, energy efficiency, among others; 2. To develop strategies and public policies for the sustainability of urban WHS; 3. To create governance models, open to the community, integrated and participative; 4. To develop management tools, recommendation guides, assessment and measurement models; 5. To create a long-lasting network of WHS, in order to disseminate best practices and to reinforce cooperation. The specific objectives are: a) To improve WHS protection; b) To improve WHS attractiveness, notoriety and projection; c) To reinforce the sense of belonging of the communities and WHS identity; d) To promote local economic activities; e) To promote the exchange of knowledge and experiences, in order to improve the WHS sustainability, their economic development and the social well-being of the populations. The transnational partnership will disseminate the results to the cities in the AA and beyond, which may be replicated and adapted, in order to stimulate a heritage-led economic development.</p> <p>ES: FR: PT:</p>
4.2 Common Challenge	
4.2.1 Common Challenge	<p>EN: Changing the paradigm of the regulation of the WHS is our highest target. Adding to the normal protection of these urban spaces, we need to guarantee their revival and revitalization in the context of the city's everyday life, ensure models of sustainability. We need to find governance models in the sites, in articulation with the city's government, and also with the local actors, either public or private, and to contribute to the dissemination of the optimal practices and operating procedures to be followed by promoters, preserving the features and the profiles of each site, while finding common points of intervention, which is assumed by the various project partners. But the assemble of interests goes further when it advocates the maintenance of the network far beyond this project, maintaining one permanent contact</p>

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in technical terms, with systematic benchmarking and tuning of regulatory methodologies and of development targets. This is another important purpose of this application, which is reflected also in the launch of the WH week in each one of the WHS. Our challenge is to create a working model in cooperation between various entities that already act today on urban spaces classified by UNESCO, using the same tools, assuming the same objectives, taking together the same direction and developing events shared simultaneously, even when considering the different major context and base differences between the various sites, cities and states in the Atlantic Area and beyond.

ES:
FR:
PT:

4.2.2 Explain modifications in relation to the submitted EOI

EN:
There aren't any modifications compared to the original EOI.
ES:
FR:
PT:

4.3 What is new?

4.3.1 What is new?

EN:
The innovation in this project will be focused not only on the transnational and broad model, but also and mainly on the conceptualization of a strategic model of regulation, creating new regulatory instruments applicable today to historical cities, taking into account contemporary rules and adapting them to the cities' circumstances and characteristics. We will handle indicators that allow a continued monitoring of the sites' evolution, while considering governance and local partnership models. WHS are living parts of the cities and levers for their stability, social cohesion, and economic development, if we guarantee the maintenance of their unique identity, universally valued. The capacity to be inclusive in terms of the domains and tools that allow to diagnose, plan and manage urban WHS, in their own way but in a good articulation with their hinterland, and the structuration of perennial and systematized activities between different sites, are also focused in this project, work which will be extended in a partnership to be maintained. This project aims to generate Sustainability Plans, moving from a medium-term to a long-term management vision, integrating a wide range of issues, like conservation, quality of life of the population, with relevance to energy, risks, climate change, public health and new economic activities, but also evaluating and limiting the risk of overdose in terms of tourism or musealization of urban structures, since they are living parts of the city.

ES:
FR:
PT:

4.3.2 Explain modifications in relation to the submitted EOI

EN:
There aren't any modifications compared to the original EOI.
ES:
FR:
PT:

4.4 Transnational approach

4.4.1 Transnational approach

EN:

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	<p>This partnership has not only the precise objective of seeking a closer connection between sites of European cities with similar cultural value, but also of increasing and diversifying knowledge and know-how, though having such different starting points. By following the same direction, best management practices will be shared, maximizing and disseminating them, cooperating in order to improve the sustainability of the sites. Local cultures are not limited to the borders of each country or to territorial proximity rules. In order to increasingly strengthen the pillars of society, local cultures have to be cared for, enhancing their bases as people's bonding element and as a reinforcement of their knowledge framework. The urban matrix, the living environment and the constructive models in such different cities from southern Europe or the British Isles, of the coast and of the interior, with an older or more recent foundation year, but with a value above average and an interest to all, this is certainly a good starting point to reflect over different solutions in their specificities, but congregated in their goal. To introduce sustainability criteria capable of enhancing the action means, either in terms of the economy, or the environment, or in terms of recycling and reuse of materials, this is a determination that should be evaluated according to different perspectives, consequence of the articulation of different backgrounds, knowledge-sets and own governance conditions.</p> <p>ES: FR: PT:</p>
4.4.2 Explain modifications in relation to the submitted EOI	<p>EN: There aren't any modifications compared to the original EOI.</p> <p>ES: FR: PT:</p>
4.5 Cooperation intensity	
4.5.1 Joint development (mandatory)	<p>EN: All the partners contacted accepted the invitation to take part of the partnership. There is an intensive cooperation between all the partners since the beginning of project preparation. The project idea and scope was jointly designed and developed by the partners.</p> <p>ES: FR: PT:</p>
4.5.2 Joint implementation (mandatory)	<p>EN: All the partners involved in the project are responsible for a defined work package and the respective actions (control of the budget and schedule and collecting data for monitoring), chosen according their interest and experiences, but they also participate in all the WP. All the partners are involved and guarantee the project implementation, according the project main objectives. The activities, outputs and results are jointly implemented by the partners.</p> <p>ES: FR: PT:</p>
4.5.3 Joint staffing (mandatory)	<p>EN:</p>

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	<p>Each partner has allocated staff for the development of the project, in order to ensure its good completion. Allocated staff is pluridisciplinary which will allow a better implementation of the project.</p> <p>ES: FR: PT:</p>
4.5.4 Joint financing (mandatory)	<p>EN: All partners contribute financially to the project resources. Each partner choose a WP and it is responsible for the control of the budget and schedule, among other activities. When applicable, all the others partners defined a budget to the several WP of the project.</p> <p>ES: FR: PT:</p>
4.5.5 Joint capitalization	<p>EN: The capitalisation strategy plan of AtlaS.WH has been designed to allow the exploitation of the tangible and intangible results of the project, optimize their value, enhance the impacts and facilitate the dissemination at multiple levels. All the partners want to ensure the implementation of a capitalization strategy that will allow the comparison of results obtained in each site and the dissemination of project outputs, in order to maximise outcomes for other WH sites.</p> <p>ES: FR: PT:</p>
4.5.6 Joint enabling of long term effect	<p>EN: In order to ensure the proper dissemination of the project and its results partners will maintain the website and regular updating with new information about management policies and activities on local, regional, national and EU levels, guarantee the regular updating of the monitoring process, participate in national and international conferences, building “bridges” with other relevant projects. The partners themselves will continue using the project’s outputs and create a formal network.</p> <p>ES: FR: PT:</p>
4.5.7 Others	<p>EN: There aren’t any other modifications compared to the original EOI.</p> <p>ES: FR: PT:</p>
4.6 Partnership consistency	
4.6.1 Partnership consistency	<p>EN: The partnership is structured around a network of WHS that have consolidated knowledge and management experience gathering Porto, Santiago de Compostela and Bordeaux, from the AA, and Firenze and Edinburgh. The later ones, which have already been involved with Porto in other projects, will enhance the partnership with their expertise and help to improve the AA WHS management. The partnership brings together common concerns, challenges</p>

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and characteristics in different environments and states of development, but with a strong link centered on the world classification of urban spaces. All these WHS have strategically defined the management plans as a priority and the sustainability focus, proposed in AtlaS.WH, arises as an opportunity to go further in is this matter. We aim to think globally but set actions in specific terms, which will allow to develop strategic and sustainable management plans for each site. The project doesn't just make recommendations, it also defines methodologies, and moreover it will generate management and sustainability plans, monitoring models, proposals of regulatory tools, with similar enhancement of value and impact on real projects to be developed at each site, which require the compactness of the partnership network. Finally, to work in the continuity of the partnership, monitoring and benchmarking will be pursued, as well as the development of annual projects at each site and city which require continuous and joint activity

ES:

FR:

PT:

4.6.2 Explain modifications in relation to the submitted EOI

EN:

All the partners are institutions with experience and know-how highly recognized throughout the world in what concerns the best practices in management of these WH sites. Considering the type of organizations each partner represents, they have financial, institutional and political sustainability.

ES:

FR:

PT:

4.7 Main outputs, results in line with the work plan. Synthesis of the work packages. Target groups

4.7.1 Main outputs and results

EN:

7 Work Packages (WP) include: Project Coordination (WP1); Communication (WP2); Capitalization (WP3); Diagnosis (WP4); Thematic Study on critical challenges (WP5); Methodology for the Sustainability Strategy (WP6) and Management Tools (WP7). In the WP4, an initial diagnosis will cover the state of the art of each WHS, regarding buildings, public realm, inhabitants, economic activities, tourism, environment and climate change risks. A Methodology for the Sustainability and Governance of each WHS will be proposed and an additional thematic study on critical challenges will be carried out. In WP7, a common open database will be created and will feed the future monitoring and benchmarking processes. For this a monitoring indicators' manual will be produced and will enable a first monitoring report dedicated to the year 2018. However, the main output for this WP is the Management and Sustainability Plans for each WHS, enabling a powerful instrument for effective management, taking into account today's challenges and the protection, sustainability and enhancement of their universal heritage value. Other important output of this WP include guides for technical recommendations, capacity building training sessions for the managers and staff of each WHS, and the evaluation of all methodology and monitoring process implemented, at the end of the project. WP3 includes trans(national) knowledge transfer sessions, as well as local training for professionals and awareness-raising sessions for schools.

ES:

FR:

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	PT:
4.7.2 Explain modifications in relation to the submitted EOI	<p>EN: The partners decided to focus the project at the diagnosis, main challenges and methodologies to create the best Management and Sustainability Plan; therefore, the guides for technical recommendations will not be presented.</p> <p>ES:</p> <p>FR:</p> <p>PT:</p>
4.7.3 Who will use the main outputs?	National public organisations, Local public organisations
4.7.4 Involvement of target groups	<p>EN: Communications will include all written, spoken, and electronic interaction with association audiences. A timetable, objectives, goals, audiences, and tools will be set, and once they have been identified, the results will be monitored and evaluated in order to better raise awareness and imparting information. Also, they will be invited to participate in the national meetings and training sessions. Please see section 1,7.FR and PT of the application form. There is the answer to the recommendation n.º 3 . The projet must explain the strategy to influence and change regulatory frameworks.</p> <p>ES:</p> <p>FR:</p> <p>PT:</p>
4.8 Long-term effects	
4.8.1 Long-term effects	<p>EN: AtlaS.WH will create a common methodology for planning, monitoring and governance in urban sites that are active parts of the city and is extended through time, not ending in the Plan, but living from its application in the territory and from the impact evaluation. Continuous benchmarking on the set methodology and indicators will allow a dynamic follow-up on the evolution of each WHS, enabling future conjoint answers to common challenges. The future formal network will be empowered with more information and tools, allowing a more comprehensive and direct influence on political decision-making, aiming at the well-being of the populations. AtlaS.WH aims at its own effective dissemination in other sites of each of the countries represented, aiming as well at other cities and other sites outside these WHS'. Its durability comes from the onward creation of everyday use tools - planning, monitoring, regulation, governance - domains that have to be active and have to keep on responding to an increasing demand of (and pressure on) the historical centers, classified or not. AtlaS.WH will ensure the necessary transferability. Creating a formal WHS' Network in the Atlantic Area and beyond, with these partners and other that may join, after the end of the project, will ensure the continuity of AtlaS.WH, expanding its territorial impact and generating a context of concern, pressure and decision-making around issues that influence the lives of territories and their people.</p> <p>ES:</p> <p>FR:</p> <p>PT:</p>
4.8.2 Explain modifications in relation to the submitted EOI	<p>EN: There aren't any modifications compared to the original EOI</p> <p>ES:</p>

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	FR: PT:
4.8.3 The effects are expected for the next 5 or 10 years?	EN: 5 years. ES: FR: PT:
4.9 Horizontal principles	
4.9.1 Sustainable development (Concrete and real measures to contribute to sustainable development and environment.)	
4.9.1.1 Sustainable development effects	2
4.9.1.2 Description of expected effects	EN: With the implementation of the new management and sustainability plans world heritage sites of the AA will have an adequate tool to intervene in the field enabling the preservation, safeguard and sustainability of these sites for the future. ES: FR: PT:
4.9.2 Equal opportunities and non-discrimination (Specific actions foreseen to avoid discrimination and promote equal opportunities)	
4.9.2.1 Equal opportunities effects	1
4.9.2.2 Description of expected effects	EN: The different actions of this project are aimed at world heritage sites and to their managers and population, ensuring equal opportunities to all people. ES: FR: PT:
4.9.3 Gender equality (Specific actions to ensure equality between men and women)	
4.9.3.1 Gender equality effects	1
4.9.3.2 Description of expected effects	EN: The different actions of this project are aimed at world heritage sites and to their managers and population, ensuring gender equality between all people. ES: FR: PT:
4.10 Atlantic Strategy	
4.10.1 Is the project based on one of the Atlantic strategy specific objectives?	1
4.10.2 If yes, please select one	9

Work package type	Activity name	Start date	End date
WP Nr. 0 Project Preparation	Preparation	2017-01-01	2017-11-30
WP Nr. 1 Project coordination	Coordination	2017-12-01	2020-11-30
WP Nr. 2 Project Communication	Communication	2017-12-01	2020-11-30
WP Nr. 3 Project Capitalization	Capitalization	2018-01-01	2020-11-30
WP Nr. 4 Diagnosis	Diagnosis	2017-12-01	2018-08-31
WP Nr. 5 Thematic Study on critical challenges	Thematic Study on critical challenges	2018-08-01	2019-02-28
WP Nr. 6 Methodology for the Management and Sustainability Strategy	Methodology for the Management and Sustainability Strategy	2018-08-01	2019-10-30
WP Nr. 7 Management and Sustainability Plans' Management Tools	Management and Sustainability Plans' Management Tools	2017-12-01	2020-11-30

WP Nr. 0	Activity	Activity start year and month	Activity end year and month	Activity budget
11	Project Preparation	2017-01-01	2017-11-30	16,000.00€
Partners' involvement				
Partner responsible		1		
Partner involved		2,3,4,5		

Implementation summary

Porto stimulated contacts between all the partners and coordinated the proposals presented in the first phase and the second phase of the application.

WP Nr.1	Activity	Activity start year and month	Activity end year and month	Activity budget
36	Project coordination	2017-12-01	2020-11-30	600,835.00€
Partners' involvement				
Partner responsible		1		
Partners involved		2,3,4,5		

Implementation summary

Major aims are the start-up of collaborative network and the setup of mechanisms that will enable the implementation of the project, its management and coordination. Financial management and steering system will be ensured by all partners with the global coordination of Porto considering all internal and external rules on public contracting. The communication system within the partnership will be made through the development of an online platform in order to facilitate cross-communication and updates amongst all members AtlaS-WH. The reporting and evaluation procedures in order to monitor the project performance allowing ongoing evaluation will be jointly designed by all partner through a Cooperation Document to be used as a reference for project management and for the monitoring of project performance in what concerns the implementation process and results aiming to integrate into the action plan lessons learnt and recommendations during the project's lifetime. For the kick-off of the project a two-day meeting in Porto will be organized with all partners, in which each site will prepare and present documents on: general overview of current Management Plan; monitoring system in force and Involved actors and to be shared through the online platform. The Cooperation Document will also be an important tool for the systematization and preparation of the information that will later be part of the Progress Report, which is why it will circulate among all the partners at least twice a year, before the submission of the Progress Report. Regular meetings will be held throughout the execution of the project (6 totally) enabling the monitoring process. Meeting 1 – Porto. Procedures to ensure risk management and quality control are, on one hand, directly associated with the compliance with legal procedures and, on the other hand with the promotion of the meetings and the project control mechanisms (project management, progress reports). At the same time, the credibility and the adequacy of each partner, taking into account they are public institutions with rigorous procedures can reinforce the control of risk and the overall quality of the project.

Município do Porto	Internal staff	4
	Jobs to be created	2
	External staff (outsourcing)	2
Comune di Firenze	Technical resources involved	0
	Internal staff	5
	Jobs to be created	0
Bordeaux Métropole	External staff (outsourcing)	1
	Technical resources involved	0
	Internal staff	13
Edinburgh World Heritage	Jobs to be created	1
	External staff (outsourcing)	2
	Internal staff	11
Consortio de la Ciudad de Santiago de Compostela	Technical resources involved	0
	External staff (outsourcing)	0
	Internal staff	2
	Jobs to be created	1
	External staff (outsourcing)	0
	Technical resources involved	0

Action nr. 1	Project Management	12-2017	11-2020
	The management of AtlaS.WH will be ensured by Porto as lead partner and each partner will carry out the different responsibilities and activities established both at management and financial levels. Staff members will be contracted to support the project development and management (Porto)		
Deliverables	Project coordination	The structure, responsibilities and procedures for management are clearly defined with the division of tasks and an effective involvement of all the partners and communication will occur on a regular basis upon a defined set of instruments	
Target Indicators	Internal project meetings and events: 7 Number of policy, strategy and operational instruments produced: 4		
	Project Management	There will be 6 meetings (2 at Porto and 4 at partners WHSite's), in which all will discuss and adjust the deployment of the project and to check the obedience to the defined schedule.	
Action nr. 2	Monitoring	12-2017	11-2020
	Establishment of a monitoring system that will allow periodic reporting and evaluation procedures in order to monitor the project performance.		
Deliverables	Monitoring System	An effective monitoring system allowing the control of deviances from the planned activities and outcomes using project management tools (dashboards, KPI's, progress reports, schedules, etc).	
Target Indicators	Project reports: 6		
	Project compliance	Effective conclusion of the project in compliance with the planned schedule, contents and budget.	

WP Nr.2	Activity	No	Activity start year and month	Activity end year and month	Activity budget
36	Project Communication		2017-12-01	2020-11-30	238,000.00€
Partners' involvement					
Partner responsible		1			
Partners involved		2,3,4,5			

Implementation summary

The communication plan for the project aims to provide stakeholders with information and will formally define who should be given specific information, when that information should be delivered and what communication channels will be used to deliver the information. The overall plan will aim to centralize the communication effort, increase teamwork and the visibility for the project and in the end, influence on government, media, inhabitants, and other stakeholders. Therefore, all the audiences that the project might contact, attempt to influence, or serve, will be listed and tools to accomplish the stated goals will be identified. Communications will include all written, spoken, and electronic interaction with association audiences. A timetable, objectives, goals, audiences, and tools will be set, and once they have been identified, the results will be monitored and evaluated in order to better raise awareness and imparting information. Meeting 4 – Santiago de Compostela (November 2019). Please see section 1,8.EN, ES and PT of the application form. There is the answer to the recommendation n.º 4: The communication plan is inconsistent with the activities and not well structured. The risk management plan is not structured.

Action nr. 1	Communication Plan		12-2017	11-2020	
A communication plan will be designed and a specific logo for the project will be created.					
Deliverables	Communication Plan	Definition of the strategy and objectives and the necessary tools for the publicity and dissemination of the projects' activities and results integrating different tools for each target group.			
Target Indicators	Number of policy, strategy and operational instruments produced: 1				
	Communication Plan	Communication activities will allow the dissemination of the project to the relevant target groups and stakeholders.			
Action nr. 2	Digital communication		12-2017	11-2020	
A website will be developed in which all information will be gathered and available and will allow up-to-date information and knowledge sharing on WH sites' issues. There will be data available on the website in order to promote better a knowledge about the reality of the WHS sites, this will be done mainly through their main statistical indicators. Also, there will be a digital newsletter in order to promote the interaction between the partner but also stakeholders (2 editions/year). This website will last beyond the completion of the project.					
Deliverables	Digital communication	All the partners expect to enhance the exchange of knowledge and experiences on WH sites management through digital communication.			
Target Indicators	Number of actions for the dissemination and capitalisation of results: 1 Project newsletters and other information documents: 6				
	Digital communication	All the communication activities were designed to reach the relevant target groups and the identified stakeholders.			
Action nr. 3	Merchandising		09-2018	11-2020	
All partners will produce merchandising products to distribute during the local training sessions for professionals and schools.					
Deliverables	Merchandising	The merchandising products will contribute to the dissemination of the brand AtlaS. WH and to awareness raising of heritage in the AA.			
Target Indicators	Number of actions for the dissemination and capitalisation of results: 4				
	Merchandising	The products will be chosen according to the ages and interests of the target audience in order to reach the capitalisation objectives.			
Action nr. 4	Publications		07-2018	11-2020	
The several studies, reports and plans related with the different work packages will be published on-line or printed (including the Management and Sustainability Plans).					
Deliverables	Publications	The release from the several publications produced during the project will enhance the exchange of knowledge and experiences on WH sites management and will ensure a long-lasting capitalization from the AtlaS.WH results-			
Target Indicators	Number of technical and scientific publications produced: 8				
	Publications	Each partner will, according to the specific stakeholders, present the several documents produced during the project on-line or printed.			

WP Nr.3	Activity	No	Activity start year and month	Activity start end and month	Activity budget
35	Capitalization		2018-01-01	2020-11-30	452,200.00€
Partners' involvement					
Partner responsible		4			
Partners involved		1,2,3,5			

Implementation summary

The capitalisation strategy plan has been designed to allow the exploitation of the tangible and intangible results of the project, optimize their value, enhance the impacts and facilitate the dissemination at multiple levels. The plan pays particular attention to the sustainability of the results and the enhancement of their impacts on regional, national and international levels through direct involvement of policy makers, stakeholders and enterprises. Furthermore, it has been built in collaboration with the communication plan of the project to ensure maximisation of synergies between the activities and also elimination of all possible cases of overlaps. All the partners involved in the project are responsible for a defined work package and the respective actions (control of the budget and schedule and collecting data for monitoring). Also, in order to ensure the proper dissemination of the project and its results the overall following actions and tools are required to be used for all the partners: creation of a website and regular updating with new information about management policies and activities on local, regional, national and EU levels, regular updating of the monitoring process, participation of partners in national and international conferences, providing special materials to target groups and use of media, building "bridges" with other relevant projects. The partners themselves will continue using the project's outputs Meeting 6 – Edinburgh (November 2020)

The organisation of data concerning the implementation of the project, the methods used and their impacts, will be transformed into accumulated experience usable for other projects inside the countries involved in this project and others. The longevity and sustainability of the project will be also achieved providing benefits that meet the specific needs of a wider audience of stakeholders such as business associations, professionals, universities and all other organisations that promote studies and have interest within WH sites through their role and work and who are a target of AtlaS. These organisations constitute both a group that influences policies plans, but also act as potential beneficiaries. In addition, all these organisations have a lot of relevant information concerning the past and present from the sites. Consequently, they need to be involved in and reached through the project and afterwards to provide their views, suggestions and experiences. This plan is going to involve the final beneficiaries since the beginning of the project, including policy makers due to their influence on their local/regional/national management policies giving them strategic and operation tools to ensure a better management of WH sites in the AA. At the same time will match the capitalization and enhancement activities with the real needs of the project's beneficiaries and encourage sustainable synergies among different regions from Europe and especially from the Atlantic Area. Please see section 1,8.FR and PT of the application form. There is the answer to the recommendation n.º 5. The project needs to provide more information on how to involve in the project the surrounding areas of the consortium and other Atlantic Area.

Action nr. 1	Transnational and National knowledge transfer 01-2018			11-2020	
International and National Meetings – there will be 6 meetings for transnational knowledge transfer enabling the exchange of the practices. Coinciding with the transnational meetings there will be 6 held in the partner's countries in which national networks and stakeholders will attend. These meeting alongside with the communication strategy and publications, by means of making information available to other institutions or actors, will allow the appropriation of knowledge by others.					
Deliverables	Transnational and National knowledge transfer	6 meetings for transnational knowledge to conjointly set the project structure and guidelines, its development and milestones, deployment, monitoring and evaluation; 6 national knowledge transfer meetings to disseminate and capitalize results.			
Target Indicators	Number of actions for the dissemination and capitalisation of results: 6 Number of participants in actions for the dissemination and capitalisation of results: 240 Internal project meetings and events: 6				
	Transnational and National knowledge transfer	Involvement of all partner s to lead to the project's planed main outputs and results; and involvement of stakeholders to contribute to the project but also to enlarge its influence to other WH sites.			
Action nr. 2	Local awareness-raising for schools		10-2018	11-2020	
Development of a specific educational project aiming at raising the awareness of teachers and students for the importance of conservation, preservation and valorisation of WH sites in the AA; each partner will organise its own activities (walkshops, contests, exhibitions or others).					

Deliverables	Awareness-raising for teachers and students	Specific educational project composed by different activities and actions chosen by each partner, allowing awareness raising towards the importance of conservation, preservation and valorisation of WH sites in the AA, directed to teachers or students
Target Indicators	Number of actions for the dissemination and capitalisation of results: 5 Number of participants in actions for the dissemination and capitalisation of results: 1000	
	Educational Project	Each partner will organise the chosen activities (training sessions, workshops, artistic activities, contests, exhibitions or others).
Action nr. 3	Local training for professionals	05-2020 11-2020
	Considering the diversity of stakeholders that permanently use the WH sites, each partner will provide them training on the Management and Sustainability Plan in order to ensure the quality of interventions and guarantee the respect for the authenticity and integrity of the physical, constructive, social, natural, material, typological, dimensional, volumetric, thematic, environmental, traditional, historical, geographical, proportional, relational, visual, and aesthetic characteristics.	
Deliverables	Awareness-raising for professionals	Specific sessions for professionals (architects, promoters, residents, tourism, commerce) who have direct intervention in the territory, aiming at raising their awareness towards the need to maintain the WH site's outstanding universal value.
Target Indicators	Number of actions for the dissemination and capitalisation of results: 5 Number of participants in actions for the dissemination and capitalisation of results: 100	
	Awareness-raising sessions	Each partner will organise local awareness-raising sessions for different relevant professionals aiming at maintaining the WH site's outstanding universal value.
Action nr. 4	Week of the WH urban sites in the AA	06-2020 06-2020
	Development of a joint initiative for the promotion of WH sites and for the internationalization of cultural agents during a WH Sites' Week allowing the promotion of the transnational identity. Several cultural activities that occur simultaneously will promote the fruition of the WH sites and valorise the local economic activities and enhance the sense of belonging to the AA.	
Deliverables	Week of the WH urban sites in the AA	During this week WHsites will expect an increase of visitors due to the offer of a specific cultural programme allowing the dissemination of world heritage sites' importance and the promotion of the transnational identity.
Target Indicators	Number of actions for the dissemination and capitalisation of results: 5 Number of participants in actions for the dissemination and capitalisation of results: 500	
	Week of the WH urban sites in the AA	Each partner will organize several cultural activities in its WHsite and will receive a cultural agent from another WHsite partner and will integrate the performance in its cultural programme during the WH Sites' Week.
Action nr. 5	Formal network of urban WH sites in the AA	11-2020 11-2020
	Establishment of a formal network between the WH sites in the AA that will ensure long-lasting cooperation between all partners in what concerns WH site's management issues, among others.	
Deliverables	Formal network of urban WH sites in the AA	Long-lasting cooperation through the formal set of a network, aiming the dissemination and capitalization of results and lessons learnt obtained during the project.
Target Indicators	Number of actions for the dissemination and capitalisation of results: 1	
	Network of urban WH sites in the AA	Cooperation on the development of a common action plan which enables further benchmarking and joint activities related to urban WH sites in the AA (research, culture and management), based upon the results obtained during the project.

WP Nr. 4	Activity	No	Activity start year and month	Activity end year and month	Activity budget
9	Diagnosis		2017-12-01	2018-08-31	45,700.00€
Partners' involvement					
	Partner responsible	5			
	Partners involved				

Implementation summary

In the first meeting to be held in Porto a framework for the initial diagnosis will be proposed to all the partners that will cover aspects about the state of the art of each WH site, namely buildings conservation, public realm, inhabitants, economic activities, environment, tourism, management tools, governance model and sustainability. Partners will have to identify their main concerns, risks/opportunities, result of technological and economic development that might have positive/negative impacts in the future, affecting the WHS. After the necessary adjustments and setting upon the final common framework, each partner will provide its own diagnosis about their WHS. A final diagnosis report about the urban characterization of WH site will be produced and will be one of the base items to develop and create the Methodology for the Sustainability and Governance Model of WH sites in the AA. The risk and quality management of this WP will be secured during the workshop of the first meeting, and monitored by the achievement of goals and compliance of schedule and activities. Meeting 1 – Porto (January 2018).

Action nr. 1	Diagnosis study of urban WH sites in the AA	12-2017	08-2018
	Proposal of a initial common framework for the diagnosis about the state of the art of each WH site. On the provide diagnosis of each partner, a final report about urban WH sites will be constructed.		
Deliverables	Diagnosis study of urban characteristics of the WH sites	The study will characterize and identify the main challenges applied to the management of WH sites, allowing the identification of the common challenges that will be addressed in the thematic study on critical challenges and in the methodology.	
Target Indicators	Number of technical and scientific publications produced: 1		
	Diagnosis Study	One technical report that will include an individual characterization of each partners WH sites, and the common characterization and identification of the main challenges of urban WH sites.	

WP Nr. 5	Activity	No	Activity start year and month	Activity end year and month	Activity budget
7	Thematic Study on critical challenges		2018-08-01	2019-02-28	63,100.00€
Partners' involvement					
	Partner responsible	2			
	Partners involved				

Implementation summary

Based upon the previous diagnosis, a group of common challenges will be identified. These critical common challenges will be then studied in detail by the staff of the Heritage CityLab Laboratory (UNESCO Office of the Municipality of Florence and the University of Florence), gathering information on law, regulation, management, international recommendations and best practices, comparing all gathered information in order to produce a guide to serve as a tool for the sustainability plans - to be integrated within the World Heritage site Management Plan - and their implementation, being and important aid to effective management. The guide will cover the issues that partners consider to be the most relevant and which constitute common concerns and should contain strategic and operational guidelines for site managers of the AA, including the effective monitoring and a suggestion of indicators for each one of the common challenges. This output will be conjointly discussed. Meeting 2 – Florence (November 2018).

Action nr. 1	Thematic study of urban WH sites in the AA	08-2018	02-2019
	The preservation and promotion of the cultural heritage of Outstanding Universal Value generates additional costs and challenges to the management entities but also generates benefits to the WH sites. In this context, in order to better understand the main difficulties and challenges, a study on these common challenges will be carried out by a team of interdisciplinary experts, to define the best practices to be included in the Management and Sustainability Plans.		
Deliverables	Thematic study	Thematic study on critical common challenges for WH sites in the AA which the partners consider the most relevant and which are common concerns, and should contain guidelines for the site managers of Classified Sites.	
Target Indicators	Number of technical and scientific publications produced: 1		
	Thematic study	One technical study that will address the common challenges of each urban sites of the WH AA and the best performance practices and the creation of a framework in which the site managers can better understand their sites' issues.	

WP Nr. 6	Activity	No	Activity start year and month	Activity end year and month	Activity budget
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15	Methodology for the Management and Sustainability Strategy	2018-08-01	2019-10-30	141,550.00€
Partners' involvement				
Partner responsible		1		
Partners involved				

Implementation summary

The basis of the methodology are the international principles, recommendations and national legislations aiming to improve the safeguarding of the built heritage in the WHS and its distinctiveness and sustainability, on the ground of the specific problems, singularities and historical background of each WHS. The Methodology owes to select the major common issues faced by the sites involved, to define thresholds of sustainability and to develop managing and practical tools to monitor and to apply in the critical situations. An expert team will be selected to develop this Methodology, assisted by the local partners whose task is to inform the previous diagnosis of the related WHS with the ranking of the perceived challenges, to approve the chosen main issues to investigate and to test the methodology and the practical tools suggested by the team regarding the local conditions. The Methodology will include a strategic line establishing the overall strategy, the governance model and the stakeholders and an operational line, including the management tools, namely the plan itself and its monitoring system. All of the main moments of this WP will be scheduled and watched over by the Project Coordination to avoid the risk of skidding the tasks. Meeting 3 – Porto (April 2019); Meeting 4 – Santiago de Compostela (November 2019).

Action nr. 1	Methodology for Strategic Management and Sustainability Plans	08-2018	10-2019
Taking into account the WH sites' management tools, international conventions and legislations and the diagnosis study a common model for the Methodology for the Sustainability and Governance will be proposed. This model will set the guidelines for the future sustainability plans of the WHS in the AA at a more strategic level.			
Deliverables	Methodology for Strategic Management and Sustainability Plans	Common methodology for partners to undertake at a more strategic level.	
Target Indicators	Number of technical and scientific publications produced: 1		
	Methodology for strategy area	One technical report that will set the common Methodology for the construction of the Management and Sustainability plans for each partner, regarding their strategic dimension including the political strategy, the governance model and the stakeholder.	
Action nr. 2	Methodology for Operational Management and Sustainability Plans	08-2018	10-2019
Taking into account the WH sites' management tools, international conventions and legislations and the diagnosis study a common model for the Methodology for the Sustainability and Governance will be proposed. This model will set the guidelines for the future sustainability plans of the WHS in the AA at a more operational level.			
Deliverables	Methodology for Operational Management and Sustainability Plans	Creation of the common methodology that will set the framework for the creation of the Management and Sustainability plans for each partner.	
Target Indicators	Number of technical and scientific publications produced: 1		
	Methodology for operational area	One technical report that will set the common Methodology for the construction of the Management and Sustainability plans for each partner, regarding their operational issues such as the plan itself and the monitoring system.	

WP Nr. 7	Activity	No	Activity start year and month	Activity end year and month	Activity budget
36	Management and Sustainability Plans' Management Tools		2017-12-01	2020-11-30	265,280.00€
Partners' involvement					
Partner responsible		3			
Partners involved					

Implementation summary

This WP will be based upon the Methodology (WP 6) and will define the instrumental tools needed to apply it in the cities involved in the project. Therefore, all partners will contribute with the diagnosis (WP 4) to develop the Database and to set the relevant indicators of the monitoring process. The creation, revision or updating of the Management and Sustainability Plans are tasks of every partner. Meetings 3 and 4 are devoted to define orientations, guidelines and to check the outcomes. In some way, the capacity training sessions are defined and programmed by each partner. The outcomes will be commonly discussed in meeting. A detailed plan to carry out the subprojects of this WP 7 and to control the accomplishment of the agreed goals will be established. Meeting 5 –Bordeaux (May 2020)

Action nr. 1	Database, Monitoring Process and Benchmarking	12-2017	11-2020
Creation of a first common database that will gather the information obtained through the diagnosis study and will be further developed and enlarged. This database and the set of established indicators (with the creation of a monitoring indicators' manual) will allow each WH site to reach a final database that will feed the monitoring process. Being a common database will allow permanent benchmarking throughout the years.			
Deliverables	Common Database and monitoring indicators' manual	Creation of an operational common database and the respective indicators' manual; which will feed the monitoring process of each partner; a comparative report on 2018 for the urban areas of the AA will be produced allowing benchmarking.	
Target Indicators	Number of policy, strategy and operational instruments produced: 2		
	Common Database	Operational database and indicator's manual built together with all partners; partners will monitor the process that will result on the production of the reports on the WH site and also an evaluation report on the monitoring process will be produced.	
Action nr. 2	Management and Sustainability Plans	10-2019	11-2020
As management plans are the central planning instrument for the protection, use, conservation and the successful development of World Heritage sites, each urban area, will create its own Management and Sustainability Plan, taking into account all the studies previously produced and additional information available. In the end an evaluation of this process will be carried out.			
Deliverables	Management and Sustainability Plan	Production of the Management and Sustainability Plan for each WH site explaining how the outstanding universal value of the site can be preserved and following the "Operational Guidelines for the Implementation of the World Heritage Convention".	
Target Indicators	Number of policy, strategy and operational instruments produced: 5 Project reports: 5		
	Management and Sustainability Plan	One strategic "Management and Sustainability Plan" for each WH site set upon a common methodology but respecting each site's identity and an evaluation report on the construction process.	
Action nr. 3	Capacity building of urban managers of WH sites in the AA	05-2020	11-2020
Based upon the Management and Sustainability Plans each partner will provide capacity building training sessions to their managers and staff in order to enable them to better understand the plan and to execute it.			
Deliverables	Capacity building Sessions	Each partner will organize training sessions regarding the new Management and Sustainability Plans and their monitoring process (including database, indicators and reports).	
Target Indicators	Number of actions for the dissemination and capitalisation of results: 5 Number of participants in actions for the dissemination and capitalisation of results: 30		
	Built Capacity	Managers and staff will acquire skills to undertake the management and sustainability plan and to ensure the monitoring process.	

Implementation summary

6. BUDGET

6.1 Financing Plan by Partner

Partners	Programme Funding			Partner Contribution	External Contribution		Total Budget	Total Budget %	Part of Budget spent outside Programme Area		Other Fundings				Total Costs
	ERDF	Co-Financing Rate	ERDF %		Public Contribution	Private Contribution			Budget	% of Total	European Investment Bank	Revenues generated by the project	Others	Total	
Partner n.° 1 - Municipio do Porto	452985.00€	75%		150995	0	0	603,980.00€		0	0.00%	0	0	0	0.00€	603,980.00€
Partner n.° 2 - Comune di Firenze	181893.75€	75%		60631.25	0	0	242,525.00€		242525,00	NaN%	0	0	0	0.00€	242,525.00€
									Part of Budget spent outside Programme Area						
Partner n.° 3 - Bordeaux Métropole	284497.50€	75%		94832.50	0	0	379,330.00€		0	0.00%	0	0	0	0.00€	379,330.00€
Partner n.° 4 - Edinburgh World Heritage	310125.00€	75%		103375.00	0	0	413,500.00€		413500,00	NaN%	0	0	0	0.00€	413,500.00€
									Part of Budget spent outside Programme Area						
Partner n.° 5 - Consorcio de la Ciudad de Santiago de Compostela	137497.50€	75%		45832.50	0	0	183,330.00€		0	0.00%	0	0	0	0.00€	183,330.00€
Total	1,366,998.75€	75.00%		455,666.25€	0.00€	0.00€	1,822,665.00€		656,025.00€	NaN%	0.00€	0.00€	0.00€	0.00€	1,822,665.00€

6.2 Budget explanation

6.2.1 Explain the budget preparation methodology (main assumptions and justifications)

The budget was prepared by all partners taking into account the distribution of the Work Packages, their actions and the outputs to be achieved. Porto's budget is higher than the others as Porto will be responsible, not only for the preparation, but for two other packages.

	External Expertise and Services represent a relevant expense in the budget as the project intends to bring consultants/universities'expertise to it.
6.2.2 Explain the partners involvement in the preparation of the budget	Porto as Leading Partner gave the opportunity to all other partners to choose the work package that would be of more interest to them. After choosing the WP, each partner designed its own budget having in mind, not only the actions of its own WP, but also the other actions that will need their involvement. After the initial budget proposal, the overall budget was adjusted and verified in other to ensure compliance with programme rules.
6.2.3 If applicable, explain the investment budget (under budget lines: equipment/small infrastructures and works):	For WP 1 – coordination, 2 staff are going to be contracted. In order for them to have the necessary tools for the overall project management, there is the need to buy office equipment and IT equipment (2 portable Pc's; 1 printer a photo camera and consumables) – after the end of the project, this equipment will be owned by Porto City Hall.
6.2.4 Explain how the value for money will be ensured, i.e. how do you will reach the most advantageous combination of cost, quality and sustainability to meet project achievements?	By applying public contracting principles and laws to any contracting, and by going to the “market”, there is a guarantee that costs are minimized. At the same time, the use of collaborative tools amongst partners based upon the internet will allow the creation of synergies improving efficiency and the minimization of the costs of resources. On the other hand efficiency will be maximized by the use of pre-existing knowhow and the sharing and joint construction between all partners. The shared design and structure of the project foresees a similar role between all partners in what concerns responsibilities and budget allocation. A framework of control indicators will be set and throughout the project, there will be several progress reports checking on the achievement of deadlines and results.
6.2.5 Complementary information	Please see section 1,7.ES and FR of the application form. This is the answer to the recommendation n.º 2. The consortium needs to explain and justify why Edinburgh and Italian partners need to receive over 1/3 of the project budget.

6.3 Budget Plan per Partner, Work Package and Year

Partners	Year														Total
	2017	%	2018	%	2019	%	2020	%	2021	%	2022	%	2023	%	
Partner n.º 1 - Municipio do Porto	17591.84	2.91%	160146.95	26.52%	209193.10	34.64%	217048.11	35.94%	0	0.00%	0	0.00%	0	0.00%	603,980.00€
Partner n.º 2 - Comune di Firenze	0	0.00%	74825.00	30.85%	94425.00	38.93%	73275.00	30.21%	0	0.00%	0	0.00%	0	0.00%	242,525.00€
Partner n.º 3 - Bordeaux Métropole	0	0.00%	116756.66	30.78%	126036.66	33.23%	136536.68	35.99%	0	0.00%	0	0.00%	0	0.00%	379,330.00€
Partner n.º 4 - Edinburgh World Heritage	0	0.00%	111200.00	26.89%	142900.00	34.56%	159400.00	38.55%	0	0.00%	0	0.00%	0	0.00%	413,500.00€
Partner n.º 5 - Consorcio de la Ciudad de Santiago de Compostela	0	0.00%	79410.00	43.32%	50710.00	27.66%	53210.00	29.02%	0	0.00%	0	0.00%	0	0.00%	183,330.00€
Total	17,591.84€	0.97%	542,338.61€	29.76%	623,264.76€	34.20%	639,469.79€	35.08%	0.00€	0.00%	0.00€	0.00%	0.00€	0.00%	1,822,665.00€

6.4 Line Budget plan by partner and budget line

Partners	Budget Line														Total
	PREPARION COSTS	STAFF FLAT RATE	STAFF	%	OFFICE AND ADMINISTRATIVE	%	TRAVEL AND ACCOMODATION	%	EXTERNAL EXPERTISE AND SERVICES	%	EQUIPMENT	%	SMALL INFRASTRUCTURE AND WORKS	%	
Partner n.º 1 - Municipio do Porto	16000	0	121200.00	20.07%	18180	3.01%	40000.00	6.62%	403600.00	66.82%	5000.00	0.83%	0	0.00%	603,980.00€
Partner n.º 2 - Comune di Firenze	0	0	83500	34.43%	12525	5.16%	16500.00	6.80%	130000.00	53.60%	0	0.00%	0	0.00%	242,525.00€
Partner n.º 3 - Bordeaux Métropole	0	0	156000.00	41.13%	23400	6.17%	21000.00	5.54%	178930.00	47.17%	0	0.00%	0	0.00%	379,330.00€
Partner n.º 4 - Edinburgh World Heritage	0	0	120000.00	29.02%	18000	4.35%	55000.00	13.30%	169500.00	40.99%	51000.00	12.33%	0	0.00%	413,500.00€
Partner n.º 5 - Consorcio de la Ciudad de Santiago de Compostela	0	0	64200.00	35.02%	9630	5.25%	29500.00	16.09%	80000.00	43.64%	0	0.00%	0	0.00%	183,330.00€
Total	16,000.00€	544,900.00€	544,900.00€	29.90%	81,735.00€	4.48%	162,000.00€	8.89%	962,030.00€	52.78%	56,000.00€	0.00%	0.00€	0.00%	1,822,665.00€

6.5 Budget plan by partner and workpackage

Partners	Work Package																Total
	WP0-Project Preparation	%	WP1-Project Coordination	%	WP2-Communication	%	WP3-Capitalization	%		%		%		%		%	
Partner n.º 1 - Municipio do Porto	16000	2.65%	340780.00	56.42%	93000.00	15.40%	31000.00	5.13%	0	0.00%	0	0.00%	123200.00	20.40%	0	0.00%	603,980.00€
Partner n.º 2 - Comune di Firenze	0	0.00%	71625.00	29.53%	30000.00	12.37%	50800.00	20.95%	0	0.00%	63100.00	26.02%	0	0.00%	27000.00	11.13%	242,525.00€
Partner n.º 3 - Bordeaux Métropole	0	0.00%	91250.00	24.06%	70000.00	18.45%	43300.00	11.41%	0	0.00%	0	0.00%	0	0.00%	174780.00	46.08%	379,330.00€
Partner n.º 4 - Edinburgh World Heritage	0	0.00%	46400.00	11.22%	24000.00	5.80%	297100.00	71.85%	0	0.00%	0	0.00%	0	0.00%	46000.00	11.12%	413,500.00€
Partner n.º 5 - Consorcio de la Ciudad de Santiago de Compostela	0	0.00%	50780.00	27.70%	21000.00	11.45%	30000.00	16.36%	45700.00	24.93%	0	0.00%	18350.00	10.01%	17500.00	9.55%	183,330.00€
Total	16,000.00€	0.88%	600,835.00€	32.96%	238,000.00€	13.06%	452,200.00€	24.81%	45,700.00€	2.51%	63,100.00€	3.46%	141,550.00€	7.77%	265,280.00€	14.55%	1,822,665.00€

6.6 Complementary information

Partners	6.6.1 In Kind Contribution		
	Budget	% of Total Budget	Explanation
Partner n.º 1 - Municipio do Porto			
Partner n.º 2 - Comune di Firenze			
Partner n.º 3 - Bordeaux Métropole			
Partner n.º 4 - Edinburgh World Heritage			
Partner n.º 5 - Consorcio de la Ciudad de Santiago de Compostela			

6.6.2 Physical Investment						
ID	Name of the organization	Investment Title	Investment Budget	Technical Description and justification	Investment requirements	Ownership and durability
1	Partner n.º 1 - Municipio do Porto					
2	Partner n.º 2 - Comune di Firenze					
3	Partner n.º 3 - Bordeaux Métropole					
4	Partner n.º 4 - Edinburgh World Heritage					
5	Partner n.º 5 - Consorcio de la Ciudad de Santiago de Compostela					

Output Indicators

Outputs	Work Package
	Target value
Internal project meetings and events	13
Number of policy, strategy and operational instruments produced	12
Project reports	11
Number of actions for the dissemination and capitalisation of results	32
Project newsletters and other information documents	6
Number of technical and scientific publications produced	12
Number of participants in actions for the dissemination and capitalisation of results	1870

Reports Delivering Chronogram

Year	Reports	With payment claim / Without payment claim	Date expected to be deliver	Total amount expected to be claim
2018	1º Half Report		2018-06-01	
2018	2º Half Report		2018-12-01	
2019	1º Half Report		2019-06-01	
2019	2º Half Report		2019-12-01	
2020	1º Half Report		2020-06-01	
2020	2º Half Report		2020-12-01	